

COMMITTEE WORKSHOP
BEFORE THE
CALIFORNIA ENERGY RESOURCES CONSERVATION
AND DEVELOPMENT COMMISSION

In the Matter of:)	
)	
Ad Hoc Integrated Energy)	
Policy Report Workshop On)	Docket No.
World Oil Supply)	02-IEP-01
)	

CALIFORNIA ENERGY COMMISSION
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PETERS SHORTHAND REPORTING CORPORATION (916) 362-2345

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William J. Keese, Associate Member

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ALSO PRESENT

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Mark Finley, BP

Dr. Donald Gautier, U.S. Geological Survey

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P R O C E E D I N G S

9:15 a.m.

PRESIDING MEMBER BOYD: We like to

record these things for the benefit of the staff who has to sort out lots of the issues and write the reports, both for the Commission and for the public, and without the gentleman running the machine down here, none of us, you know, even our engineers can figure it out. So, he s here, and as he was for two solid days last week, as I was in this same Chair for workshops last Thursday and Friday, so it s getting to be catching.

Anyway. Good morning, and welcome to our World Oil Supply Integrated Energy Policy Report Committee Workshop. Let me provide with a little context and background. The Integrated Energy Policy report is a report this Commission is requested to provide by our legislature. The first report is due November of this year in which we have to assess policy issues relative to all energy sources, and we ve broken that down to mean electricity, natural gas, transportation fuels, and kind of a fourth category of public interest energy issues.

The workshop today, therefore, is one of

1 the series of workshops related to this -- to our
2 preparation of the Integrated Energy Policy
3 Report.

4 For those who don't know, and I don't
5 see a soul out there in the audience that I don't
6 know for the most part, I'm Commissioner Boyd.
7 This is -- And I'm Chairman of the Ad Hoc
8 Committee that's required to put this report
9 together. With me is Chairman of the Energy
10 Commission, Chairman Keese, who is the second
11 member of this Committee. And we will be hosting
12 and chairing this workshop. It's going to help us
13 develop the record we need to provide that report
14 -- part of our report on transportation fuels.

15 The issue today is, quite obviously, the
16 adequacy of World Crude Oil supplies upon which
17 the State Transportation Sector currently depends,
18 and very heavily, as we know in this state. We're
19 the world champion in consumption of the product,
20 I think.

21 The Commission recognizes that the
22 assumption of continually increasing future oil
23 production has been channeled by numerous
24 analysts, and therefore, we convened this Panel of
25 experts to help us explore the various dimensions

1 of that question and of the issues.

2 We don't expect to come out of this
3 workshop with a definitive conclusion on future
4 oil production, although that would be
5 interesting, but not probably highly likely. We
6 do want to better understand the relationships
7 between future oil production and, you know, the
8 world conventional oil resources and their
9 locations, perhaps the availability of
10 unconventional oil resources, natural gas and oil
11 substitutes, a better handle on the demand for
12 transportation of fuels, what technological
13 innovations might be there on the horizon, and
14 just kind of an overall understanding of the
15 operation of oil markets and oil prices, although
16 I don't expect anybody to totally understand that
17 subject since we spent so much time trying to
18 understand it ourselves lately. Maybe we can get
19 some insights today.

20 We want to better understand the
21 implications of certain driving forces for
22 California, including areas of risk and
23 uncertainty, like any potential impacts on our
24 state of market power in this arena where future
25 prices might be going -- price volatility, which

1 is always a question we deal with. More
2 importantly, perhaps, the impacts of world demand
3 growth and the implications of future fuel mix for
4 infrastructure purposes.

5 Our speakers will open with
6 presentations per the agenda, and then later in
7 the day we ll have a panel discussion that s open
8 to all of the speakers and to members of the
9 audience. This is just a workshop, and we solicit
10 clarifying questions at the end of each
11 presentation.

12 And then towards the end of the day, as
13 we have our open panel discussion, the opportunity
14 for broad ranging questions upon any of the
15 subjects or any related subject that you in the
16 audience might want to provide to us or to the
17 panel or put to us.

18 I would particularly like to thank Chuck
19 Mizutani, who is sitting here at the table, who is
20 going to help moderate the panel this afternoon,
21 and Jim Page, who is out there, there he is, for
22 putting all the effort into putting this workshop
23 together.

24 I m going to introduce the members and
25 give you a little biological sketch, maybe more

1 than they desire, maybe less than they desire.

2 It s up to me to stumble over that. And then
3 we ll move right into the agenda and their various
4 presentations.

5 We have Dr. Donald Gautier. He received
6 his Ph.D. in Geology from the University of
7 Colorado. He began working for the USGS as a
8 research geologist. He has served as a chief of
9 their oil and gas resources branch. He has
10 designed, organized and implemented the national
11 assessment of the United States Oil and Gas
12 Resources. He s been the chief scientist of the
13 Western Geological Mapping Team, and is currently
14 working on the world energy project and the
15 National Oil and Gas Assessment Project with
16 emphasis on the growth and reserves and existing
17 oil and gas fields worldwide.

18 We have Dr. Michael Smith. Mr. Smith
19 received his Doctorate in Geology from Oxford
20 University. He worked for several years as a
21 consultant for the energy advisors Gaffney, Cline
22 & Associates with a focus on the Far East. He
23 later joined Croft Exploration in Glasgow as chief
24 geologist with responsibilities for the United
25 Kingdom and the Asian Pacific regions. He s

1 worked for Sun Oil in London focusing on Eastern
2 Europe and the Soviet Union, as well as
3 exploration manager of Sun's Yemen operations.
4 He's currently an independent consultant
5 developing an internet based information service
6 called Energy Files, something for the staff to
7 subscribe to one day when it's done, right? Of
8 course, you're dealing with a state of a
9 \$34,000,000,000 deficit, so I'm surprised the
10 lights are on today. In any event -- that was
11 supposed to be funny, but I noticed -- there is
12 nothing funny about energy in California anymore.

13 Dr. Alfred Cavallo. Dr. Cavallo
14 received his Ph.D. in Plasma Physics from the
15 University of Wisconsin, and worked in the area of
16 fusion energy research at the Max Planck Institute
17 in Germany and the French Atomic Energy
18 Commissioner. He later worked on the Tokamak, if
19 I've said it right, fusion reactor at Princeton's
20 Plasma Physics Laboratory, and after that he began
21 working on radiation risk and wind energy at
22 Princeton University's Center for Energy
23 Environmental Studies, an agency we're very
24 familiar with here. In recent years he's done
25 work in the area of finite oil reserves to better

1 understand how renewable energy systems can
2 compete economically with fossil and nuclear
3 technology.

4 Well, we re missing Kathryn Phillips,
5 and I ll skip over that for now.

6 Mr. Mark Finely. Mr. Finley holds
7 Economics degrees from the University of Michigan
8 and Northwestern University, and a Finance degree
9 from George Washington University. Mr. Finley is
10 BP s Senior U.S. Economist based in Washington
11 D.C. He analyzes U.S. Economy as well as domestic
12 oil and natural gas markets in downstream and
13 refining issues. He also covers OPEC issues, and
14 contributes to analyses of global economic and
15 energy matters performed by BP s London based
16 economics team. Prior to joining BP, Mr. Finley
17 served as an energy economist and Middle East
18 analyst for the U.S. Government. He worked for
19 Transworld Oil, a Bermuda based trading company.

20 And Mr. Blake Eskew. Mr. Eskew received
21 a Bachelor s Degree in Chemical Engineering from
22 the University of Texas and an MBA from Columbia
23 University. Currently, Mr. Eskew is vice-
24 president in the Houston Office of Purvin & Gertz,
25 who sat at this table with us just last week, and

1 Purvin & Gertz did, that is, which provides
2 strategic market and technical consulting services
3 to energy industry clients worldwide. And Mr.
4 Eskew s experience is focused on energy market
5 analysis, strategic business analysis, and
6 acquisition and project development support. He s
7 previously worked in a number of planning,
8 economic type of positions with Conoco and the
9 Ethyl Corporation. And with that, I think Dr.
10 Gautier is the first on the agenda.

11 DR. GAUTIER: Thank you, Jim. And I
12 think we are in business. Can everybody hear me
13 okay?

14 PRESIDING MEMBER BOYD: Let me take 30
15 seconds to explain to our panelists that the long
16 mic here is the one that amplifies -- goes through
17 the sound system here, and the small mic is the
18 mic for the recording systems. So some people
19 grab this and think it s going to amplify, but it
20 just doesn t work. So --

21 DR. GAUTIER: I ll do my best. Well,
22 good morning everyone. It s nice to be here. It
23 is my privilege to work as one of the principle
24 scientists on the USGS World Energy Project, and
25 my invitation here today, I believe, is to tell

1 you a little about what we ve been doing on that
2 project and how some of the results of that work
3 pertain to the questions before the Commission and
4 the workshop at hand today.

5 I will be focusing mainly on oil. If I
6 have a chance, if time permits in the next 45
7 minutes or so, I may say a few words about natural
8 gas, but the focus will be principally on oil.

9 I d like to try to cover a number of
10 themes. One is, I ll begin by giving a little bit
11 of background about some of the terminology, the
12 difference between resources and reserves and
13 production, and I ll tell you a little bit about
14 this assessment project of ours, how we went about
15 it and what it means. I will -- I will describe
16 our results with respect to undiscovered
17 conventional resources. I ll talk briefly about
18 growth of reserves in existing fields worldwide
19 and here in the U.S. I ll summarize the overall
20 results of our project. And then one of the
21 subjects, I think, of particular interest to this
22 workshop is this notion of the oil production
23 peak. So I ll talk a little bit about that. And
24 finally, some of my views with respect to where we
25 are now, and some view to the future.

1 The factual information I m presenting
2 here I think is true to the results of the
3 project. You ll forgive me if occasional opinions
4 and points of view slip in here that aren t
5 necessarily the absolute policy of the United
6 States Government, but I m going to try to give
7 you the story as straight as I possibly can.

8 Okay. This project that we re working
9 on focuses not on the entire -- not the entire
10 energy base, but specifically on oil and gas, and
11 in particular on growth of reserves in existing
12 fields and estimates of undiscovered conventional
13 resources. That means we do not talk about
14 cumulative production. We really are not directly
15 concerned with reserves, other than how they may
16 grow, and we really don t directly address in this
17 project the idea of non-conventional, or as we
18 call them, continuous resources like tar sands and
19 hydrates and tight gas sands and a whole host of
20 other things. So it s a fairly narrowly defined
21 project.

22 Well, as you know, if you look across
23 the history of the 20th Century it s probably no
24 exaggeration to say that the growth of economic
25 influence and cultural influence in the United

1 States has gone hand in hand, one might say is
2 linked closely to the growth in our consumption of
3 fossil fuels, and especially the growth in the use
4 of petroleum and the use of natural gas. Notice,
5 though, that the use of coal is even, itself, at
6 an all time high.

7 We -- As Jim mentioned, we are, indeed,
8 prolific consumers of petroleum in the United
9 States. We consume several times more than our
10 nearest competitor here in terms of billion
11 barrels of oil per year. You see that we vastly
12 outstrip our next competitor, Japan, in terms of
13 consumption. Down here in California, well, we
14 would rank well up the list, above Italy and below
15 Germany in terms of petroleum consumption if we
16 were a country.

17 Surprisingly, at least, I guess, for me,
18 if you look at the EIA data and you look at
19 production of oil and oil petroleum fluid -- fuel
20 -- liquids, including liquids associated with
21 natural gas and plant liquids, that sort of thing,
22 the United States, as of 2001, was the world s
23 biggest producer of petroleum liquids. That
24 surprised me. We re followed closely by Saudi
25 Arabia and Russia. If you look at petroleum

1 itself, crude oil, we are behind Saudi Arabia and
2 Russia.

3 However, having said all that, we in the
4 United States have been on a gentle but relentless
5 downward trend in our production of oil and gas
6 since we reached peak oil production in about
7 1970.

8 More tellingly, I think, to look at the
9 state of the activities in the United States
10 compared to much of the world, here I ve listed
11 the average oil production per well. That is,
12 average well production for some interesting
13 countries. Compared to Saudi Arabia, where the
14 average well produces more than 5,000 barrels of
15 oil a day in the whole country of Saudi Arabia, I
16 don t know, there is about 1,500 wells, here in
17 the U.S., the average well produces less than 11
18 barrels per day and that s because it s that high
19 because there are some enormous wells in the Gulf
20 of Mexico and in Alaska. So, we have a zillion,
21 that s a geological term, a zillion low
22 productivity wells from which we produce all of
23 this oil.

24 Here in California, my favorite oil
25 field is called Midway Sunset. It s down in the

1 southwest part of the San Joaquin Valley. In
2 contrast, in Saudi Arabia, where there are about
3 1,500 wells in the entire country, Midway Sunset
4 Oil Field itself, I was told just a week or two
5 ago, has had more than 28,000 wells drilled in it.
6 28,000 wells.

7 I think it s important at this point,
8 before I proceed with my talk, to try to make for
9 you the -- this -- whenever there is a crucial
10 distinction between resources and reserves.
11 Resources are, indeed, arguably a geological
12 phenomenon. The distribution of molecules of
13 hydrocarbons in the Earth s crust. They are
14 geologically interesting. You know, there is
15 methane in the atmosphere of Jupiter. There is
16 methane in cow intestines. There is methane all
17 over the place. One could argue some of those are
18 resources, but they re clearly, clearly not
19 reserves.

20 Reserves, then, are that part of the
21 resource base which is recoverable under existing
22 economic and operation conditions. So it s a
23 very, very tight definition. It means you have to
24 have the technology in place and you have to have
25 a market for it.

1 Here is where this intersection of
2 economics and geology and technology look like
3 near my home town in Southern California about 100
4 years ago. In the United States, in spite of that
5 I just showed you this intense development and
6 downward trend in productivity, you ll see that
7 through time proved reserves in the U.S. have held
8 pretty much steady hovering between eight and
9 twelve years of production in proved reserves
10 through the entire history of oil production.

11 You ll see that as cumulative production
12 continues, that our reserves -- our proved
13 reserves have held pretty much steady. That s
14 because reserves are determined by technology and
15 economics to carry a very large reserve -- to
16 carry high reserve to production ratio, would be,
17 in effect, to have assets that you weren t
18 receiving any income from. So companies strive --
19 if they know what they re doing, they strive to
20 keep reserves at just that part of the resource
21 that they can produce from.

22 Let me mention, then, a little bit about
23 our estimates of conventional undiscovered
24 resources worldwide. On this plot we ve made a --
25 as a cumulative percentage we have taken ranked

1 geologically based petroleum provences worldwide.

2 So this would be like a geological basin from
3 which oil and gas are produced, like the San
4 Joaquin Basin, for example, in California, the Los
5 Angeles Basin in California, or the North Sea,
6 perhaps.

7 And then we cumulatively plot them here
8 by size rank, and you ll see that when you get out
9 to about the 100th provence or so, you account for
10 more than 95 percent of all the produced and
11 currently carried as reserves oil and gas in the
12 world. On this plot the United States does not
13 make it on the list until about number nine, when
14 the U.S. Gulf Coast shows up. Northern Alaska, a
15 place that we pay so much attention to in our
16 political machinations, ranks at about number 20.
17 The San Joaquin Basin would come in at about
18 number 30 on a plot like this. The North Sea,
19 between the U.K. and Scandinavia sits in here at
20 about number eight. I would rank higher than
21 anything we would have in the U.S.

22 Our project, then, focused on those 95
23 percent, those first 100 provences or so of the
24 world that contain 95 percent or 96 percent of the
25 world s oil, and we tried -- attempted to make an

1 estimate of undiscovered oil and gas remaining in
2 those provences. In addition, we through in a few
3 other basins around the world that we kind of in a
4 silly fashion call boutique provences. We put
5 them in because they were of interest to us for
6 one reason or the other of local significance.
7 But by in large, we looked at the -- the petroleum
8 bases of the world where production and
9 development has already been intense.

10 Our analysis went on a provence by
11 provence basis, so it s geologically defined. And
12 on each of these provences, for example, the
13 Neuquen Basin in Argentina, as an example, we
14 looked at it from two points of view, from a
15 geological point of view in which we attempted to
16 look at the literature and talk to operators who
17 know this place, and find out how the petroleum
18 system works here, what are the traps, where the
19 sources are, what are the migration pathways, what
20 are the geological constraints on this place.

21 The second type of analysis we did
22 looked at exploration history. We looked as the
23 sizes of -- sizes and numbers of fields that have
24 been found as a function of time and drilling.
25 Using this combination of geological information

1 and drilling statistical information, we attempted
2 to estimate the range of possibilities for the
3 numbers of undiscovered accumulations and their
4 sizes. Numbers in the triangular distribution,
5 maximum, minimum, and some central tenancy, the
6 sizes were done based on assumption of a
7 population which, as we called it, a truncated,
8 shifted law of normal distribution. I m not even
9 going to dwell on that.

10 These two populations were combined into
11 a forecast of undiscovered resources for each
12 petroleum system. And I m not going to talk about
13 this any more in my talk, but I want to emphasize
14 right here that everyone of these estimates is,
15 indeed, problemistic. It carries a great deal of
16 uncertainty. I will carry on just talking about
17 mean values and median values, but understand,
18 we re talking about unknown quantities here, and
19 so, there is, indeed, a great deal of uncertainty
20 associated with it. Yes, sir?

21 MR. ABELSON: Just one clarifying
22 question.

23 DR. GAUTIER: Yes, sir.

24 PRESIDING MEMBER BOYD: Excuse me.

25 You ll have to come to the mic if you want to be

1 on the record.

2 MR. ABELSON: Thank you. My name is
3 David Abelson. I m an attorney here at the Energy
4 Commission. You re talking about undiscovered
5 resources, and at the beginning you made the
6 distinction between reserves and resources,
7 resources simply being any hydrocarbon flying in
8 the universe. The way you re using the term
9 undiscovered resources at this point, how are you
10 defining that?

11 DR. GAUTIER: Fair enough. What we re
12 attempting to do here is estimate sizes and
13 numbers of undiscovered conventionally recoverable
14 oil and gas resources. That is, accumulations
15 that if explored for and discovered would be
16 developed as conventional resources, and, indeed,
17 would be converted to reserves. So, very
18 restricted to that part of the resource base,
19 which if discovered developed would be
20 conventionally recoverable as reserves. Thanks
21 for the question. I should have mentioned that.

22 The second thing we did, and this was
23 not the biggest part of project -- the biggest
24 part of the project focused on these undiscovered
25 resources. But the second thing we did is we took

1 a first cut at thinking about the growth of
2 reserves in existing fields worldwide. The
3 observation is that through time it s very common,
4 very, very common, I ll show you some data from
5 this in a moment, for initial reports of field
6 sizes to increase through time. That -- so
7 reserve growth is the observed increase in reserve
8 in fields over time.

9 We typically observed the initial
10 estimates are conservative, and these conservative
11 initial estimates are because of SEC reporting
12 requirements, some corporate psychology, a number
13 of factors. Their estimates are conservative
14 because we haven t yet applied, perhaps, advanced
15 technology in exploration, we haven t necessarily
16 applied the most advanced drilling technology, and
17 later on in the development in the field,
18 additional production technologies are applied.
19 And, of course, there are political and economic
20 changes. All these things tend to cause reserves
21 to change through time, and although they can go
22 up and they can go down, by in large, they tend to
23 increase through time.

24 Let me give you one example from my
25 favorite provence in the U.S., the San Joaquin

1 Basin. And I would call your attention to the red
2 symbols here, to begin with. And you see that we
3 have cumulative recoverable oil up here on the
4 left hand axis, and years time going across the
5 bottom. So this, then, represents the discovery
6 history of accumulations in the San Joaquin Basin,
7 and we re just adding up the volumes as we go
8 across.

9 So you see that early in the barrel
10 there are -- early in the development history of
11 the San Joaquin Basin between say 1900 and 1920 or
12 so, we found a few very large fields very easily
13 and very rapidly. And since that time the
14 discoveries have sort of tailed off and approached
15 relatively small value. So through time we re
16 finding fewer and fewer and smaller and smaller,
17 or at least smaller and smaller accumulations.

18 Now, I would like you to shift up to
19 this black -- sort of black dots up here. Let me
20 say one more word about the red dots. The red
21 dots represent the data, probably as reported by
22 the Division of Oil and Gas or some commercial
23 data base, for the accumulations of California, of
24 the San Joaquin Basin as reported in 1985.

25 So if you looked at the data base and

1 looked at the Discovery History of California
2 fields in the San Joaquin Basin as of 1985, it
3 would look like this. If we go back and make the
4 same sort of plot for fields as of the year 2000,
5 we see, well, we have added a couple of fields,
6 perhaps two or three fields out here. Very small
7 fields. A few million barrels. We've added,
8 perhaps, since 1985 to 2000, 15 years, we've added
9 a few million barrels through discovery of new
10 fields.

11 But look what's happened to the entire
12 plot. It is translated from here to here. So we
13 have discovered a few million barrels of oil by
14 new field discoveries, but we have added something
15 close to four billion barrels, four billion
16 barrels to reserves in this old, worn out
17 petroleum province, through growth of reserves in
18 the fields that were already discovered. It's a
19 remarkable number.

20 And it isn't just in the U.S. Consider
21 the giant oil fields of the world. These are the
22 fields greater than 500,000,000 barrels worldwide.
23 We looked at a set of data from Petroconsultants
24 from 1981, then we looked at the same set of
25 fields in 1996. So we have two looks here. What

1 were the size of these fields in 1981? What were
2 the size of the fields, these giant fields, in
3 1996? And then we plot them on here.

4 And if the field size, and by size I
5 mean total cumulative production plus proved
6 reserves, if that total number, that total,
7 ultimate recoverable number didn't change, then it
8 would plot -- then the field would be plotted
9 right along the zero line here. If that total
10 estimated ultimate recoverable number declined,
11 then we would plot below the line here. If it
12 increased, we'd plot above the line.

13 The first field on here, the first one,
14 is Greater Ghawar in the Kingdom of Saudi Arabia.
15 The second field here with the spectacular
16 collapse, is Burgan in Kuwait. This -- in all
17 likelihood, this dramatic increase in the reserves
18 in Burgan reflects the engineering practices of
19 the Iraqi Army in about 1991. So, this represents
20 damage done through the burning of the fields.

21 At any rate, you'll see that as you look
22 across here, there are, indeed, a number of fields
23 that shrank through time, but the vast majority of
24 them -- the vast majority of them increased
25 dramatically. And, indeed, over that 15 year

1 period, we added something like 160,000,000,000
2 barrels of oil through growth of reserves and
3 fields that already existed as of 1981.

4 This observed growth is observed to have
5 occurred both in OPEC and in non-OPEC countries.
6 Here we've plotted it in little graphs by little
7 bars by five year increments or four or five year
8 increments. And you see that it is uniform. Some
9 periods of time we see more growth than others,
10 but growth is an important phenomenon in most
11 places of the world at most times.

12 Just to briefly summarize, in the United
13 States, reserve growth has accounted for more than
14 85 percent of all reserve additions in the U.S.
15 over the last 15 years. No one has ever tried to
16 make any sort of an estimate of reserve growth
17 worldwide, and we took a first shot at it at a
18 global level. And I need to emphasize that there
19 is probably a great deal of uncertainty attached
20 with the numbers that I'm reporting here about
21 reserve growth. So it isn't -- you know, it could
22 be higher, it could be lower, but we think it's so
23 important that we have to pay attention to it.

24 In our estimate, in our view, in our
25 study, future reserve growth is probably as

1 important as future discoveries of currently
2 unknown fields. It s a very large number. We
3 estimated future reserve growth of something like
4 690 or so billion barrels over the next 30 years.
5 Natural gas, perhaps, on the order of 3,600
6 trillion cubic feet over the next 30 years or so.

7 Let me try to summarize briefly the
8 results of our study. Here in the lefthand part
9 of this diagram is our sort of grand summary chart
10 for world oil. On here we have plotted -- this is
11 as of our study, which used data as of 1996. So
12 the data is a little out of date now. But at that
13 time, these are the 1996 data in our resource
14 study, we ve laid on top of one another here,
15 cumulative production, proved reserves, our
16 estimate of growth and reserves in existing
17 fields, and then our estimate of undiscovered
18 resources for the world.

19 We came up with a number here of around
20 3,000 billion barrels total, sum total, but let me
21 remind you, and I know I told you this, but I just
22 want to emphasize this, this is conventional oil,
23 and this is oil that is there for accessible, in
24 our view, with existing technology and existing
25 scientific methods. It does not include

1 unconventionals. Of that 3,000 billion, we think
2 something like 76 -- more than 76 percent of it
3 remains unproduced. Of that 3,000 billion we
4 think something like -- likewise, something like
5 76 percent of it has already been discovered.
6 That is, it has been produced. It currently
7 carries reserves or we are going to see it as
8 growth of reserves in existing fields.

9 Looking at gas, a little different
10 story. If you report gas for comparison sake, we
11 converted to barrels of oil equivalent using a
12 thermal unit conversion just so we can compare
13 volumes, if you will. In barrels of oil
14 equivalent, we had about 2,500 billion barrels
15 equivalent gas, which surprised us because from a
16 geologists point of view there is a lot of reason
17 to think that gas is a lot more abundant than oil.

18 Our guess is that this reflects probably
19 conservative reporting from companies, very little
20 interest from companies because gas is not really
21 fungible. It s hard to move around. If you find
22 it out in Siberia you can t sell it in California
23 because it s very difficult to get here without
24 some complex process. So we think it s generally
25 under reported and conservatively viewed.

1 Nevertheless, with respect to gas, we
2 some something like 88 percent of the conventional
3 gas in the world is as yet remaining, and of that
4 gas, perhaps two-thirds of it, of that total gas,
5 2,500 billion barrels equivalent, have been
6 discovered.

7 Of course, it won't surprise you for me
8 to tell you that these oil resources are not --
9 are by no means evenly distributed. Indeed, they
10 are remarkably concentrated around the world, so
11 it isn't as though they materialized out of the
12 ether. They have to be found and developed and
13 moved to the places where they're being used.

14 Our estimates of undiscovered, perhaps,
15 not surprisingly, we found that most of the
16 undiscovered oil probably remains in the Middle
17 East, North Africa and the former Soviet Union.
18 In the rest of the world, much of the -- there is
19 a lot of undiscovered oil, but much of it is
20 offshore.

21 The situation for gas is a little
22 different. Most of the undiscovered -- most of
23 the known, and indeed, undiscovered gas is in the
24 countries of the former Soviet Union, although
25 there is a lot of it in the Middle East and North

1 Africa, and then quite a bit of gas distributed
2 across the rest of the world, must of it offshore.

3 Just a word about our estimates. I
4 don t think it s -- you know, you want an
5 independent estimate, so it isn t particularly
6 good for people doing estimates to compare back
7 and forth, but there was really no (inaudible)
8 here. Here I ve just plotted a lot of -- I
9 haven t plotted. Someone has plotted -- Jean
10 Laherrere, actually, has plotted a number of
11 estimates of world oil and gas over the last, I
12 don t know, six decades or so. And you see that
13 our estimates -- Up here in the most recent ones,
14 our estimates are sort of in the middle of a
15 widely spread field here for estimates of
16 undiscovered oil and undiscovered gas.

17 Well, how have we done? I told you that
18 this study was done for data as of 1996. So we
19 had the interesting opportunity, since we had a
20 more recent database, we went in and looked at
21 what has happened between the period of 1996 and
22 2000. You say, well, okay, you guys claim to be
23 able to predict this unknowable quantity. How did
24 you do? It s a fair question.

25 So on this map I ve plotted the

1 locations of all the new fields that have been
2 found that are larger than 200,000,000 barrels
3 that were discovered during the period in 1996 to
4 2000. And we did pretty well. Most of the
5 discoveries, indeed, happened in provinces where
6 we predicted it to happen, although there were
7 some very interesting occurrences that were
8 outside of places we did studies.

9 For example, there was a big field found
10 here in Gaya. There were big discoveries off the
11 U.K. in the -- west of Shetlands area. And then
12 there was a basin here in Northern Africa. So
13 there were a number of places where provinces that
14 were not part of our assessment have indeed
15 resulted in discoveries. But it s -- anyway, it s
16 a fun plot.

17 Okay. So I ve summarized for you a bit
18 of that project work, and I would -- oh, I would
19 say, while we re on this subject, that if you were
20 interested in the details of this study, it s a
21 four CD set, and I would be happy to provide that
22 study to you. If you give me a card or send me an
23 e-mail, I will have one mailed out to you and it
24 will be there within a week -- a week or two. And
25 seen as it s kind of fun, I d be happy to send it

1 to you.

2 Well, one of the subjects in the
3 invitation, or one of the subjects that was said
4 to be of particular interest to this group was
5 this notion of the peak of world oil production.
6 There has been some discussion of that lately, and
7 so I thought I would make a few comments about it
8 from my point of view, from the U.S. -- I don't
9 want to USGS point of view, although I think we're
10 largely in agreement on this.

11 But one of the things, and I don't mean
12 to be flip here, but one of the problems with dire
13 consequences associated with predicting a peak in
14 oil production is that these sorts of predictions
15 have been made since the very earliest days of the
16 oil industry. In 1885, the Pennsylvania State
17 Geologist was warning people that they were about
18 to run out of oil, and you better be ready for it.
19 In 1919, the chief geologist of the USGS, and you
20 know those guys are terrific, right, they -- he
21 said that peak production will be passed within
22 three years, and you're not going to be able to
23 run your ships, and, you know, the end of the
24 world is approaching.

25 So there have been predictions like this

1 made on a regular basis for the last 125 years or
2 so. But the argument goes like this. That we are
3 seeing a downward trend in the size of
4 accumulations being discovered. That we know with
5 some reliability what the volumes of world s are
6 -- of oil is in the world. I m sorry. And if you
7 project current development and production, that
8 we will, in short order, fairly short order, pass
9 a point where demand will exceed supply and
10 production and we will -- and because of the
11 excess demand, we will go into a rather
12 precipitous decline in not only production but in
13 our economic viability and our infrastructure, and
14 indeed, in our population. A prediction of very
15 dire consequences, indeed.

16 The most dire prediction that I know of
17 is posted on oilcrisis.com by R.C. Duncan, and he
18 argues that we are living here at the latter part
19 of the industrial age. If you plot oil -- oh, I m
20 sorry -- energy availability per capita of the
21 world population that we have gone through the
22 spectacular peak, and that we have now passed that
23 peak. We are on the sharp declining side, and we
24 are facing, basically, the collapse of
25 civilization and perhaps the collapse of the human

1 population. You see here a sort of 70's looking
2 guy stumbling off to the right with his stone
3 tools facing oblivion, I presume. So a very, very
4 dire prediction indeed.

5 These recent predictions of peaking have
6 been based largely on the work of a geophysicist
7 named M. King Hubbert. Hubbert was a brilliant
8 and irracible geophysicist trained at the
9 University of Chicago. He worked at Columbia from
10 -- through the 30's and 40's, and he began
11 developing a sort of logistic equations to analyze
12 the U.S. workforce, interestingly enough. This
13 was in the days of the depression. They observed
14 that people were out of work and they were
15 applying mathematics to that problem.

16 But when he moved to Shell, I don t know
17 either around 1950 or approximately late 40's, he
18 began applying these logistic equations to U.S.
19 and world oil and gas -- world oil supply. He
20 worked at Shell until, I don t know, late 60's or
21 about 1970, then moved over the U.S. Geological
22 Survey where he worked out the rest of the career
23 -- of his career.

24 The idea is that if you have a finite
25 resource that can be well defined, that it may go

1 through a production cycle that increases
2 significantly, passes through one or more, I might
3 add, maxima, and then it declines back to
4 something near zero again.

5 It s important to know, though, when you
6 look at the Hubbert analysis, that a number of
7 things are required for this sort of analytical
8 approach. One is, you must have the system you re
9 analyzing being very well-defined. You must know
10 very precisely what it is you re talking about,
11 meaning, say, if you re analyzing the U.S. oil
12 production you ve got to be talking specifically
13 about fields at a certain depth range in certain
14 states using certain types of technology. You
15 must be very specific. Very, very specific.

16 Next of all, you have to know that the
17 market you re analyzing is closed to substitution.
18 There is no substitute for the commodity that
19 you re concerned with. You must know the ultimate
20 volume. You must know very precisely what the
21 recoverable ultimate volume is, and finally, you
22 have to make the assumption that the production
23 curve is symmetrical.

24 Let me just -- Let me -- I ve talked a
25 little bit about the definition of the system, and

1 you see that I regard as enormously complex
2 problem worthy of a career s work. But let me
3 talk about these next three items here,
4 specifically. First being substitution. This is
5 a plot of production of Pennsylvania hard coal,
6 Pennsylvania Anthracite. Production of
7 Pennsylvania hard coal really began back here
8 about 1840 or so, and it increased dramatically
9 until about 1920. And it s gone through, well, I
10 guess you could say one major peak, and it s gone
11 into significant decline until now Pennsylvania
12 hard coal production is very, very low indeed. It
13 has, at least superficially, the look of one of
14 these Hubbert curves.

15 Well, this initial increase reflected
16 people replacing the use of wood, and I don t know
17 what they used, dung, I don t know. But they were
18 replacing whatever was at hand with this
19 remarkable hard coal, soft coal, perhaps, using
20 hard coal in home heating. But since the 1920's,
21 the use of hard coal has been replaced in home
22 heating, largely by the use of fuel oil and
23 natural gas. So this curve is a substitution
24 curve. It has nothing to do with the geological
25 abundance of Anthracite in Pennsylvania. It

1 reflects production. There is still a great deal
2 of Anthracite in Pennsylvania. It just isn't
3 relevant.

4 The next question, is this an ultimately
5 recoverable resource? This queue, as Hubbert
6 would put it, does this ultimately recoverable
7 resource consist of a number of things? It has to
8 have cumulative production. The total proved
9 reserves, we've -- and cumulative production is a
10 historical item. You can get that pretty closely.
11 Proved reserves are a dicey business. They're
12 reported differently by country, by company,
13 through time. This is this thing we talked about
14 early on, this intersection of geology and
15 technology and economics.

16 You have to be able to know with
17 considerable certainty about future growth of
18 reserves in existing fields, or shrinkage, if you
19 will, and you have to know what's going to be
20 found in the future. All of these things must be
21 known with considerable certainty to specify the
22 ultimately recoverable resource.

23 And finally, you have to -- you have to
24 be able to make an assumption of a symmetrical
25 production curve. Indeed, I showed you a

1 symmetrical production curve from Pennsylvania.
2 It wasn't a Hubbert demand curve, but it had the
3 shape like that. But Hubbert himself pointed out,
4 this is a plot from his, that indeed, many
5 commodities go through a multiple cycle curve and
6 make a much more complex presentation of the
7 simple symmetrical one. This, of course, is the
8 -- green is production and red is cumulative
9 production, and then that which is equal to the
10 area under the curve in the Hubbert analysis.

11 What we have seen, in my experience, is
12 that rather than the simple monotonic single peak
13 production profile, what we see in many provinces
14 worldwide, for example, here in the San Joaquin
15 Basin or in the North Sea, we see rising
16 production and then we kind of bounce through a
17 number of peaks. There are multiple maxima, and a
18 rather gradual tailing off of production on a
19 province basis, sort of a plateau rather than a
20 peak.

21 How am I doing for time, gentlemen? I
22 know we started a little late.

23 PRESIDING MEMBER BOYD: You're fine.

24 DR. GAUTIER: Okay. Let me --

25 PRESIDING MEMBER BOYD: I'd rather take

1 the time to hear it.

2 DR. GAUTIER: Okay, very good. Well,
3 let me, then, try to shift yours a little bit and
4 talk a little bit about where we are now with
5 respect to oil and perhaps gas, and perhaps some
6 views of the future.

7 There has been a remarkable
8 transformation in the oil industry in recent
9 years. Here we've plotted well drilled and
10 success ratios. We see that over the last, oh, 20
11 years or so, we've seen a dramatic decline in the
12 number of oil wells drilled. We've seen some
13 increase, or perhaps a leveling of gas wells
14 drilled, and we've seen a revolutionary
15 improvement in the success ratio. That is, these
16 companies -- these companies have become so good
17 at identifying these accumulations and hitting
18 them with a drill that it's absolutely -- it is
19 absolutely remarkable.

20 At the same time, the costs of finding
21 and developing new accumulations have been
22 falling. I would argue that they've leveled off
23 recently, but they've gone through a dramatic -- a
24 dramatic decline. These companies, by the use of
25 technology and science, have become very good.

1 Maybe we ll hear more of this later. They ve
2 become very, very good at this.

3 Oil and gas reserves, with all of the
4 uncertainties associated with that, have generally
5 been increasing over the last 10 years or so.
6 There is this big spike in world oil reserves very
7 recently. This, though, is mostly from the
8 Canadians now carrying heavy oils as proved
9 reserves. And, remember, those are -- I call
10 those really unconventional and really they re not
11 quite what we re talking about here. So, you
12 know, you should think of that, sort of, from your
13 own final reference.

14 Proved reserves, same sort of things.
15 Oil has increased significantly, but rather flat
16 in the last 10 years or so, but modest increases.
17 But what we ve seen is that for world oil we re
18 now looking at reserves that are more than five
19 times that were reported at the end of the Second
20 World War. The proved reserves at the time of our
21 study, the data we have from 1996 was the 2000
22 study, they were sitting, remember, at about 890
23 billion barrels of oil. Today they re sitting at
24 about 1,100 billion barrels of oil as of 2001 for
25 increase of 15 percent. If you look at Oil and

1 Gas Journal data and include those Canadian tar
2 sands, which has been added to proved reserves,
3 there has been 36 percent in reserves over this
4 period of time.

5 We re currently consuming worldwide
6 about 28,000,000,000 barrels of oil a year. Oil
7 and gas discoveries have absolutely increased in
8 the 90's, and indeed, in the United States they
9 have even increased during the last five years.

10 The price is implicit in this discussion
11 of supply. I know that the reason you re here,
12 and the reason the Commission cares is not because
13 of the geological -- the fascinating geological
14 problems associated with the distribution of oil
15 and rocks in the world. It probably has something
16 to do with, what s the relationship between
17 availability and price.

18 The price of oil is a wondrous thing,
19 but it s not geological, at least it hasn t been
20 up to now. So when I talk about the price, you
21 know, very clearly I m talking about things about
22 which I know almost nothing. But nevertheless,
23 having said all that, I m just going to go right
24 ahead and talk about it anyway.

25 There were these remarkable price spikes

1 in the early days of the oil industry, but
2 beginning about the time of the discovery of --

3 PRESIDING MEMBER BOYD: Could you
4 (inaudible).

5 DR. GAUTIER: I m sorry. Yes, of
6 course. These are just dollars per barrel, and
7 the blue line represents year 2000 dollars, and
8 the red line is dollars of the day, that is, yeah,
9 nominal versus real. Okay?

10 PRESIDING MEMBER BOYD: What year
11 starts?

12 DR. GAUTIER: And we begin back here
13 about 1860 when Colonel Drake dug his well there
14 at Titusville, Pennsylvania, and then we go out
15 here to where we are just about today.

16 And you see that early on in the days of
17 the Pennsylvania oil boom and shortly thereafter,
18 there was this remarkable price volatility. Big
19 discoveries were made worldwide and the price
20 settled down. You can plot -- just about every
21 plot on here, though, every spike on here has a
22 political or an exploratory event associated with
23 it.

24 There was quite a period of time when
25 the price was really controlled by the Texas

1 Railroad Commission, and so we had this
2 remarkable, and I might add, pleasant stability
3 that went all the way up until our friends in OPEC
4 decided they were going to just express themselves
5 a little bit. And so now we've had this
6 spectacular price volatility since the early 70's,
7 and each one of these spikes can be attached to a
8 political or military event in a very remarkable
9 way.

10 So we had a decline here down to about,
11 you know, the early 1900's, great stability up to
12 the early 70's, and now this great volatility
13 with, I would argue a rationing up of the average
14 price since the 1970's in real dollars.

15 Let me say a few words about natural
16 gas, because it's not completely irrelevant here.
17 In California in particular it's a big issue.
18 Sometimes we talk about substitution for oil that
19 might involve natural gas. Worldwide we've seen
20 dramatic increases in reserves in natural gas,
21 huge increases in reserves, even though the
22 companies are really rather conservative about it.
23 Today worldwide there are more than 5,000 trillion
24 cubic feet of gas in proved reserves, specifically
25 in proved reserves, and these 5,000 trillion cubic

1 feet of natural gas are chasing less than 90
2 trillion cubic feet of annual demand. So from a
3 supply demand point of view, at a global level,
4 there is a glut, an absolute glut of gas
5 worldwide.

6 Indeed, one can make a fairly alarming
7 case that most of the natural gas or most of the
8 proved reserves in natural gas in the world are
9 worth something very close to nothing. Indeed,
10 there are places where, what do the economists
11 call it, negative -- not negative project.
12 Negative opportunity costs. That it would
13 actually -- they are willing to spend money to get
14 rid of gas.

15 Now if you go to Nigeria today, Shell,
16 which is arguably one of just two or three or four
17 of the world's most sophisticated companies and
18 other operators as well are flaring huge volumes
19 of gas to the atmosphere because they just -- they
20 can't develop a market for it.

21 And, indeed, the problem is this. Here
22 for fun I've plotted the USGS provinces worldwide,
23 and I've color coded them intensity of red
24 proportional to the gas resource in that
25 geological province. So if it's intensely red it

1 has like regular gas. If it s kind of a dull read
2 it has less gas. I didn t plot the U.S. on here.
3 But I plotted it on this interested NOAA image of
4 the Earth at night.

5 Now the Earth at night shows, I think,
6 the sort of energy consumption, sort of a proxy
7 for maybe natural gas and oil and other usage,
8 and, of course, the big consumers are here in
9 Western Europe, in Japan, in the United States,
10 and in California, including California, I might
11 say.

12 And one of the things that strikes you
13 immediately is that there is a discrepancy, a
14 geographical discrepancy between where the gas is
15 and where the consumers are. And unlike oil,
16 which is totally fungible, you can move it by
17 tankers readily, gas is a much more complex
18 problem.

19 Here in the U.S. we are big time
20 importers of natural gas. We import it from
21 Canada. We import it from -- as LNG. We export
22 some to Mexico and we export some as LNG, but
23 mostly we import from Canada and a little bit of
24 LNG. We have seen that our demand has been
25 rising, but our production has not kept pace, and

1 so imports have been increasing through time.

2 The gas applied issues, in contrast to
3 the worldwide gas situation, the North American
4 gas supply issues are very interesting. There are
5 reduced estimates of gas resources in Canada, and
6 indeed, Canada is probably -- may very well use
7 natural gas to develop these heavy oil resources
8 up there. So the idea of greatly increasing
9 Canadian imports in the future, there is a
10 question about that.

11 This Burgos Basin, just south of Texas
12 and Mexico, there probably is not nearly as much
13 of gas there as some people had hoped, and so
14 exports to Mexico are increasing from the U.S.
15 every year. So we have gas supply problems at
16 both borders. Our U.S. production has been a bit
17 -- has been a bit disappointing, and so we re
18 seeing this remarkable price volatility.

19 The price volatility scares some
20 investors and regulators off from developing
21 pipelines to haul arctic gas down here. LNG
22 facilities, you have to be able to put in a big
23 investment to make it work. So there is a lot of
24 reason, at least in the short time, I guess I d
25 call it short to mid term gas supply, there are

1 some real questions about that in spite of the
2 worldwide glut.

3 Let me bring this to a close here with a
4 couple of summary slides. We think the world
5 looks like this, but if you add up oil and gas and
6 natural gas liquids there is something close to
7 6,000 billion barrels of conventional oil and gas
8 in the world that could be made available in the
9 next 30 years or so. Of that 6,000 or so, there
10 is something close to 5,000 billion barrels that
11 are currently remaining as conventional resources.
12 Of that, something like -- something more than
13 two-thirds have already been discovered, and
14 something like 30 percent of it is sitting in
15 proved reserves. We've produced about 17 percent
16 of this whole total hydrocarbons, and we have an
17 annual consumption of less than one percent.

18 If you, and I don't, but if you bought
19 the idea that the USGS estimates are highly
20 accurate, precise and that they represent all of
21 the conventional oil that could ever be found, and
22 you made a plot showing production, it would --
23 this is one model that came out of Stanford a year
24 or two ago. It predicted an oil production peak
25 shortly before 2,040 and a gas production peak

1 shortly after 2,040.

2 But I would remind you that this USGS
3 world assessment is not an assessment of ultimate
4 recoverable. It does not include frontier areas.
5 For example, most of the entire arctic was off
6 this study. A lot of deep waters have not been
7 explored. There are many politically inaccessible
8 spots.

9 I told you about this very interesting
10 phenomena of growth and reserves in existing
11 fields. There are very -- man, many, many small
12 accumulations just don't even appear on the radar
13 screen worldwide, either from resource geologists
14 or current production companies, and we haven't
15 touched upon these enormous volumes of
16 unconventional resources of heavy oil type gas
17 hands, (inaudible) gas, hydrates worldwide. So
18 we're not really talking about ultimate here.

19 My opinion, my personal opinion is that
20 it is better not to think of resources as a finite
21 number of items to be clicked off, after which you
22 fall off a cliff, but rather a distribution -- we
23 think of it as a pyramid in which we have higher
24 quality but smaller volumes of resource towards
25 the top. As you go down the pyramid, greater and

1 greater volumes of lower quality, that is to say,
2 increasingly expensive stuff.

3 What we ve seen through time, and I
4 think that oil price plot shows this, what we ve
5 seen is that as we ve been producing our way down
6 into these more difficult complex otherwise more
7 expensive resources, that the increasing costs
8 have been offset or more than offset in many cases
9 by improvements in technology and improvements in
10 science.

11 And so, anyway, this is sort of the
12 conceptual framework that I m carrying around as
13 opposed to a cliff out there that we re going to
14 fall off on. I believe that oil is a geological
15 phenomenon. It is not infinite. It doesn t
16 materialize out of the air. On the other hand,
17 humans are a busy, active and inventive lot who
18 have found clever ways to muddle through
19 everything.

20 The data, to me, show there is no -- to
21 me they show there is no imminent crisis from a
22 global point of view. There are short term issues
23 about gas supply in North America, and dictators
24 here and strikes there, and there is a lot of
25 things that control the price. But from a

1 geological point of view, we are not facing an
2 imminent catastrophe. Rather, we have -- we have
3 some time to watch things develop.

4 If you d like some specific information
5 on this, we have a website here,
6 energy.cr.usgs.cov where most of this stuff is
7 available, or if you would like to give me a card
8 or send me an e-mail, I would be delighted to send
9 out the whole four CD set and respond in any way
10 you d like. I think that sums up my talk. If we
11 have time for questions I d be happy to answer
12 some.

13 PRESIDING MEMBER BOYD: We certainly
14 have time for questions. Thank you, very much.
15 That was extremely interesting. Any questions out
16 there? Dave? You re the only one whose coffee
17 has kicked in.

18 MR. ABELSON: Thank you. This question
19 may not really go directly to what you were trying
20 to present in your talk, but through the end of
21 your talk you showed a graph where you gave the
22 relationship of proven natural gas supplies to
23 current annual demands, and basically said even
24 with the data that gas is worth next to nothing,
25 there is plenty of it there.

1 DR. GAUTIER: Globally. Globally.

2 MR. ABELSON: Yeah. What my question
3 is, is given your information that s available
4 about the oil, the conventional oil supplies, if
5 you were to stick the equivalent demand number
6 into that, how cushy are we on oil as opposed to
7 gas?

8 DR. GAUTIER: How cushy are we? Oil, as
9 I said, is highly concentrated in the world, and
10 it is -- there is a much higher reserve -- I m
11 sorry -- much lower reserves to production ratio
12 for oil because for a number of reasons companies
13 -- and some of my colleagues will probably be much
14 better qualified to answer this question, but
15 companies generally put in infrastructure in order
16 to have production.

17 So whereas gas sometimes they stumble
18 into it, they re looking for oil, they find gas,
19 or, you know, who knows what happens. But so
20 worldwide we have this oil concentrated in these
21 countries around the Persian Gulf, in Venezuela,
22 you have them in a few other places, and it is the
23 situation now that if a few of these highly
24 concentrated areas of oil supply have a
25 disruption, like a politically oriented strike in

1 Venezuela, and say a, just pull something out of
2 the air, a war in Iraq, or you know, a change of
3 government in Iraq, because of the great
4 concentration of oil in these countries, you can
5 have an immediate hard ripple across the world
6 economy.

7 My own view as a geologist is that
8 probably long term, in spite of the numbers I
9 showed you, gas is probably more abundant,
10 considerably more abundant than oil just because
11 it occurs from a wider range of rocks, it occurs
12 in a wider range of settings.

13 But there seems to be quite a bit of oil
14 in the world right now, and I think if you bother
15 the countries and the companies who are most
16 involved with big oil in the world, I think one of
17 their major concerns is how to avoid a price
18 collapse rather than how to avoid huge price
19 spikes causing volatility, which is painful and
20 they can get bad repercussions.

21 And I m sure they d rather have
22 consistent prices, but very low prices really
23 scare off investors, and these projects these days
24 require huge amounts of capital, and so when the
25 prices are volatile, then there is a great

1 reluctance to be involved in investments.

2 PRESIDING MEMBER BOYD: Doctor, your
3 data about the U.S., and not too -- on natural
4 gas, and you re not too optimistic view of the
5 future, is that -- do I infer that the U.S. s
6 natural gas future is predominately LNG oriented?

7 DR. GAUTIER: We have been seeing big
8 increases in demand in gas in North America, and
9 there are projections and plans that you get from
10 many places where they actually want to be using
11 natural gas in preference to coal or oil. And so
12 the question is, where might that gas come from?
13 If, indeed, demand were to rise dramatically and
14 be met, where would that gas come from?

15 My own view is that out of conventional
16 production in the United States, at least in the
17 lower 48 states, it will be exceedingly difficult
18 to meet that demand out of that production without
19 huge environmental consequences like in the water
20 associated with deep water gas development, for
21 example.

22 There is a great deal of gas sitting in
23 the arctic. The Prudhoe Bay gas -- the Prudhoe
24 Bay Field, for example, has, I don t know, 30 or
25 35 trillion cubic feet of gas sitting there. It s

1 essentially free, but you have to have a pipeline.
2 There is a lot of gas up there. It s probably 100
3 trillion cubic feet of gas in Northern Alaska.
4 There is a lot of gas in the McKenzie Delta in
5 Northern Canada, but they require pipelines.

6 So pipes and LNG is probably the mid to
7 long term where gas is going to have to come from.
8 That technology is not here now, and so in the
9 meantime we are flailing about facing price
10 volatility.

11 PRESIDING MEMBER BOYD: The nation of
12 the State of California seems particularly
13 concerned that we never had coal, we drove oil out
14 for quality reasons, and we re creating a heavier
15 and heavier demand on gas. In today s economy I
16 don t see people chewing up to put the money in
17 for pipelines to bring it safe from the Rocky
18 Mountains to California, which seems like a
19 logical but not happening event, etcetera,
20 etcetera. So we re kind of worried where our
21 future gas is going to come from.

22 DR. GAUTIER: Yes, indeed.

23 PRESIDING MEMBER BOYD: Any other
24 questions? Well, thank you, very much.

25 DR. GAUTIER: It was my pleasure.

1 PRESIDING MEMBER BOYD: It was very
2 intriguing. Dr. Smith, you re next up. Kathryn
3 Phillips, I see you hiding in the audience. You
4 have a chair and a name tag up here. Please join
5 us.

6 DR. SMITH: Hello, ladies and gentlemen.
7 I m pleased to be speaking to you today. My talk
8 is entitled World Oil Resources and Peak Oil
9 Production, and you probably think that sounds
10 very similar to what you ve just heard before, but
11 actually, I m talking from a somewhat different
12 angle than Don. Actually, you ll find I disagree
13 with him on many points, which may create some
14 discussion at the end.

15 So I will start by talking to you about
16 what my presentation involves. There is four
17 aspects to this presentation. Some of them will
18 be, actually, from a very similar format to what
19 Don has just done.

20 Firstly, I want to talk to you about
21 resources, reserves, and especially peaking. Then
22 I m going to go and talk to you a little bit about
23 regional and global production forecast that my
24 company has prepared. Then I want to discuss with
25 you about U.S. import position for oil and, to a

1 lesser extent, gas. And finally, give you my
2 thoughts on global depletion and what the future
3 holds for the globe.

4 Firstly, I also want to give you a bit
5 of a talk about definition as I think this is
6 where we agree. Resources, the total amount of
7 oil, or any resource, but in this case oil and
8 gas, in place in the world, there is a simple
9 term. Just accept it as that. But more
10 important, recoverable resources, which is the
11 part that can be recovered with available
12 technology and economics, and that can be
13 available if technology comes in the future or the
14 present day. And reserves are the volumes which
15 are discovered and recoverable at this present
16 day.

17 So I ve got four terms here which I will
18 be talking -- mentioning quite often in this
19 presentation. Human production, that s reserves
20 already produced, remaining reserves, there are
21 those discovered reserves that will eventually
22 produce but have not yet been, yet to find
23 resources or recoverable resources that will be
24 discovered in the future, which is a number which
25 I ll talk to you about later, and finally, total

1 cumulative, which is my term for all reserves that
2 have and will be produced in the foreseeable
3 future. Again, I don't include the Canadian oil
4 sands, the very specialized unconventional
5 resources that have different economic production
6 that oil and gas have.

7 So if it's all clear on these terms, why
8 is there any uncertainty in global reserves and
9 resources? Well, there is many reasons. Firstly,
10 there is a series which I call ambiguity. There
11 is a lot of ambiguity in everything we hear about,
12 numbers.

13 For a start, we actually know global
14 standard definitions, although the USGS and myself
15 agree, that if you went to Russia and looked at
16 their definitions of what there is, you'd find a
17 completely different set of numbers and a
18 completely different idea of what their volumes
19 are in terms of reserves.

20 Secondly, the treatment of
21 unconventional sources varies, which has been
22 touched upon already. For example, some people
23 include, some people exclude or with the different
24 economics. Mined oil sands, and also in
25 Venezuela, another important area for mined oil

1 sands, natural gas liquids and gas to liquids
2 purchases, such as LNG and other more modern
3 techniques.

4 Thirdly, there is seriously time element
5 to reserves. The word peaking, really, has only
6 come into use the last few years. And to me, the
7 production peak is vastly more important than the
8 actual reserve numbers which it applies to. And
9 ignoring the time that it first becomes under the
10 discovery, what s been discovered in the past,
11 this term reserves growth, which is a term I d
12 like to talk to you about later as well with a
13 different idea.

14 And secondly, knowing the time elements
15 of productive, particularly reserves production
16 ratios, which are -- tend to not give a true
17 picture of how much production we have left, only
18 how much reserves we have left.

19 And finally, ignoring what certainly the
20 estimates are in themselves technically uncertain,
21 very technically uncertain, and all the estimates
22 that you ll hear today will be uncertain from
23 myself included. And in terms, proven, probable
24 and possible, which are terms used by the oil
25 industry, merely confuse this issue because they

1 are volumes of deception and not actual real
2 volumes. And secondly, there is also uncertainty
3 because of bias. There is a lot of bias in the
4 way numbers are presented. And, obviously, we
5 would all to feel we re not biased, and I think
6 I m totally unbiased, but probably other people
7 might disagree with that.

8 Firstly, geologists. Geologists are
9 terribly biased when it comes to analyzing
10 reserves because geologists like to think they re
11 optimistic. All the companies I ve worked for,
12 geologists always say they re optimistic and they
13 get good points and get better pay wise if they re
14 optimistic. Nobody wants a pessimist.

15 The trouble with optimism, the truth is
16 that realism would actually give a different
17 result, and normally less than what the geologists
18 have said. So that s a geological bias which
19 occurs, in my experience, everywhere. Secondly,
20 the oil industry itself may under report reserves
21 for regulatory reasons. This is particularly
22 appropriate in the U.S. where the Stock Exchange
23 Commission enforce strict rules of under
24 reporting, which has been talked about earlier.

25 The industry also over reports. They do

1 this to maximize value. They clearly -- if they
2 can say they've got so much oil then it will
3 maximize value. This might not happen so much in
4 the appropriately regulated large oil companies,
5 but certainly overseas in Russian companies and
6 various companies in the world, the oil industry
7 does tend to over report reserves.

8 Also, governments, they have to report
9 too, and they do this for promotional reasons.
10 They don't want any college people to come and
11 explore in their country, so they give
12 presentations putting a lot of spin on their
13 prospects.

14 And both governments and industries fail
15 to update their reserves, so we never really know
16 what the true picture is of what's been happening
17 in the short term past. And because of all this,
18 public data sources, mostly taken from the Oil and
19 Gas Journal, World Oil Magazine, and oil industry
20 databases including the BP Petroleum Review, which
21 is used a lot by companies, which is actually
22 taken directly from Oil and Gas Journal. They all
23 give different numbers, and this is obviously
24 going to lead to a lot of confusion.

25 And just to give an example of how

1 numbers can get biased, this is just a plot of
2 reserves numbers in the Middle East between 1982
3 and 1997. And we see in 1987, particularly, there
4 was a massive growth in reserves, billions of
5 gallons of oil. It averaged out where most of the
6 fed numbers doubled, and this is purely a
7 political thing.

8 They doubled not because of any real
9 growth in their volumes of reserves. They doubles
10 because they were scrambling for quotas at the
11 time. All prices were dropping. They were
12 developing quotas, and they need to convince the
13 rest of them that they had lower volume so they
14 could produce a higher rate.

15 And so they scrambled to produce. Saudi
16 Arabia did it a couple years later because it took
17 longer for them to get on board with this system
18 all on their own for several years. And it s
19 interesting to note, the neutral zone, which is
20 the area split between Kuwait and Saudi Arabia,
21 had no change in their reserves because the
22 neutral zone, obviously if Kuwait decided to do
23 it, Saudi Arabia might spot it, so there was no
24 exaggeration of reserves there.

25 And in this plot of reporting remaining

1 reserves from 1980 to 2002, billions of barrels,
2 we see that scramble for quota. But upper line,
3 it s the total reports of remaining reserves in
4 the world and the last solid green is just for
5 Middle East OPEC.

6 And this massive increase in reserves
7 was nothing to do with how many -- how much was
8 actually found, purely to do with the scramble for
9 quota. And as was already mentioned, the same
10 thing happened last year when Canadian oil sand
11 production reserves was included.

12 So this confuses everybody. That s just
13 one example, but there are many others. But
14 despite all this, there is general agreement on
15 the total cumulative reserves. The consensus of
16 past estimates, excluding mined oil resources, has
17 been approximately 2,000 to 3,000 billion barrels
18 of oil with USGS on the upper limits of that. But
19 you used around 990 billion barrels up to now.

20 Gas is uncertain. Perhaps 2,000 to
21 2,500 billion barrels, which matches, roughly what
22 the USGS said. And we ve marketed at just 480
23 billion barrels. I say marked it, but probably we
24 flared approximately that much again, but that s
25 not included in the totals here.

1 And these estimates are made by experts,
2 including all the major oil companies. So I
3 plotted here various estimates since 1950. I
4 think Don showed a similar plot. And over the
5 last decade there hasn't been much change. So I
6 think a volume between 2,000 and 3,000, something
7 like 2,500 billion is a reasonable number to take
8 as total oil reserves available given to
9 productions on there and remaining reserves plus
10 you have to find the integral between the two
11 lines.

12 And it's not -- it's hardly surprising
13 that we do really have a fairly good handle on
14 total global oil reserves because of the giant
15 fields. The giant fields contain approximately 65
16 percent of all cumulative production, plus remaining
17 reserves in the world. Now there is about 100
18 giant fields in the world. There is about 7,000
19 or 8,000 fields in total. So this very tiny
20 percentage of fields contains 65 percent is quite
21 a significant thing.

22 And these fields, also unsurprisingly,
23 were discovered fairly early on in the history of
24 the oil industry because they are fairly easy to
25 find because of being so large. And we see

1 obvious peaks for U.S. had it s giant field picked
2 before 1930. Then Buran and Kirkuk signed, and
3 Iran was discovered in the 40's. Ghawar and
4 Romashkina, Romashkina is a Russian oil field
5 discovered in the late 40's, and massive line of
6 discovered giant fields through the 50's and 60's
7 starting with onshore and then offshore fields.

8 There has been a slight peak in the last
9 few years. This is special case of deep water
10 oil, which I ll talk about a little later. A
11 couple of fields, one in the Caspian Sea, which
12 wasn t explored because of Russian inability to
13 explore in deeper waters, the Kashagan Field, and
14 Azagedan, which is a giant oil field discovered on
15 the border between Iran and Iraq, which has been
16 known about for about 50 years but wasn t drilled
17 because of its location.

18 So my numbers that I use here are
19 cumulative production, 990 billion barrels, just
20 for your information. Remaining reserves, 104.
21 Cumulative plus remaining 1994. I mean, those
22 numbers are not precise, and the fact that they go
23 down to not quite a decimal place, but down to a
24 four at the end it a bit disconcerting. It should
25 be really rounded, but these are the numbers used.

1 And yet to find resources of 217, which is
2 significantly lower than the USGS, but it is a
3 number which is generally held to be a reasonable
4 number by most of the oil companies. I know
5 certainly BP have numbers very similar to that for
6 yet to find resources. Giving a total cumulative
7 number of 2264, oil to be produced, 990, and yet
8 to produce, about 1274. And production in 2002
9 was about 27 billion barrels.

10 So looking in percentage terms, we
11 produced 46 percent of our oil. We have remaining
12 reserves of about 43 percent and yet to find, 11
13 percent. And in terms of gas, which I've not
14 talked about so much here, is -- I only have
15 preliminary analysis for gas. We produced 20
16 percent. We have remaining at 45 percent and yet
17 to find, 35.

18 So we've got a lot of oil left. I mean,
19 there is no question that we will ever run out of
20 oil, as many people look at the pessimists and
21 say, oh, you keep saying we're going to run out of
22 oil. We're not going to run out of oil, because
23 what really matters is that oil cannot be
24 instantaneously be bought on stream. New oil
25 takes time. It takes five to 10 years to get,

1 especially the difficult (inaudible) OPEC at the
2 moment, it takes five to ten years to get on
3 stream, certainly the bigger fields.

4 And because of this there will come a
5 year, because of the way oil fields are developed,
6 there will come a year where the production rate
7 can right no longer, even though there is a lot
8 more oil left to be produced, and this is a
9 production peak, which he mentioned, and I want to
10 mention a little bit too.

11 When we talk about production peak.
12 It s actually been told, it was first described by
13 the U.S. citizen M.K. Hubbert in 1956. And when
14 he said the production from a group of fields in
15 sedimentary basins peaks long before supply is
16 exhausted, and that has been proven many times
17 over.

18 A peak occurs when around half -- it s
19 very general. Around half is between 40 and 60
20 percent. When around half total reserves have
21 been produced. And once past, decline of large
22 early fields, which obviously are the big fields
23 that were discovered first, because they re
24 easiest to find, cannot be compensated by new
25 output from smaller later fields, and or by

1 improved recovery. And I d like to talk about
2 that later too.

3 So the peak date, the date in which we
4 reach this peak is usually unaffected by
5 technology or fields that remain to be found. It
6 may sound a bit of a sweeping statement, but there
7 is 99 countries in the world that produce oil,
8 have produced oil or potentially will produce oil
9 in the future. And of these 99 countries, I
10 wonder if anybody realizes how many of them are
11 actually probably already, maybe you think four or
12 perhaps 10 to 15 have passed peak. Maybe 25
13 countries out of 99.

14 Well the actual fact that of 99
15 potential actual participating countries in the
16 world, 60 countries already are at or past peak.
17 And a further 12, including the U.K. and Norway,
18 are very near their peak. And I d like to give
19 you some examples of these countries. Firstly,
20 Cameroon is (inaudible) is produced in West
21 Africa. It peaked in around 1985 and has been
22 declining ever since. This is a plot showing year
23 versus barrels of oil per day. All the plots
24 plotted against barrels of oil per day.

25 And if you look at the discovery profile

1 of Cameroon, it s pretty obvious why it s
2 declining. We see that discovery of oil in
3 Cameroon, which is plotted as these yellow bars,
4 occurred about 20 years before -- the main
5 discoveries occurred about 20 years before the
6 peak occurred, and there have been few discoveries
7 in the last few years, and they ve all been small.
8 And that s -- of course, there is always more oil
9 to be found, or certainly more fuels will be found
10 in Cameroon, but they will be small fields, unable
11 to compensate for large fields found early in its
12 history.

13 Now, for example, Austria. Austria, a
14 modest producer in Europe, peaked back in 1950,
15 and it s been declining ever since despite
16 enormous attempts at recovery to improve and apply
17 all the latest technology. Again, the discovery
18 profile matches the production profile. The major
19 discoveries were made earlier in history,
20 including the Matson Field, which is a significant
21 field in Austria, and since then, just a few more
22 discoveries.

23 Now a bigger producer in North Africa
24 and Egypt, that peaked at around 1990 and has been
25 declining. And if you look at the same discovery

1 profile, we see Egypt had two major areas of
2 production, the Gulf of Suez, which was discovered
3 fairly early on, and the main discoveries occurred
4 in the mid 60's, and then the Western Desert,
5 which was discovered -- began to produce in the
6 late 70's and peaked, somewhere in the early 80's
7 and peaked about 1980.

8 And finally, as an example, Indonesia, a
9 much more important producer, certainly in the
10 past. And we see just a slight different profile
11 in that we got a lot of ups and downs at the top.
12 And this is largely because during the 80's
13 Indonesia was subject to OPEC production
14 restrictions, restricted output. It is still
15 subject to OPEC's production restrictions, but
16 it's no longer restricted output because it can't.
17 It's producing, flat out, is declining. Even
18 though it has a quota, it can hardly meet it's
19 quota.

20 And, clearly, the discovery profile in
21 these also shows a similar format with a peak
22 onshore discoveries around the 40's to 50's, and a
23 peak in offshore discoveries around the 70's, the
24 mid 70's, and have been in decline ever since.
25 Some more recently around 2000, there have been a

1 few reasonably large finds, and this is because of
2 the impact of some deep water discoveries in
3 Indonesia.

4 So the discovery profile is a signal to
5 what might happen. Discovery seems to peak around
6 20 to 30 years prior to a production peak in the
7 countries that have passed peak, which I say is
8 well over 50 percent, all the countries in the
9 world. And it doesn't directly apply
10 geologically, because, of course, countries
11 comprise a number of different -- may have
12 comprised a number of different policies, but it
13 is a general indication. It would be much more --
14 it's better to break it down into provinces to get
15 more accurate figures.

16 Offshore areas and those developed with
17 newer technologies peak sooner. If you look at
18 the offshore regions, they peak sooner because of
19 the application of new technology is a faster
20 development system, sort of, put in place, and
21 more certainty is required before you can put the
22 investment into offshore.

23 As with production restrictions, that is
24 largely OPEC countries, but a few other countries
25 too, they peak later. I'll show you Indonesia,

1 and I ll show you some others later. So
2 production peaks are broadly predictable by
3 empirical methods, using this discovery peak, and
4 the estimated total cumulative, and considering
5 geotechnical political factors, ally to the
6 current depletion rate in the country.

7 And so I give an example in countries
8 that are just near peak, and we see that Norway,
9 for example, it s major discovery events occurred
10 way back in the 70's early 80's, and hence, it has
11 just now started to decline. The Norwegians have
12 published on their website a plot showing exactly
13 what is happening, what I ve shown here, my
14 interpretation here. Norway is about to decline.

15 U.K. too. U.K. reached it s peak in
16 1999 and has been declining ever since, and it s
17 accepted by the U.K. Government, although not
18 particularly announced because they want to
19 promote confidence coming into the North Sea.
20 That decline will continue. The production will
21 continue to decline from the U.K. Russia, another
22 case, most vast amount of discoveries occurred in
23 the 60's and 70's in West Siberia. There was a
24 dramatic drop off in the early 90's because of a
25 former communism, and production is picking up

1 again. By looking at the volumes and the
2 discovery peak, it seems very unlikely that Russia
3 will ever attain the heights they did in the past,
4 and I envision a production peak in Russia of
5 around 210 to 215.

6 The Asia-Pacific is a region -- see, as
7 you get into the bigger regions you get much more
8 numbers in as you get to the greater number of
9 regions, so you get more. The statistics become
10 more valid. And you see quite clearly that the
11 discover peak and the production forecast, and I
12 think most of the Asia-Pacific countries accept
13 this as a potential future for their production.

14 Europe too. Europe is past peak, and I
15 don't believe we need to talk more about that. It
16 clearly shows the same.

17 So adding up all the countries and all
18 these analyses together, in my opinion, my
19 analysis, we have a series of potential peak
20 years, which are entirely dependent on global
21 demand. And if global demand is flat from now, I
22 envision a peak year in 2020. Now this could be
23 plus or minus five years either way, but it is
24 there. I mean, clearly, the data is not
25 sufficient to be precise, but it is -- in my view,

1 2020 is around about when it s going to occur.

2 Production (inaudible) remain at present day about
3 74 million barrels per day, plus this doesn t
4 include the Canadian and Venezuelan heavy oil
5 production.

6 A demand that is one percent of global
7 demand growth, then peak year falls around 2016 at
8 85 million barrels per day. A two percent demand
9 growth is at 2012, around 90 million barrels a
10 day. A three percent, 2008, also 90 million
11 barrels a day. Now, the IEA, the International
12 Energy Agency, are predicting something like 120
13 million barrels a day demand by 2020. Well, in my
14 view this will never be achieved. It is
15 impossible to achieve that sort of production rate
16 with using the conventional resources I ve been
17 talking about here.

18 So just to show what potential demand
19 might be, this is an analysis of annual percentage
20 oil supply changes since 1980. It plots the
21 percentage supply increase or decrease in each
22 year since 1930. Between about 1930 to 40,
23 supply increased about three to five percent a
24 year, and this is pre-World War. In World War II
25 and post-war, there was quite a big change in

1 supply, but always increasing.

2 Then in the big growth years of the 60's
3 and 70's we were seeing seven to ten percent
4 demand growth, which affects supply growth because
5 they re almost linked. Then after from 97 to
6 when OPEC started to exert control, we had the
7 first oil shock and the second oil shock, and you
8 see demand drop dramatically. And, of course, as
9 did economic growth at the time. Then in the boom
10 years of the 90's we re seeing between naught and
11 three percent increase in supply, and the so
12 called third oil shock, see a decline in demand
13 again.

14 So in my view, for economic growth to
15 occur we need at least one percent global demand
16 increase. It s not evenly spread around the
17 world, and I imagine U.S., you re slightly less
18 because we re substitutes. But in China and
19 India, certainly, we get at least one percent
20 global demand if we want economic growth. If
21 we re quite happy to muddle or have oil shocks as
22 has occurred before, then they re fine, but if you
23 want economic growth we need at least one percent.

24 So putting it altogether, this is just a
25 plot showing these things. OPEC oil, I brought it

1 in orange, non-OPEC oil in the light green, deep
2 water oil, you see, doesn't have a great impact on
3 the picture, and oil sands, which is the Canadian
4 stuff, and Venezuela, and then refinery gain is a
5 little sliver you get at the top.

6 So in around 2016, assuming at one
7 percent, which this plot shows, there is going to
8 be some sort of liquids gap, and this will have to
9 be filled by substitutes. Now, certainly, gas is
10 the most obvious substitute, compressed natural
11 gas, perhaps, in transport. Certainly LNG for
12 power generation. Fischer Tropsch's gas to
13 liquids systems, which is converting gases into
14 liquids to substitute for oil for the internal
15 combustion engine. Biomass, certainly, and other
16 replacement strategies you can think of. Also,
17 clearly, my view, we would not be able to fill
18 that gap with those alternatives, so we will have
19 to reduce demand for energy efficiency and energy
20 conservation, in particular.

21 And you may argue, well, the Middle East
22 is going to solve all these problems, but I just
23 wanted to show you a few countries in the Middle
24 East on the same plots just to show that the
25 discovery profiles are the same there, too, it's

1 just their production profiles are different
2 because they have been restricting production and
3 conserving oil for so long in Iraq, forced
4 conservation albeit.

5 The major fields in Iraq were discovered
6 -- well, Kirkuk, the largest field was discovered
7 in 1927. By then, major discovery period in the
8 50's and 60's and the 70's and 80's, which matches
9 most of the older countries in the world, with
10 this big decline in output in the 80's and 90's.
11 and I plotted it on a little curve just to show
12 what perhaps would have happened if Iraq hadn't
13 become independent and still been controlled by
14 European and American oil companies. And if
15 that's the case, Iraq would probably have been
16 pretty well at peak right now. And, of course,
17 oil prices would have been lower.

18 The same thing is true for Iran.
19 Really, pretty well, the same thing applies. I
20 mentioned Azagedan as a special case giant field,
21 which has been known about for 50 years but not
22 drilled because of its location.

23 I list all these plots for the forecast
24 plots, they're all based on a one percent demand.
25 So it assumes that Iran, Iraq, and the next plot,

1 Saudi Arabia with straight production from now up
2 until the time where they don't have to restrict
3 it anymore because oil prices are going to go up
4 anyway. So you can see from these plots that
5 Saudi is restricting production over, perhaps, the
6 next five or six years. And they're starting to
7 grow output, if they can.

8 And so it suggests that over the next
9 five or six years there will be a glut of oil, and
10 this is why people are loathe to accept that
11 perhaps there will be a potential problem because
12 we -- because there will be a glut of oil until
13 there isn't, essentially.

14 And this is plotting all the global oil
15 discoveries together, and I've put on there a
16 dotted line which gives approximate plot of what
17 may have happened if OPEC had never existed and
18 hadn't conserved oil. And you see we would have
19 peaked already and we'd be facing this potential
20 decline already. And, surprisingly, enough of
21 that plot actually matches pretty well what
22 happened, say, in the 50's, that green dotted
23 line, because as has been said earlier, Hubbert
24 didn't consider potential substitutes and he
25 didn't consider political circumstances, which

1 change the shape of our curve.

2 So what about technology? There is
3 other -- there is things that people say. Oh, we
4 can solve this problem with technology. But
5 technology, I don't think, is going to have a
6 great impact on this. I mean, really, the figures
7 speak for themselves. It's not having impact,
8 because the discovery peaks have occurred many
9 years ago.

10 Exploration technology certainly shows
11 all is, but what's more important, it also shows
12 what it isn't. And that is crucial, because what
13 exploration technology and new exploration
14 technology has done in the last 20 years is given
15 much better estimates of remaining reserves and
16 yet to find resources because of 3D seismic
17 imaging in particular. And so exploration
18 technology doesn't actually find reserves. It
19 helps define them better. It doesn't change the
20 actual volume.

21 New engineering technology, what about
22 that? Well it certainly allows development of
23 fields faster and cheaper. As we see in prices
24 have declined, development costs have declined.
25 Despite the fact that we're exploiting more and

1 more difficult fields, development costs are still
2 declining. So new engineering technology allows
3 development of fields faster and cheaper. It also
4 keeps production rates higher for longer, but in
5 doing so it speeds depletion. So what engineering
6 technology is actually doing, it is speeding
7 depletion. It is not creating more oil.

8 Some technology, like exploitation of
9 deep waters, for example, is clearly new. But --
10 and that is a special case, but if you can think
11 of other ideas for what engineering can do, fine,
12 but I can't think of other ideas. So actually,
13 technology has a limited impact on the total
14 cumulative reserves that are available to the
15 world. All it does is speeds depletion.

16 And now this term, reserves growth.
17 Peter Davies of BP, the chief of congress of BP in
18 '96 said that, Over the last 20 years the world
19 has added 77 barrels of new oil to reserves for
20 every barrel consumed. Well, personally, I don't
21 believe in reserves growth. Some fields go up,
22 yes, and some fields go down, but I think reserves
23 growth as a term is an illusion. Revisions in oil
24 and field sizes are usually -- they're not always
25 but usually in reporting and not in reservoir

1 because of these terms, proven, probable and
2 possible. Report of field sizes change with
3 better knowledge, and they change because of
4 government regulations.

5 So reserves and resources used for
6 analysis of peaking must be most likely reserves.
7 They mustn't be the numbers which you see
8 accomplished as proven reserves, for example. So
9 revisions are statistically neutral. Revisions
10 must be backdated to the discovery date to really
11 look at the genuine trend.

12 Just to give a little example of why
13 reserves change, and this has nothing to do with
14 the Stock Exchange and oil companies being forced
15 to do this. This is just what happens in nearly
16 every field that is developed. When you've got a
17 prospect, this is a plot of reserves versus years
18 since the field was identified. And you've got a
19 prospect that may be determined to be 130 million
20 barrels large. And when it's discovered they
21 normally reduce its size because it's all just for
22 being optimistic, and evaluated, it gets reduced
23 in size again.

24 When you get to development planning it
25 is reduced quite dramatically because you need the

1 confidence to put in a development, so you tend to
2 go for a conservative number just to be sure that
3 you re spending your money wisely. If you put
4 your money into a field that actually reduces in
5 size, then you kind of look pretty silly and lose
6 your job.

7 Over time development really occurs, and
8 then you get performance to arrive at
9 determination of what s in that field, and the
10 field size goes up. So reserves growth is not a
11 true growth. All it is is coming back to a number
12 you first thought of.

13 And which brings me on to the U.S. I
14 haven t shown you any plots of the U.S. because
15 reserves growth in the U.S. is a particularly --
16 occurs more than anywhere else in the world. And
17 if you look at discovery peaks and the production
18 plot, you see it s very different from the rest of
19 the countries I showed because they pretty well
20 match.

21 And, also, you see they don t change for
22 many years with the number of discoveries. This
23 is because of the strong Stock Exchange rules in
24 the U.S., which restricts companies from
25 announcing reserves if they re not totally sure.

1 And I think this is a powerful argument to show
2 how reserve growth -- how the U.S. situation is
3 somewhat different from many countries in the
4 western world.

5 The same thing would happen in the U.K.
6 if the U.K. was an onshore province, but it is an
7 offshore province, and offshore you have to be
8 much more precise in your evaluation because you
9 have to put in so much costs before you can
10 develop. So you tend to -- you tend to err on the
11 larger side in the offshore situation.

12 So that s reserves growth. What about
13 deep waters? Deep waters is being put forth as
14 this panacea for the future of oil production.
15 Well, certainly, there are deep waters located in
16 West Africa, particularly in Angola and Nigeria,
17 and the Gulf of Mexico, of course, and Brazil,
18 where it s been producing for many years, and
19 small areas in Norway, and Australia.

20 And these deep waters are now critical
21 for non-OPEC production limits, but unfortunately,
22 deep waters may only achieve around 10 percent of
23 global output at peak, which is not a vast amount.
24 And this is a plot of what I see deep waters doing
25 over the future, peaking around 2020, about 10

1 percent of global production, with the majority
2 coming from Africa, Angola and Nigeria, and from
3 U.S. Gulf of Mexico.

4 And finally, what about housed oil
5 recovery and proven recovery from existing fields?
6 Well, around 96 percent of all oil is now produced
7 from conventional recovery systems with an average
8 recovery factor of around 40 percent, and this is
9 for natural drive, water flooding, and gas re-
10 injection systems. The rest comes from housed oil
11 recovery, especially heavy oil fields. Now over
12 time a housed oil recovery will increase recovery,
13 but it applies only to certain reservoirs in the
14 world. I think it usually just slows decline.

15 So there are only a few EOR projects for
16 a reason. There certainly is no conceivable way
17 how EOR could vastly improve recovery rates in the
18 big fields in China, in Russia, many of the big
19 fields in Saudi Arabia, because wells -- really
20 wells are an EOR system. You drill more wells you
21 get more oil out. In China, for example, in
22 Russia, they've drilled thousands and thousands of
23 wells.

24 So to show just a little example,
25 Germany has been struggling with EOR for years,

1 and has not been able to recover from that peak in
2 60's. And it s even that little up peak in the
3 80's was due to their one offshore oil field
4 discovered in 1981.

5 So what about technology in the USA?
6 Production has been falling since 1971 in the USA,
7 as we know, and this is despite the best equipment
8 in the world you have. You ve got the best,
9 largest infrastructure. You ve got the most
10 money, more than anybody else, and you have the
11 biggest incentive. You ve got stable governments,
12 rising imports, large areas, few onshore planning
13 rules, perhaps not in California but in the rest
14 of the U.S.

15 And now a new -- even new exploration
16 areas have appeared in the U.S. in Alaska and in
17 the Gulf of Mexico deep water. But still, you
18 haven t been able to recover from that decline.
19 So in my view, once you ve passed peak, that s it.
20 You re never going to get back to levels you were
21 before, and 60 countries are already past peak.

22 And that s the plot of the U.S. I ve
23 plotted all natural gas liquids. Alaska, you see
24 Alaska in light green, had improved production for
25 a few years. Government is going to improve

1 production but is certainly not going to recover
2 the peak from 1970, and I d even put a little bit
3 in for the -- in Alaska down at the bottom there,
4 which you can see is not actually a vast amount
5 relative to total U.S. production in the past.

6 So in North America here we see you ve
7 produced 22 percent of your oil. Middle East up
8 to about 25 percent of its oil -- total oil in the
9 worlds that s being produced, at least 25 percent.
10 But you (inaudible) about nine percent. So North
11 America is clearly in a difficult position, and
12 actually about 48 percent will come from the
13 Middle East in the future.

14 And you can see how the oil production
15 shift has fallen off. For North America it goes
16 up a bit from 2025 to 2050 because of the impact
17 of the Canadian oil sands where production is
18 inexorably going to increase. And we can see the
19 share from the Middle East, again, this is at one
20 percent potential demand, increases quite
21 dramatically from around 2010, and, of course,
22 you re importing around 12,000 barrels of oil per
23 day right now.

24 For gas, I ve got a preliminary analysis
25 of gas. I m not going to talk about gas in any

1 great detail. In my view you ve got a few years
2 of flat production. The impact of the Gulf of
3 Mexico gas will help, but then as gas -- the gas
4 reservoirs are produced a different way from oil.
5 They have much harder accompanying factors, and
6 because of a pipeline system they tend to produce
7 flat for many years and then suddenly decline.
8 Gas fields very fast rapidly decline. And so the
9 decline rates for gas is greater.

10 And although Alaska has a lot of gas,
11 it s not going to have a vast impact on the
12 general decline. As you see, I put in -- the
13 darker pink you see is Prudhoe Bay and the rest of
14 Alaska, and the lighter pink is potential gas from
15 other areas.

16 And in terms of gas, North America has
17 produced 44 percent of the world s gas, but only
18 has about 10 percent left with the Middle East and
19 the former Soviet Union clearly holding the large
20 share. And it s dramatic decline in the North
21 American gas production share from being the only
22 country using gas in the 20's down to a very small
23 percentage of the Middle East and the former
24 Soviet Union having to provide the gas for the
25 world. And, of course, the (inaudible) for gas is

1 also not too healthy for the U.S. and expected to
2 increase.

3 So what happens, then, if everything
4 carries on as it is with business as usual? If
5 the optimists are accepted and we've got oil to
6 2040 or whatever, well, in my model what happens
7 is that -- well, we can see around 74 million
8 barrels a day at a one percent demand growth in 10
9 years, the world will be consuming around 86
10 million barrels per day. After 20 years at the
11 same rate, one percent demand growth, we wish to
12 consume around 95 million barrels per day. So
13 this is a very modest amount of growth relative to
14 what the IEA has been talking about.

15 But in 20 years in this analysis, and
16 I'm certainly not alone in this analysis. I
17 know not all companies have the same analysis.
18 The world will be past peak and will only be able
19 to produce around 75 million barrels per day.
20 We'll have a lot of oil left. There will be no
21 problem with the amount of oil, but it's just the
22 speed at which it can be produced that's the key,
23 the time element of production.

24 Now in terms of the U.S., the U.S.
25 currently imports 60 percent of global oil, about

1 12 million barrels per day. In 10 years they'll
2 need to import just about 17 percent. So it looks
3 like not too bad, but this will 14.5 million
4 barrels a day. But in 20 years you will need to
5 import 24 percent of global production just to
6 maintain one percent demand. Twenty-four percent
7 is a huge amount of global oil, and I think if you
8 need that much there is going to be a significant
9 crunch. This is just one percent demand.

10 So where is it going to all come from?
11 That's the question. Well, certainly, Africa has
12 growing production. The gas is in red. The oil
13 is in green. I'm just going to talk about oil
14 here. A peak of around 11 thousand -- 11 million
15 barrels a day at around 2010 to 2015 I see in
16 Africa, largely from growth in deep waters in
17 Angola and Nigeria.

18 Same for South America. I see a peak of
19 around 2015 to 2020, mostly this is controlled by
20 Venezuela, and it's flat early on because
21 Venezuela are restricting production because they
22 have to because of -- in part because of their
23 strike. And the former Soviet Union, producing
24 around -- commonly producing around eight million
25 barrels a day, potentially can produce around 11

1 million barrels per day peaking around 2010.

2 Of course, the Middle East is going to
3 produce a large share. I see the Middle East can
4 perhaps manage around 38 million barrels a day,
5 which is still a vast increase to what it s doing
6 now, and it would require huge investments in the
7 Middle East to reach that level in the time
8 allowed. It certainly can reach it, but it s --
9 but perhaps, I think, perhaps I m being a little
10 optimistic. Perhaps that curve would be not as
11 steep and the peak would be later. But, of
12 course, that will make the peak in the globe
13 earlier because we won t be able to manage the
14 output what s needed.

15 So in business as usual, if all those
16 regions are exporting, but USA is the only
17 importer, of course, the Asian-Pacific is at peak
18 for oil now, the second biggest importer in this
19 area, Europe is also at peak, it s peaked in both
20 oil and gas, and many developing countries in
21 other regions will, of course, want to use more
22 oil and gas as well.

23 Just to show you why this is clearly the
24 case, this is a plot of average yearly income per
25 person versus average yearly oil consumption in

1 barrels. And you see U.S. consumes per person
2 vastly more than China or India where we've got
3 huge populations. And China, in particular, wants
4 to grow, and it will grow. And in terms of
5 transport it's growing very rapidly, a lot more
6 than one percent demand. So if these countries
7 want to grow, they're going to be importing more
8 than their allotted one percent. The Asian-
9 Pacific currently imports 18 percent of world oil
10 supply, and, of course, as you can see from that
11 plot it would soon be wanting to import a lot
12 more. Europe currently imports 12 percent of
13 world oil supply. Again, Europe will want to be
14 importing a lot more.

15 So in terms of business use, in my view,
16 it cannot be done. We cannot -- in the next
17 decade it cannot be met. Assuming one percent a
18 year demand growth, the world will reach peak oil
19 in around 2016, at which time every importer will
20 want more oil than it can get. So without
21 alternatives, competition will lead to major
22 price rises, drastic competition and economic
23 stagnation, which is painting not a particularly
24 nice picture.

25 And now, why, if this is the case, why

1 do so few people talk about depletion? I mean,
2 because there are so many desperate views, a lot
3 of paralyzation of views about these things, some
4 people even get quite heated about it. But I
5 think few talk about depletion for many reason.
6 But IEA and EIA are really only concerned with
7 short term interests. They have to answer to
8 their subscribers. In terms of the U.S., the U.S.
9 subscribes to the IEA for the 40 or so countries
10 that pay them, and they don t really look at
11 longer term forecasts, and which I think they
12 should be doing.

13 OPEC certainly they don t want to talk
14 about depletion because they -- OPEC wouldn t want
15 to wish to encourage everybody to invest in
16 alternatives because it would mean prices would
17 decline.

18 USA, USA doesn t talk about depletion,
19 perhaps because high reserve estimates, which USA
20 generally says much higher than -- global reserves
21 is much higher than most of the other countries in
22 the world. They would use -- if U.S. started
23 saying how much less oil, then people would regard
24 USA as an economic problem.

25 Other oil producing governments, in

1 particular, the U.K. and other governments, they
2 don't want to talk about depletion because they
3 want to encourage all companies to explore. So it
4 would be very negative for them to have to talk
5 about depletion.

6 And, certainly, environmentalists, they
7 would be the last people to talk about depletion,
8 because oil is a target in the global warming
9 battle. If they believe the oil production would
10 decline, then it wouldn't give them so much power.
11 But, of course, some of the replacements for oil
12 are more carbon dioxide toxic than oil is itself.

13 And, finally, the oil companies, do they
14 talk about depletion? Well, they have the Stock
15 market to think about. They do not want to admit
16 future growth constraints. And they bought -- if
17 you look at what the oil companies are doing right
18 now, despite of lack of opportunity, it's already
19 forcing to cut costs. They're cutting costs
20 dramatically.

21 You think, we've had higher prices for
22 some years now, and they've been cutting costs,
23 laying off people, certainly outside of the U.S.
24 They've gone to explore the most extreme and
25 politically risky areas there are. If there were

1 any easy options they would be going there. They
2 wouldn't be exploring deep waters. They're
3 campaigning for release of environmentally
4 protected areas, which doesn't give them a good
5 PR. They're targeting the more difficult options
6 such as stranded gas, LNG, gas to liquids
7 (inaudible) which is growing quite dramatically.
8 They're tinkering with alternatives, which like
9 with Shell and BP they've got (inaudible) and
10 solar, departments which make no money at all.
11 And their forging mergers and alliances has been
12 massive reduction in the number of oil companies
13 in the world.

14 And but one thing you'd think they would
15 be doing would be looking harder for more oil and
16 gas, certainly with these high prices. But if you
17 look at actually wells drilled since '97, we've
18 seen a general decline. And my forecast for wells
19 drilled from '02 to '07 it continues its decline.
20 I mean, this is despite pretty good prices,
21 different from what was occurring in the 80's when
22 prices were higher. This decline in drilling, I
23 mean, you may argue that it's due to better
24 success rates, but when prices were high in the
25 80's drilling dramatically increased regardless of

1 success rates.

2 To me it confirms there is a lack of
3 prospects, and especially oil prospects. And it s
4 not just confined to North America. Globally our
5 numbers are only increasing in our last oil
6 frontier, and that s deep waters, which is not
7 going to impact greatly on production. So,
8 generally, that s what --

9 I ve just got a series of conclusions
10 just to wrap up the presentation. Firstly, we
11 accept that oil and gas are finite resources.
12 Drilling has been concentrated in the best areas,
13 so if you start putting -- looking at less
14 perspective areas, and giving it large volumes of
15 potential oil, it is pretty unreasonable because
16 oil companies are not stupid. They go for any
17 area that is valid.

18 A good example is Eastern Greenland.
19 Greenland has been looked at over and over again
20 by oil companies, and they haven t found much.
21 They haven t done much drilling because it s
22 extreme climate. The chance of finding anything
23 significant in Greenland is pretty small because
24 oil companies have already tried, and with the
25 technology we have today, we can get a pretty good

1 idea of what s around.

2 And also, the first fields to be
3 discovered were the largest and cheapest. I think
4 that s faintly obvious. New technology increases
5 production, but it hardly increases reserves.
6 Instead, it speeds depletion. It does increase
7 reserves a little, but mostly it speeds depletion.
8 So the world faces an oil shortfall in the median
9 term in the next decade or an oil production peak
10 sometime in the next decade.

11 Meanwhile, as this happens, OPEC s share
12 is as high as it was in the early 1980's. It s
13 about 38 percent right now, and it is rising.
14 While as most non-OPEC producing companies are
15 already struggling to meet demand, U.K. and
16 Norway, in particular.

17 Gas, of course, can replace some oil,
18 but it certainly can t replace it easily in
19 transport. However, gas also has its own limits.
20 If we -- really, if you believe this model of oil
21 depletion, then gas will have to replace or
22 certainly (inaudible). And because of that, there
23 is going to be a large demand for oil -- or for
24 gas throughout the world, which would require huge
25 investments and major competitions between the

1 regions in the countries.

2 Thus, in my view, global energy supply
3 is already a political risk because of the impact
4 of the OPEC cartel, or potentially attach more
5 (inaudible) the seven OPEC s -- the key seven OPEC
6 suppliers is near maximum set by physical resource
7 limits. And global energy supply will soon be a
8 physical risk. The OPEC countries have some spare
9 operational capacities, but they, too, will
10 struggle to meet demand as production declines
11 elsewhere.

12 Currently, really, only Saudi Arabia has
13 spare gas. All the other OPEC countries need
14 large investments in order to increase their
15 capacity. And that takes time. It takes three,
16 four, five years. And as I want to stress, it s
17 timing that s important.

18 So somebody will say, oh, people are
19 always saying there is going to be a -- people
20 have said since oil began that we re reaching a
21 production peak. But in the 1970's the OPEC price
22 band were reversed from exploration uncovering
23 non-OPEC reserves in areas that had not been
24 explored, and that s primarily offshore of the
25 U.K. and Norway, offshore Malaysia, offshore

1 Australia. Many of these areas were explored
2 largely off the OPEC price band and because of the
3 technology to explore offshore.

4 But there are now few new places to
5 explore. If someone could tell me these places,
6 I d be interested to discuss it this afternoon,
7 but, in my view, there are few new places to
8 explore because I think the oil companies are
9 pretty well explored everywhere. In the next
10 decade, oil prices will, thus, rise, driven by
11 resource constraints and not, this time, politics
12 as has always happened in the past. And without
13 no basic alternatives, that we permit these price
14 rises because we won t be able to --

15 However, of course, there are
16 alternatives. There are substitutes. Along with
17 gas, the world contains large quantities of non-
18 conventional or substitutes and renewables. But
19 an unforeseen decline in output of conventional
20 oil makes it unlikely -- of conventional oil makes
21 it unlikely that unconventional sources could come
22 on stream for us not to conversate.

23 If you look at the speed in which some
24 of these resources could come on stream that
25 develop the technology to create a hydrogen

1 economy, for example, would take many, many years,
2 and in the interim period there would be major
3 problems with energy supply, and consequently,
4 with investment capital to put in place to develop
5 these alternative technologies.

6 So this will leave conservation the only
7 option. And so I just end with a quote, Just as
8 iron rusts from disuse, even so does inaction
9 spoil the intellect. By Leonardo da Vinci. So
10 that completes my presentation, thank you, which
11 is a little bit different from the previous one.

12 PRESIDING MEMBER BOYD: Thank you, very
13 much. Questions? Comments?

14 MS. PHILLIPS: I have a question. I was
15 wondering when you said that for environmentalists
16 oil is a target in the global warming battle, so
17 there is little talk of depletion. Can you expand
18 on that a little bit?

19 DR. SMITH: Well, it s a little bit of a
20 throw away line because I m not very experienced
21 on the environment, but I just feel that the
22 environmentalists that I have spoken to don t want
23 to consider the fact that oil might start -- the
24 production of oil might start to decline in the
25 next decade because it would really mess up all

1 their global warming models for the next 50 years
2 rather than the next 20 because they look long
3 term as well. That s what I really meant. I
4 mean, it s how I feel. It s not in their
5 framework.

6 But on the other hand, for
7 environmentalists, I mean, the main alternative
8 for potential production declines is coal, of
9 course, in China, which is polluting, and is
10 Canadian oil sands, which is much higher carbon
11 dioxide. And, of course, you need energy to
12 produce the Canadian oil sands as well, so it s
13 very high polluting.

14 PRESIDING MEMBER BOYD: Dave, I m going
15 to allow you a very quick question, because we
16 need to move on, and you have more per capita.

17 MR. ABELSON: Did I understand correctly
18 that the essential difference between you and the
19 first speaker is you re forecasting some sort of a
20 peak in approximately 2020, and he s saying the
21 conventional wisdom is buzzing around 2040, and
22 the difference has to do with expanding reserves
23 and undiscovered resources? Is that, in essence,
24 the difference between you folks 20 years and
25 some assumption about what s not been brought up

1 yet?

2 DR. SMITH: I would say, yes. I would
3 agree. But, obviously, it s two people. Would
4 you agree that s in essence that s the difference?

5 DR. GAUTIER: Yeah. I think the
6 principle -- we may have some disagreement on
7 undiscovered resources here, but the principle
8 disagreement, I think, technical disagreement here
9 concerns this question of growth of reserves in
10 existing fields.

11 And, again, I think the fact that we, in
12 our study, are not -- we are specifically
13 explicitly not predicting the production peak. We
14 are estimating quantities of undiscovered
15 conventional oil that, you know, our view could be
16 made available through technology and scientific
17 understanding as it exists today. We are not
18 predicting discoveries or production, but we re
19 talking about volumes of oil available,
20 conventional technology which might be available.

21 PRESIDING MEMBER BOYD: Okay. Thank
22 you, Dr. Smith. Dr. Cavallo.

23 DR. CAVALLO: Okay. I m going to take a
24 very different approach to this problem, as you ll
25 see. So I hope it s -- I hope it adds something

1 to this whole discussion. Just an outline of what
2 I m going to talk about, just some background,
3 look at increasing demand and finite supplies, I
4 think there is no question that -- among anybody
5 that demand is going to increase. What s
6 happening out in the real world is just amazing.
7 Oil and gas is going to be -- oil, in particular,
8 is going to be in great demand.

9 But we know oil supplies are finite, and
10 so the debate is when will oil production peak,
11 except that there is no debate, really. You never
12 see this discussed -- virtually never see this
13 discussed in the media. So I d like to take a new
14 approach with a new model, I think that is more
15 transparent than anything that has been proposed
16 in the past. I m going to use the data from the
17 USGS, which I believe they are accurate, and just
18 apply a very simple model to that, talk about the
19 results and then look at possible price
20 trajectories and some conclusions.

21 Well, we begin at the beginning. This
22 is world primary energy consumption as of 1999,
23 and you can see that oil is 39 percent of that
24 consumption. And there is a reason for that.
25 It s the most versatile, the most convenient, the

1 most useful form of energy that we've got, high
2 energy density, can be turned into all kinds of
3 things. There is no real substitute for that
4 stuff. It's just wonderful stuff. That's the
5 reason why it's 39 percent. We have natural gas
6 and coal 23 percent, 22 percent, approximately
7 equal percentages.

8 So oil is really the problem. The
9 solution to the problem, it makes possible a very
10 comfortable for many people, and there are many
11 more people who would like to have that
12 comfortable lifestyle. So, demand is going to
13 increase. In fact, actually, I should say that
14 projections to 2025 indicate that this pie chart
15 looks about the same. Oil will provide about 40
16 percent of primary energy consumption in 2025.
17 That's the conventional view.

18 So some background. Increasing demand
19 is driven by population increase, where population
20 continues to increase, and also, that population
21 is industrializing, especially in India and China.
22 We know they're building car factories in China
23 and in India. They're building super highways in
24 India. Those folks want to live the same way we
25 do. They see television and they know how we

1 live, and they want the same sort of standard of
2 living that we have.

3 The projected world annual increase in
4 energy and in oil, in particular, is about two
5 percent a year, a little over two percent a year,
6 according to the EIA. Now, this is exponential
7 growth, and the problem with exponential growth is
8 that it kind of creeps up on you. But it s
9 relentless, and in 20 years, two percent per year
10 growth means you need 1.5 times as much production
11 in 20 years as you ve got now. And that s quite
12 incredible. So we re supposed to go from 75
13 million barrels per day in 2002 to about 110
14 million barrels per day in 2022.

15 And these are numbers, especially this
16 27.4 billion barrels per year, that s current
17 consumption. That s a number to keep in mind.
18 With all these numbers flying around, you should
19 just keep a few of them in mind, and that, say, 30
20 billion barrels per year, that s a good number.
21 So when you hear reserve estimates, divide by 30
22 billion barrels a year to give you some indication
23 of how much that really means.

24 For example, the reserves in Iraq are
25 always quoted as about 112 billion barrels. That

1 sounds like a lot until you divide it by 30
2 billion barrels, and you see that that s -- Iraq
3 could supply the world for about four years. So
4 that puts things in perspective, and that -- Iraq
5 has the second largest proven reserve. So
6 considering -- when you consider that fact you
7 sort of wonder what s going on out there.

8 Historically, we ve had about a one and
9 a half percent increase over the last decade. So
10 these numbers are rather confusing. I think it s
11 important to be able to put them in context, but
12 them in perspective, and that s the way I usually
13 do it.

14 Okay. So the debate is, conventional
15 petroleum reserves are finite, production has
16 peaked in the U.S., U.K., Egypt, or is flat,
17 actually. That s the other thing that most people
18 don t realize. You don t necessarily peak. You
19 go to a plateau, and that s seen in many, many
20 areas, actually. But that means you can t satisfy
21 increasing demand, and we ll look at this more
22 closely a little bit later.

23 So the question is, when will oil
24 production peak? What are the reserves? Where
25 are the reserves, in particular. That s really

1 important. They re not here in the United States.
2 We re going to have to import a lot of that.
3 They re not here in California. Who has got the
4 reserves and what does that mean? What are the
5 alternatives? Well, there actually are very good
6 alternatives to oil, but I think there are
7 alternatives, especially conservation and energy
8 efficiency. But that won t happen unless we make
9 it happen.

10 And there is no debate. And why is
11 that? Well, public interest groups, I think,
12 believe that the greenhouse effect will limit
13 consumption, not resource constraints. And I
14 think that the comment is that the Stone Age
15 didn t stop before people ran out of stones.

16 I think that the other reason is that
17 people have been burned so many times predicting a
18 peak in oil consumption that they just don t --
19 people will feel that they lose credibility if
20 they take that angle and take that tact, and it
21 just won t pay. It s been too many times and
22 people have been made fools of too many times.
23 It s just not good, not a good strategy if you
24 want to convince people that they should change
25 their behavior.

1 Well, there are organizations that are
2 supposed to warn us about these things, and one of
3 them is the Department of Energy's Energy
4 Information Administration. And they have an
5 annual energy outlook, the 2003 version is out,
6 and that makes predictions out to 2025, and
7 everything is fine. Business as usual out to
8 2025.

9 There had been an analysis using the
10 USGS data where they predict a peak in oil
11 production at 2027. I know the people who have
12 done it. They don't believe that number, but
13 that's the number a lot of people picked up on.
14 And if you look at how they arrived that number,
15 it's really not feasible. It's just not credible.

16 European Commission, the European
17 community has a report. I have a report published
18 in 2001. They worry about European reserves being
19 depleted, and they say they look at North Sea
20 reserves. They say by 2025 they'll be gone, even
21 with the most optimistic predictions of reserves,
22 they say they are gone by 2025. However, they
23 also -- buried in the report is a comment that
24 there will be no overall problem in reserves
25 //

1 through 2025.

2 They provide no justification for that
3 statement, no references, they just -- it s buried
4 in the report, which I find quite extraordinary.
5 Again, I think it s a reflection that people have
6 tried to predict this peak in oil production so
7 many times and have failed that you just can t
8 talk about it anymore or have any credibility.

9 Now, the CIA, actually, has a date.
10 When I was in Washington I had spoke with a
11 colleague about my work, and I told them my date
12 for peak production, and he said he didn t believe
13 me, of course. So we called up his buddy in the
14 CIA, and he said, when is oil production going to
15 peak? And back came the date 2025. This is not
16 widely reported, of course. The CIA doesn t
17 publish in journals, but they are thinking about
18 the problem and they probably use USGS data and do
19 a slightly different analysis, and they come up
20 with a date of 2025, which is actually pretty
21 reasonable based on USGS data.

22 Okay. Reasons for non-issue. Don came
23 up with a prediction from I think 1888 or
24 something like that. I beat you, see. I come up
25 with prediction of 1874. Probably the same

1 geologist in Pennsylvania stated that the U.S.
2 would run out of oil by 1878. And he had a whole
3 bunch more predictions, but again and again people
4 have predicted catastrophe, and again and again
5 they've been wrong. The club of doom in '72 came
6 out with very pessimistic predictions. USGS in
7 1981, much lower reserve estimates.

8 A really interesting example is Colin
9 Campbell in a Scientific American article in March
10 of 1998, predicted a peak in 2004. By December of
11 1998, oil prices had dropped to \$10 a barrel, the
12 lowest, probably, in the latter part of the 20th
13 Century, and it made his prediction look extremely
14 foolish. It's just totally wrong.

15 Now we all know that oil reserves are
16 finite, and sooner or later there will be a peak,
17 but what's wrong with our approach? There is
18 something wrong with what we're doing. And the
19 reason for this is, I think, that, for example, if
20 you look at Campbell's article there is no
21 discussion of the economics, why oil prices are
22 what they are.

23 Market price, as we'll see later, is
24 decoupled from production costs, and so there can
25 be wild price fluctuations, and the fact that the

1 price dropped to \$10 a barrel in December of 1998
2 had nothing to do with reserve constraints, or
3 they didn't discover any great new fields in 1998.
4 It's just that Saudi Arabia had decided to enforce
5 some market discipline by dropping the price to
6 \$10 a barrel, and they were successful.

7 The United States was in the middle of a
8 constitutional crisis. We couldn't -- with the
9 Clinton impeachment, we didn't pay much attention
10 to that, or we couldn't pay much attention to
11 that, so that's what happened. It was very
12 successful, because after this happened prices
13 went up to almost \$40 a barrel. Fascinating when
14 you start looking at what really goes on in the
15 world.

16 But market price is not now a reflection
17 of fundamental resource constraints, and it
18 probably hasn't ever been, at least in the last 30
19 or 40 years. Another problem is the reserve
20 estimates are problematic. Until recently they
21 were very often back of the envelope calculations,
22 just very crude estimates, how many square
23 kilometers of sedimentary basins are out there,
24 and you know, how much has been produced in these
25 sedimentary basins.

1 You know, so they get some very, very
2 crude estimate of total world oil reserves, and
3 that s not good. Until the USGS estimates came
4 out, we recall didn t have good reserve estimates,
5 no good way of making these calculations. So
6 these -- the USGS work, I think, is really
7 incredibly important.

8 Very often there are not error bars on
9 the reserve estimates. They re out there as if
10 this is the final word. Or people use proprietary
11 reserve estimates. Colin Campbell, in particular,
12 does this, so there is no way to check any of the
13 conclusions that people come to. You can check my
14 conclusions by using the USGS data and some other
15 data that s in the public domain and see what you
16 think, whether I m crazy or not. It s very easy
17 to check what I m going to be going through.

18 Also, poor models. No analysis of
19 assumptions or limitations. People usually use
20 Hubbert s approach, the logistic growth curves,
21 but there is no geophysical or physical reason for
22 production to follow a logistic growth curve.
23 It s just, you know, it s very -- it s a very,
24 very unsatisfactory way of doing things. You can
25 -- I think my model is much easier to understand,

1 and a much better way of approaching the problem.

2 However, Hubbert was successful in one
3 case in the United States. I've written a paper,
4 by the way, if you want to copy, I'd be happy to
5 give it to you, where I look at Hubbert's method
6 and analyze why it succeeded in that one case and
7 why it's fairly difficult for it to succeed in
8 other cases.

9 Okay. So the question is, can a
10 forecast be made that's useful to consumers and
11 producers, like folks in California? One that
12 will alert them to problems so that alternatives
13 might be put in place. And the question is, this
14 is a useful versus useless prediction.

15 If I walked up to you and said, you're
16 going to die, that's a useless prediction. I
17 mean, everybody knows they're going to die. If I
18 walked up to you and said, you know, I've got the
19 results of your blood tests. Your cholesterol is
20 350. Your good cholesterol to bad cholesterol
21 ratio is .1, and you're 200 pounds overweight.
22 You'll probably die of a heart attack in five
23 years if you don't do something. That's a useful
24 prediction, because you can do something about
25 that. You can say, I don't believe you. I'm

1 going to get another blood test. One way or
2 another, you can validate the conclusions that
3 you're being fed. So that's a useful prediction.

4 So can we make a useful prediction?
5 Useful to California, specifically. What are the
6 requirements. Well, we have to have believable
7 reserve estimates. That was the one thing that
8 Hubbert did have. He had believable reserve
9 estimates. And the reason for that was, as Don
10 mentioned, the Texas Railroad Commission was
11 running the oil business in the United States, and
12 they required good reserve estimates to allocate
13 production.

14 So they really did have good reserve
15 estimates, and Hubbert made use of that. That's
16 what we haven't had for world oil production
17 because there is no Texas Railroad Commission
18 running the world oil industry, unfortunately, or
19 fortunately, depending on your point of view. I
20 think we would actually be much better off with
21 cooperation between producers and consumers, but
22 that has not happened.

23 So Hubbert had good reserve estimates.
24 We haven't had good reserve estimates, except for
25 these crude back of the envelope calculations,

1 until the USGS came out with their world petroleum
2 assessment. So that study is really critical, and
3 I take that data -- take those data.

4 And then we need a transparent model,
5 something that people can see and understand
6 intuitively. Not some -- not a logistic growth
7 curve, which is not very -- not very good. Okay?
8 And we must also understand the market rules. The
9 oil business is a business. It s people go out
10 and find oil so that they can sell it to you and
11 hopefully make a lot of money. So we have to
12 understand the market rules, otherwise we ll be
13 flailing around.

14 Okay. So first, let s try to understand
15 the reserves. And everybody knows now that
16 supplies are abundant. And there is a good reason
17 for that abundance, and it s been alluded to a
18 couple of times, and that is that there have been
19 profound advances in geoscience -- in the
20 geosciences and petroleum engineering technology.

21 We all know that there have been lots of
22 advances in computers and medicine, in
23 telecommunications over the last 20 years. It s a
24 completely different world. What most people
25 don t realize is that there has been a similar

1 revolution in the petroleum industry. Plate
2 tectonics, for example, in the sciences, we now
3 understand how the world -- the surface of the
4 world works. That wasn't the case in 1973. That
5 wasn't the case when Hubbert made it's
6 predictions. It's really good when you have the
7 science to understand what's going on. We didn't
8 have that until this theory came along.

9 We know about oil formations, source
10 rock, migration and trapping, much more. You
11 know, when Hubbert made his prediction in the
12 early '70's or early '60's, this was much of a
13 mystery. In addition, we -- all major sedimentary
14 basins have been explored, and more remote or
15 deeper deposits are being developed.

16 Now, this has also been discussed, and
17 people aren't going after these deeper deposits
18 because they want to prove how much hair they have
19 on their chest. They don't do it for that kind of
20 thing. They do it because they have to because
21 the other regions -- the easier the area, the more
22 accessible areas have been explored, and they have
23 to go after more and more inaccessible areas.
24 This is a real sign that, you know, things are
25 getting tighter and tighter. But because of

1 advances in science and technology, you can go
2 after these areas and make money on oil in these
3 very inaccessible areas.

4 So, on the one hand, that s a sign that
5 things are getting tighter. On the other hand,
6 you can still make plenty of money on those
7 deposits, so there is no signal. There is no
8 price signal to consumers.

9 Some other advances, three dimensional
10 seismic surveys, have revealed the world to us.
11 Lateral drilling, again, reducing costs quite a
12 bit. This is FPSO. I just threw that down there
13 to show there are lots of acronyms around there.
14 Floating Production Storage and Offloading
15 platforms that are used to go after much smaller
16 deposits in the North Sea.

17 The trade press is full of this sort of
18 stuff, and it s just full of all kinds of great
19 information if you know what to look for. The
20 corollary to these advances in engineering and
21 science and technology is that much better reserve
22 estimates can be made. And this, I think, is not
23 widely appreciated. And that s what the USGS has
24 done.

25 Okay. Let s look at the markets. This

1 is a business. These folks aren't producing oil
2 just for the heck of it. They're not
3 philanthropists. They're doing it to make money.
4 How profitable is this business? If it's not
5 profitable they're not going to be in business.
6 What are production costs now and in the future?
7 And this is just a quote that I found in a recent
8 article, 2003. Non-OPEC finding and development
9 costs have dropped from \$22 a barrel in 1981 to \$6
10 a barrel in 2001. That's in 2001 dollars.
11 That's quite incredible. That's really quite
12 incredible.

13 And this is a statement by the head
14 president and CEO of Schlumberger, Limited, one of
15 the major oil, I guess, lobbying companies. They
16 know what they're talking about. He should know
17 what he's talking about. But that's really not
18 enough. We want to get some more hard data. So
19 one of the marginal lifting costs in existing
20 fields, that is, you got a field out there, how
21 much does it cost you to get some more oil out of
22 it. These are quite incredible data.

23 For OPEC they've broken it up. This is
24 from EIA, an EIA publication. References, I can
25 give you all the references. I don't make this

1 stuff up. References are in my papers. If you
2 want more details, I d be happy to provide them.
3 For OPEC, this stuff is dirt cheap. It comes out
4 of the ground, you know, at almost no cost. These
5 are in 1998 dollars per barrel. There is an awful
6 lot of oil. This is probably that Saudi oil, down
7 around 50 cents a barrel. Okay? Not a gallon, a
8 barrel.

9 Non-OPEC oil is a bit more expensive, \$4
10 to \$5 a barrel on average. So you can see that
11 these are very low costs relative to the market
12 price. And we have to, of course, compare this to
13 the market price.

14 What about new fields? Current fields
15 are very profitable, indeed. What about new
16 fields? That s what we really want to know.
17 Well, for OPEC, they re down here before five
18 bucks a barrel, dirt cheap still. And these are
19 based on proven reserve estimates. Okay. For
20 non-OPEC, the costs are higher, considerably
21 higher. Probably these are 1998 figures, probably
22 from the mid 90's, and I think costs have actually
23 dropped, but from that Schlumberger comment, I
24 think costs are probably closer to \$10 a barrel
25 for exploration, development and operating costs.

1 That s everything. Okay? For new fields. Again,
2 pretty low.

3 Profits, I mean, we ve got to make a
4 profit on this stuff. So what s the market price?
5 The OPEC price band is \$28 to \$22 dollars a
6 barrel. So the conclusion is that market price is
7 decoupled from production costs for both OPEC and
8 non-OPEC producers. And that s really important.
9 And that s why you see these wild, wild price
10 swings.

11 It s got nothing to do with production
12 costs and everything to do with politics and the
13 ability of OPEC to get the price they want. And I
14 don t think people appreciate that. Certainly,
15 most people don t appreciate that. Although the
16 information is all out there, that s not
17 understood.

18 So, as an economist would say, market
19 equilibrium does not exist. And what this means
20 for producers and consumers is amazing. It s --
21 for the producers, of course, this means
22 delectable margins. This is very nice. This is a
23 very profitable business. But for consumers, as
24 well, this is very good news because consumers get
25 the oil they want at affordable costs, producers

1 make excellent profits, just everybody is happy as
2 a pig in wallow, you know. What more could you
3 want?

4 And the question is, how long has this
5 been going on? Well, this is -- this is U.S.
6 wellhead price from 1996 dollars between 1990 and
7 2000. And this has been alluded to as well.
8 There were wild fluctuations in the price.
9 Actually, this underestimates the price dip in the
10 -- at the start of the depression. Prices
11 actually declined to probably around a dollar a
12 barrel on this deal, which was a disaster for oil
13 producers.

14 But here you notice there are no price
15 -- wild price swings. This is the year -- these
16 are the years when the Texas Railroad Commission
17 controlled the business. The price was fixed at a
18 dollar a barrel, nominally, no matter what. This
19 was very nice for the producers. And the question
20 is, of course, what were the production costs?

21 And if you look back at the really
22 brutal debates that went on before this system was
23 put in place, there was some who actually said,
24 you know, the free market should take its toll.
25 All those inefficient oil producers should go

1 broke. Too bad for them. And the ones who are
2 most capable will take control after that, and
3 everything will be just fine.

4 Well, it turned out those inefficient
5 producers had a very strong voice in this matter,
6 and the inefficient producers won. From testimony
7 before the Texas legislature, we know that oil
8 could be produced from the best fields, if you use
9 good engineering and good science, at a cost of
10 about four cents a barrel. They set the price at
11 over a dollar a barrel.

12 So for many, many decades now, since
13 about before 1935, there has been no market
14 equilibrium. The price of oil has been -- market
15 price of oil has been decoupled from production
16 costs, and everybody was happy, until here when
17 OPEC, which actually was formed or took control --
18 it was formed in 1960, actually. They didn't take
19 control until about 1973 when U.S. production --
20 actually, U.S. production couldn't keep up with
21 demand long before that. But OPEC was formed
22 based on a Texas -- the experience of the Texas
23 Railroad Commission. It's no mystery where they
24 got their ideas from. They took them right from
25 Texas. It was such a great idea.

1 So, what are the consequences of all
2 this. I think this is really important to view
3 this as an entire system, not just look at reserve
4 estimates but understand the business side of
5 this, because that s very important. It s one big
6 interconnected system. It s not just reserves.
7 It s not just production. It s not just OPEC.
8 It s also non-OPEC. So what does this system --
9 the consequences of the way this system worked,
10 what does that -- what does this all mean? Well,
11 it means that the market -- because there is no
12 market equilibrium, market prices decouple for
13 production costs, market price gives no indication
14 of how rapidly reserves are being depleted.

15 Market rules favor maximum rates of
16 current production for both OPEC and non-OPEC.
17 Now, the Texas Railroad Commission didn t have a
18 problem with this because if you overproduced your
19 quota, you were visited by the State police, and
20 they would shut you down and they would actually
21 throw you in jail. OPEC doesn t have that kind of
22 authority. They could, but they don t have that
23 kind of authority, so that s the reason you get
24 these OPEC members trying to cheat because this is
25 so lucrative, there is so much money to be made.

1 And, of course, non-OPEC members want to produce
2 as much as possible.

3 So more expensive, in contrast as what
4 you would normally think of as a market where the
5 lowest cost reserves are being produced first, and
6 then higher cost reserves later produced, more
7 expensive non-OPEC reserves are being depleted
8 much faster than low cost OPEC reserves. And
9 finally, prices may decrease as production
10 approaches a peak, because what we re going to do,
11 as we ve seized control of the Middle East oil
12 fields, is ramp up production in Iraq and force
13 prices to go down. Okay. But that s -- we ll
14 come to that a little bit later.

15 So, given this is the way the market
16 works, what about a model to try to predict when
17 oil will peak based on the USGS data? So market
18 stability we assume. OPEC, relative stability.
19 Okay? Not absolute stability, but OPEC rules.
20 They re the swing producers, and they will
21 increase supplies as demand increases, or decrease
22 supplies as needed to maintain that price -- the
23 price within that price band.

24 We need the decision criteria. This is
25 from my background in radiation work. Decision

1 criteria, how do you decide when production is
2 going to roll over? That s a very important
3 point. It doesn t just come out of the blue.
4 It s -- we can make a fairly straightforward
5 decision criteria, and that is, production plateau
6 or peak, where the USGS proven plus undiscovered
7 reserves to production ratio drops to between 10
8 years and 20 years. And the economic reason
9 behind that is that nobody will increase
10 production after this point, roughly, since the
11 future of the enterprise is threatened. Now this
12 is a hypothesis. Okay? So you can actually go
13 out and test this hypothesis.

14 We re also going to aggregate and
15 disaggregate reserves and producers. Everybody
16 just sort of lumps all producers into one big
17 lump. You can do that, of course, and I do that,
18 but you can -- it s very interesting when you
19 start disaggregating these producers to see where
20 the oil has to come from. You get to find out
21 that there is some very important things that are
22 going on.

23 For example, if you assume that oil is
24 going to -- just going to -- oil production in
25 non-OPEC members will just keep continuing to

1 rise, you find out that while the little -- that
2 most of the reserves are in the former Soviet
3 Union, and at some point the former Soviet Union
4 is going to be the only place that will be capable
5 of increasing production, and they re just not
6 going to do it.

7 Okay. Also, you assume all undiscovered
8 oil is discovered and marketed as rapidly as
9 needed, and you can assume a two percent demand
10 growth or one or three percent. So where does
11 that get you? Well, first of all, you say horse
12 feathers. This is nonsense. You ve always been
13 wrong before. You ll always be wrong in the
14 future. The USGS is a bunch of armchair
15 geologists. They don t know what they re doing.
16 You just got to trust the good ol boys to find
17 all the oil you really need. That s what you ve
18 always done in the past, so just keep doing it.

19 Well, you don t have to do that. With
20 this model, you, too, can go out and validate the
21 model. You can take the USGS data. You can take
22 the -- the production statistics that are also in
23 the public arena, and look and see what s
24 happening out there. What s happened is that we
25 now have many more years of experience, many more

1 non-OPEC oil plays are well-developed and have
2 plateaued or peaked in production. And if USGS
3 has done its job right, that should be reflected
4 in this reserves to production ratio.

5 So using this available production data
6 from -- I used the petroleum economic of world
7 oil, examine production trends relative to the
8 USGS data. And so what does that look like?

9 Well, it looks like this. Now, these are all non-
10 OPEC oil producers that want to produce as much as
11 possible. All of these, except Angola and Brazil,
12 have plateaued or declining production, and all of
13 them fall in this band of that happening when the
14 reserve to production -- the reserve of proven
15 plus undiscovered -- proven plus undiscovered
16 reserves to production falls to this ratio between
17 10 and 20 years. Okay?

18 So it looks as if the USGS data is
19 actually pretty good. I mean, in spite of Don's
20 warnings about how these are all estimates,
21 actually, it seems to be turning out okay. One
22 exception is this one, Gabon, which has very high
23 reserve to production ration, 80 years, but it has
24 declining production. And so the USGS may have
25 been wrong there, or there may be some political

1 problems there. It s a relatively small producer.

2 The United States also has fairly large
3 reserve to production ratio, but declining
4 production. And this is probably due to the fact
5 that the United States is a fairly high cost area
6 to produce oil in, and it s more lucrative to
7 produce it elsewhere for oil companies to go
8 elsewhere and look for oil.

9 Denmark is another exception. They re
10 way down here. Their production has actually
11 plateaued, and it s very interesting because
12 they re getting their oil production from
13 structures that aren t on the geology maps.
14 They re very peculiar structures that one wouldn t
15 usually think of as being oil producing
16 structures. That s also fairly small. It s about
17 -- it indicates that, you know, the USGS doesn t
18 always get it right. But this is a -- this kind
19 of data would indicate to me that the USGS has
20 done it s job property in estimating oil reserves,
21 and that this model is a reasonable model for
22 trying to understand what s going to happen in the
23 future.

24 Okay. So it s very simple. I take the
25 USGS proven plus undiscovered reserves. Their

1 third category is this reserve growth, which you
2 can t use to increase production. And I think
3 that assumption is validated by this graph. Just
4 take that, divide it by production and see where
5 you are. Okay. If we do this for the non-OPEC
6 reserves, you can see that for the two percent
7 growth, which is predicted by most people, you hit
8 a reserve to production ratio of 20 by the year
9 2010 for non-OPEC producers, and it hits 10 by the
10 year, something like 2018.

11 So one would predict a peak in non-OPEC
12 reserves -- non-OPEC production between 2010 and
13 2018, something like that, roughly there. Now,
14 that assumes -- well, given all those assumptions,
15 those assumptions I ve made, if you look at world
16 oil reserves versus time, again, proven plus
17 undiscovered reserves, and do the same thing,
18 world oil reserves, reserves to production ratio
19 dropped to 20 years by around 2020 and 10 years by
20 around 2028.

21 So there still will be plenty of oil out
22 here, of course, because of this reserve growth,
23 assuming that exists. We don t fall off a cliff,
24 but this gives you some sort of idea of where we
25 expect a production peak, both in non-OPEC and in

1 OPEC reserves.

2 Now we've assumed that we've aggregate
3 producers and we have full cooperation among all
4 the producers. And this is especially unrealistic
5 as one approaches a peak, both for OPEC and non-
6 OPEC producers. I think once you have a peak
7 production or a plateau production in most areas
8 around the world, other producers will get the
9 idea that why should they increase production? I
10 mean, they know that their reserves are finite.
11 They product is going to be even more valuable in
12 the near future. So this could have a snowballing
13 effect, so you have to take these results with
14 some sort of warning.

15 And you also have to assume that all
16 undiscovered oil is found and produced as rapidly
17 as needed. And this is somewhat unrealistic,
18 especially for the deep offshore -- it looks like
19 it's actually you can go after this stuff and
20 bring it into production fairly rapidly. But for
21 the former Soviet Union, where reserves are more
22 and more remote, and you need very expensive
23 pipelines to get it out, I think that's
24 unrealistic, and so you may find a non-OPEC peak
25 actually coming close to the 2020 -- 2010 rather

1 than 2018.

2 Now we need a -- it s kind of a sanity
3 check on all of this, especially for the reserve
4 estimates. I think it s important not to take
5 that as the USGS is gospel, and so we can compare
6 this to other reserve estimates. The USGS listed
7 here about 3,000 billion barrels of oil. Again,
8 you have to watch that because a lot of that --
9 about a third of remaining oil is in this reserve
10 -- reserve growth category, which is not available
11 to increase production. It s only available for
12 plateau production or to moderate the decline.

13 Campbell uses proprietary reserve
14 estimates. They are below 2,000 billion barrels,
15 but a lot of the other estimates are up above --
16 between 2,000 and 3,000 billion barrels of oil.
17 These estimates were all made, basically, on the
18 back of the envelope around 1980. They are taken
19 from Tissot & Welte s book, which is a classic
20 book on petroleum occurrence and formation. And
21 they re really not very useful for understanding
22 the problem.

23 The reason the USGS estimates are so
24 useful is that they re so detailed. You can look
25 at each petroleum producing provence, look at the

1 production statistics and the reserve estimates
2 from the USGS. None of these other -- None of
3 these other reserve estimates can you do that. So
4 the detail in the USGS estimates are really quite
5 valuable. And you can -- as I say, anybody can
6 check this sort of thing. Go to the web. Get the
7 USGS data. Go to the World Oil and Gas Journal or
8 the Petroleum Economist and get their production
9 statistics, and you will, I guarantee you, you
10 will get the same results I got.

11 So it s all quite comprehensible, but
12 what does it mean for price? That s really
13 important, because most people take their cue from
14 the price of oil, and that s what makes this whole
15 problem so difficult is that we don t have a
16 market equilibrium. The market price is decoupled
17 from the cost of production, and so we re in a
18 real bind. You can t do much with that kind of a
19 system. I think with the old system, OPEC
20 domination, we will have a long production plateau
21 after 2010 after we hit a non-OPEC peak, and then
22 a gradual price rise, not an abrupt price rise.

23 I think this is actually good. It s a
24 good way to get out of petroleum. It s not a bad
25 thing to have -- totally bad thing to have this

1 kind of system with OPEC in control basically
2 supplying not all you want, but close to all you
3 want, and warning people that this is a finite
4 resource and that they better do something about
5 it.

6 Now, what s happened in the last, let s
7 see, three months is that we ve got a new system
8 in place, I think. The United States has pretty
9 much taken control of the oil fields of the Middle
10 East. I think one of the objectives will be to
11 decrease the price. And this will be possible
12 because current prices have nothing to do with
13 production costs. As we ve seen in that earlier
14 data, production costs in the Middle East are
15 extremely low. Saudi Arabia, 50 cents a barrel, a
16 couple of cents a gallon.

17 So production prices can easily drop to
18 around, I think, about 15 to 20 dollars a barrel
19 with a rapid increase in consumption. And when
20 that happens, of course, the consumption -- of
21 course, you re putting the peak even closer. It s
22 very bad for sort of the long term, but it will
23 suit the U.S. very well in the short term. And
24 this will lead, I think, to a market collapse in
25 the long term if this is actually what happens.

1 We ll know in a year or so.

2 But there have been statements in the
3 paper from Cheney indicating that he wants Iraqi
4 production to be up to three million barrels a day
5 by the end of the year, and that could well be
6 possible, given the resources available.

7 The advantage of the new system to the
8 United States is that it buys support for war or
9 wars, plural, from U.S. voters. U.S. voters just
10 love cheap gas, and so do lots of other people.
11 It will remove resources from those likely to
12 challenge U.S. domination. High prices give lots
13 of money to people who don t agree with us, and
14 that s a danger.

15 Full control of oil also allows the U.S.
16 to dictate the rules for the world economy. I
17 think nobody is going to challenge us when we
18 control the cheap oil and we re setting the price.

19 So there is an alternative to all this,
20 and I would suggest something like a policy of
21 surcharges and rebates. And I think gasoline
22 taxes are very bad. You can t tax gasoline. That
23 will -- that is instant death. But I think
24 something like a surcharge where you phase in a
25 //

1 three dollar a gallon surcharge on gasoline, and
2 then rebate these surcharges immediately monthly
3 to consumers, and they can either use that money
4 to cope with higher gas prices or to put a down
5 payment on a hybrid automobile.

6 It gives people a warning that this
7 stuff is not infinite, that we re dealing with a
8 finite resource, but yet, it doesn t penalize
9 people. This taxing -- the problem with taxing
10 gasoline is that it s another way for the rich to
11 steal from the poor. We ve got enough of that
12 going on right now.

13 I think this kind of arrangement would
14 get around that problem and yet still give people
15 the message that they need to receive that looking
16 at the price realizing that this stuff is not
17 forever, but doing it in such a way that they can
18 cope with it constructively, not just -- if we
19 wait until the price rises thanks to resource
20 constraints, I think we ll be in a very bad
21 position, which is where we re headed.

22 Okay. So where are we after all this?

23 I think science and technology now allow us to
24 make good reserve estimates. Those reserve
25 estimates have been done by the USGS. If we

1 understand the market rules, that is, we
2 understand why we see all these wild price swings
3 that have nothing to do with resource constraints,
4 we can allow credible predictions to be made.

5 I would state -- see a production peak
6 in the near future between 2010 and 2020, closer
7 to 2010 if the U.S. takes control, as I think it
8 will, and drop the price, but somewhat later under
9 OPEC. And the amazing thing is that I think we ll
10 see cheap gas until the peak is clearly visible,
11 and the peak won t be clearly visible until you
12 hit a resource constraint, and then it s going to
13 be too late to do anything much about it or it
14 will be very painful to try to do something about
15 it.

16 I think U.S. dictated production rates
17 will lead to a much more chaotic transition to a
18 sustainable economy.

19 And, finally, I think alternative are
20 technically feasible and affordable, and I think
21 that s what we want to do to make sure we head in
22 this direction. So, that s it.

23 PRESIDING MEMBER BOYD: Thank you, very
24 much. Comments, questions from the panelists or
25 folks in the audience? Thank you. We ll

1 hopefully get some more of the panel discussion
2 time this afternoon.

3 And I think we want to finish with our
4 morning agenda soon, and our speaker next has
5 asked that we do that. So our next speaker is
6 Kathryn Phillips, and while Kathryn is taking the
7 podium I ll give you some background, which I
8 didn t do this morning since she was missing.

9 Kathryn received degrees from U.C.
10 Berkeley, good school, University of Missouri, and
11 University of California, Los Angeles. Ms.
12 Phillips is a senior policy advisor at the Center
13 for Energy Efficiency and Renewable Technologies,
14 which is a non-profit coalition of environmental
15 organizations and renewable technology companies
16 that are dedicated to reducing fossil fuel
17 dependence and improving air quality by promoting
18 renewable energy, energy efficiency and energy
19 conservation. Ms. Phillips conducts regulatory
20 advocacy, produces research and reports that
21 support certain schools, and engages in public and
22 policy maker education, and is not a stranger to
23 us around here. Kathryn.

24 MS. PHILLIPS: Thank you. I m going to
25 be talking about Petroleum and California, and Is

1 It Time for a D-I-V-O-R-C-E, with apologies to
2 Tammy Wynette. I ll share a little bit,
3 generally, about how environmentalists think about
4 this issue. And Dr. Smith, while I agree with you
5 that there probably some environmentalists who are
6 not as eager and anxious to talk about the
7 potential peak and the potential reduction of
8 supply, some of us are quite eager to talk about
9 that because we re hoping that maybe there will be
10 a wake up call that will help reduce some of the
11 other problems that petroleum presents.

12 And as I was thinking about California
13 and this petroleum issue, it came to me that some
14 of the things I ve read by the great thinkers,
15 Dear Abby and Ann Landers, how informed this
16 discussion. And what I believe is really the key
17 issue, and that is, regardless of supplier demand
18 or even economics, there is compelling reasons
19 that we have to reduce our petroleum dependence in
20 this state and the world as a whole.

21 So I propose that California can -- the
22 situation with California petroleum can be
23 explained in this form of what would you do with a
24 divorce situation. The paths to a divorce court,
25 there are probably five ways to ruin a marriage.

1 Probably more, but these come out of Dear Abby,
2 remember, and it s not extensive. Drinking too
3 much, smelling bad and making breathing hard,
4 essentially suffocating somebody, leaving filth
5 everywhere, spending money frequently and
6 carelessly, and ignoring desires. If you do that,
7 you re likely to end up in divorce court.

8 So how does that apply here? Well,
9 California has an expanding petroleum appetite.
10 California has, as you know, a love affair with
11 the automobile, and probably about 67 percent or
12 so of every barrel of crude in the State ends up
13 going to fueling cars or trucks with gasoline and
14 diesel. We ve had a consumption of about 1.4
15 billion barrels daily, and that s been increasing.

16 Between 82 and 99, gasoline
17 consumption increased by 35 percent. We don t see
18 any indication of a decline. As you know, some of
19 you may know that the national fuel efficiency
20 average, the fuel economy average has been
21 declining slightly, and Californians are as guilty
22 as anybody else. Despite our professed interest
23 in the environment, we re as guilty as anybody
24 about buying automobiles based not on fuel economy
25 but based on comfort.

1 So we have moved in the last several
2 years from being a net exporter to a net importer.
3 Internal demand is up and crude oil production is
4 down. So I think this proves that we do have a
5 drinking problem.

6 Petroleum related air pollution, that
7 counts for about 60 percent of the reactive
8 organic gases and 80 percent of the nitrogen
9 oxides, all of which adds up to ozone when you mix
10 it with sunlight, and we have lots of sunlight in
11 California. Petroleum generally plays a leading
12 role in California s very famous air pollution
13 problem. Petroleum related air pollution
14 generally includes not just refinery remissions,
15 but also tailpipe remissions.

16 Nearly 65 percent of California s air
17 pollution is from motor vehicle exhaust. There is
18 some new interest or increasing interest in the
19 effects of non-road diesel vehicles, and a couple
20 of -- there has been some national attention to
21 that. In a report that came out last week,
22 indicated that non-road diesel vehicles represent
23 about 64 percent of the particulate matter
24 contribution of vehicles.

25 And particulate matter is particularly

1 important because there is increasing evidence
2 suggesting that that s a key aggravator for
3 asthma, other lung and heart ailments. And the
4 State s Air Resources Board has made particulate
5 matter a pollutant of particular interest.

6 Petroleum also pollutes soil and water.
7 Brown fields, brown fields are those typically
8 areas within industrial -- or sites that have been
9 industrial or had industrial or commercial
10 operations that have left residues behind. About
11 -- there are probably about 90,000 brown fields in
12 the State of California alone, about at least half
13 -- people who track brown fields say at least have
14 are linked to petroleum products of some sort.

15 Petroleum or petroleum related contaminations, the
16 most common -- one of the most common contaminants
17 found in brown fields.

18 Leaking tanks are another problem. The
19 figures for the effects of MTBE leaking from tanks
20 are running into -- hundreds of millions,
21 depending on whose numbers you believe, but the
22 estimates seem to grow by the day. And that s
23 mostly because of concerns about it s effect on
24 groundwater supplies and water pollution, both
25 from leaking tanks and from surface water, as well

1 as -- not direct -- direct spills from pollution
2 -- for petroleum, but also accidental or sort of
3 secondary spills from use of motors on waterways.

4 So, in other words, petroleum is leaving
5 filth everywhere. Petroleum pollution costs
6 Californians an incredible amount each year.
7 Depending on whose figures you use, the range is
8 quite wide, but even the low range is high. Mark
9 Delucchi and a number of associates at U.C. Davis
10 have over the years done a number of different
11 studies looking at the health costs and other
12 costs of petroleum pollution when considered from
13 motor vehicles -- motor vehicle remissions as well
14 as refinery remissions. Some of the fears -- And
15 I put in 2000 dollars because most of their
16 studies were done in the mid to early 90's, and
17 they relied on 1991 dollar figures.

18 So if you update those figures, they
19 figure the health costs in California are 5.9
20 billion to 63.9 billion, just in the LA Basin.
21 Nobody has done something for the entire state.
22 But if you take that lower figure and you multiply
23 it a few times to take into account some of the
24 other areas of the state that have non-attainment
25 and nearly extreme attainment, you get up to a

1 huge number.

2 Another researcher, Jane Hall, did a
3 study in the early -- also in the mid 90's, but
4 hers -- her numbers were based on the 1990 Census
5 and data. She looked more at the benefits of
6 reducing petroleum pollution and -- or meeting air
7 quality standards in Los Angeles Basin. And if
8 you take -- if you be fairly conservative and say
9 that at least half of the problem in the LA Basin
10 is due to petroleum, motor vehicle emissions and
11 refinery emissions, you would come up with a
12 figure that s around -- in 2001 figures, around
13 \$6,000,000,000. So that s pretty much in the
14 ballpark with Delucchi if you look at Delucchi s
15 lower figures. That s just for health costs.

16 Visibility, that s another problem.
17 California relies a lot on tourism. We have a lot
18 of natural vistas that people come from around the
19 world to see. The particulate matter reduces that
20 visibility. It also has an effect on residential
21 home prices. Anybody who s tried to live near the
22 coast where there is less pollution knows.

23 Agriculture, the interesting thing about
24 agriculture is one of the greatest reasons for
25 crop loss has to do with air pollution. And I

1 only have U.S. figures. That s all Delucchi had
2 either. And they re very high, but one could
3 assume that probably considering what a large part
4 of -- what a large part California plays in
5 agriculture, plus the fact that a lot of our
6 agriculture is in the Central Valley, which now is
7 suffering from pretty significant air pollution
8 problems, that is more than half of that
9 agricultural loss is probably in California.

10 Petroleum pollution also deprives
11 Californians of what they want. Just about every
12 poll indicates that Californians regard themselves
13 as being very concerned about the environment and
14 consider themselves environmentalists. And top
15 among the concerns is air pollution.

16 These figures are from a 2002 Public
17 Policy Institute of California poll in which they
18 asked folks to identify the most important
19 environmental issues facing the state, and
20 Californians were able to identify the specific
21 problem. And most likely, ones they named were
22 air pollution, development and sprawl and water
23 pollution. Two of those top three are linked to
24 petroleum product pollution. Development and
25 sprawl could be identified as something that helps

1 encourage petroleum product pollution if you
2 consider that the development and sprawl leads to
3 greater travel by personal vehicles.

4 So the paths to divorce courts, we ve
5 seen that California has a huge appetite for
6 petroleum, so it drinks too much. We re
7 suffocating from the air pollution. It s a
8 continuing problem although we ve made advances in
9 some portions of the state. Other portions have
10 become worse. Filth everywhere. We have 90,000
11 brown fields, probably the significant portion of
12 which are related to petroleum pollution.

13 Spending money frequently and carelessly. We ve
14 got the high costs -- health costs, agricultural
15 costs and tourism costs, materials damage. Those
16 are all indicators of spending a little too much.
17 And ignoring desires. Californians really do
18 prefer to have a cleaner environment.

19 Unfortunately, divorce is not an option.
20 So what do you do? Well, the first thing is, you
21 admit there is a problem. So beyond the
22 economics, which I ve enjoyed today s discussion
23 so far about supply and what the supply is and
24 isn t and what some of the economic predictions
25 are and the very creative approach to using

1 economics to control consumption of petroleum.

2 But even beyond those, the threat of a
3 looming disaster on supply or price spikes, I
4 think the evidence suggests that we have
5 environmental costs that need to be addressed and
6 haven't been addressed, and the best way to
7 address those environmental costs is to figure out
8 a way to reduce petroleum pollution, and
9 ultimately, maybe, to reduce our demand and
10 dependence on petroleum.

11 The cleaning up the pollution is one
12 approach. Replacing, retrofitting, in the short
13 term, diesel engines, has been a fairly successful
14 program in California, but it's consistently
15 underfunded. Brown fields clean up, leaky tank
16 cleanup, those are both things that we can do to
17 reduce the effects of current petroleum pollution.

18 But preventing future petroleum
19 pollution is a much more complicated situation.
20 Some of the things that have been addressed and
21 the state is trying to do includes zero, near-zero
22 emission vehicles, introducing those, promoting
23 those, mandating them, more alternative
24 transportation, buses that run on time.

25 //

1 One of the -- One of my pet peeves is
2 that I take the bus quite a bit, and if I have to
3 -- if I miss it by three minutes it another half-
4 hour wait. So if they came more frequently I d be
5 a happier camper, and I d probably be able to ride
6 the bus more frequently.

7 Alternative fuels and infrastructure.
8 This is something we ve been talking a lot about
9 in the state, and that is how do you -- how you
10 get to a point where you have maybe something as
11 -- can you actually introduce a hydrogen economy,
12 a hydrogen based economy to a place? Is that a
13 reality? And one of the things that has come up
14 with the ARB and in other places in the fuel cell
15 partnership is looking for ways to encourage
16 development of vehicles that would rely and be
17 reliable, that would rely on hydrogen fuel, and
18 how can you make that fuel in the least polluting
19 most cost-effective way.

20 And then, how do you build that
21 infrastructure. These are all huge topics, any of
22 which I ve sat in numerous meetings that go on and
23 on and on and we come out of them with not any
24 real strong answer, but at least we re discussing
25 it and we re looking for ways of addressing it.

1 The best thing we can do is figure out a
2 way to -- once we admit that we need to reduce our
3 dependence, and certainly reduce the effects of
4 petroleum pollution, then I guess we can start the
5 serious talking about how we do it. And
6 environmentalists, at least in California, aren't
7 talking about how can we reduce our dependence on
8 petroleum pollution, and we're hoping that as
9 future months roll around, workshops like these,
10 maybe we'll find more consensus, especially from
11 the industries that petroleum and power and fuel
12 industries that recognize that we can't be
13 entirely dependent on petroleum, that there are
14 too many costs for society. We've got to look for
15 some alternatives. Thank you.

16 PRESIDING MEMBER BOYD: Thank you,
17 Kathryn. If I might ask you a question. You
18 didn't include improving vehicle efficiency on
19 your list of things to do. Was there a reason for
20 that?

21 MS. PHILLIPS: No, there wasn't. It was
22 just an oversight. And I think somebody else
23 mentioned that earlier, too, and that's a good
24 point. Improving vehicle efficiency is certainly
25 something that has to happen.

1 That s why I thought what Dr. Cavallo
2 suggested was so intriguing, the idea of using --
3 increasing the price of gasoline and using that
4 surcharge to encourage people to buy more
5 efficient vehicles. That was something I hadn t
6 heard before, but --

7 PRESIDING MEMBER BOYD: There is a
8 debate going on over that, which might provide you
9 a forum to push that discussion.

10 MS. PHILLIPS: Thank you.

11 PRESIDING MEMBER BOYD: Any other
12 questions or comments? If not, I thank you all.
13 Thank you for your additional patience. We got a
14 late start, so we just about used our allotted
15 time. We re just behind. But lets come back from
16 lunch, if we could, in an hour.

17 (Whereupon, at 12:25 p.m., the workshop
18 was adjourned, to reconvene at 1:38
19 p.m., this same day.)

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AFTERNOON SESSION

1:38 p.m.

PRESIDING MEMBER BOYD: Let s get
started right away with Mark Finley from BP who is
standing at the podium and has been waiting for
his opportunity. Okay. Take it away, Mark.

MR. FINLEY: Okay. Thank you. First,
thank you to the Commission for the opportunity to
speak here today. BP has a significant presence
here in California, especially under the brand
name of Arco. And we do appreciate the
opportunity to be a part of your conversation on
this very important issue.

What I would like to do is address the
issue of prospects for world oil markets over the
next five to seven years, with a particular focus
on the outlook for non-OPEC production and to
challenge conventional wisdom.

This is a bit of a shorter window than
any of our previous speakers have focused on, and
I did that for two reasons. One is because that s
where I can see best, but I think that it will

1 enable us to draw some lessons for the longer
2 term. And it also will enable me to speak more
3 directly to your questions about OPEC and market
4 power.

5 The conventional wisdom that I would
6 characterize is that non-OPEC production will
7 falter in the years ahead. Here in the U.S., for
8 example, oil production is viewed to be in
9 terminal decline. And I would like to propose,
10 however, that there is a strong probability that
11 U.S. output and non-OPEC output in general will
12 rise through the rest of this decade.

13 I ll show the consensus is still that
14 there will be -- excuse me -- a decline in the
15 U.S., but we at BP have been calling for growth in
16 the U.S. for over a year now, and at least one of
17 the leading consultants is now moving into our
18 camp. I m sorry I m not current on where you are
19 in your projections for U.S. production, but we ll
20 get a chance to find that out next.

21 Why am I so bullish? I will illustrate
22 key forces that play around the world by looking
23 at the U.S. as a case study. Here in the U.S. the
24 answer is mainly the deep water Gulf of Mexico,
25 and you ve heard about that a good bit already

1 this morning. A major technology driven play is
2 already underway both here and around the world.
3 But in addition to that, we ll also see that
4 improved technology is another significant factor
5 enabling the discovery and exploitation of greater
6 resources at lower costs.

7 So, first, the question -- and the big
8 picture we re looking at the distribution of
9 global proven oil reserves, and the question --
10 and the answer to the question of, will demand for
11 OPEC oil rise in the future? Forgive me for
12 lapsing into a bit of economics jargon here, but,
13 duh. You know, two-thirds, in fact, 80 percent
14 almost, of the world s proven reserves are within
15 OPEC member countries.

16 At some point production must inevitably
17 follow the distribution of these reserves. But
18 the debate is over when this will occur. And for
19 those of you here who aren t a pointy headed nerd
20 like me, I ll elaborate on the line on the bottom.
21 What Keynes said about the long run is that we ll
22 all be dead by then. So the important issue is to
23 focus on what happens between now and then.

24 So, again, what I ll do is first review
25 some historical trends for context, then I ll use

1 the example of our analysis of the United States
2 as a case study for challenging the conventional
3 wisdom. That will lead us to laying out a
4 different potential path for the oil market
5 through the end of the decade, and we ll have a
6 chance to offer some conclusions.

7 So, first, the historical data. I think
8 it s important to note that OPEC s market share
9 has not been rising for at least a decade now.
10 The line in blue here shows total OPEC market
11 share, and the orange line below it is the OPEC
12 share excluding Iraq, which made sense to do up
13 until a couple of weeks ago, because OPEC had not
14 -- or Iraq had not been part of the OPEC court
15 arrangement for the last 12 years.

16 OPEC s share was roughly flat for most
17 of the 1990's, a time of moderate, if not record
18 low oil prices, and the strongest economic growth
19 in a generation. This obviously follows -- I m
20 sorry. The last couple years has seen a
21 deterioration in OPEC s market share, and this is
22 on the back of OPEC s successful strategy of
23 defending higher prices but giving up market share
24 to do so.

25 We think that the demand for OPEC oil

1 this year is likely to fall for the fourth
2 consecutive year in a row. This next slide shows
3 some history where oil production has changed over
4 the last 10 years. It s a very busy slide, and I
5 apologize for that, but that, in fact, is my
6 point. So what I want to show here is, these are
7 countries that have increased production by at
8 least 100,000 barrels a day over the last 10
9 years, and there are 21 of them. A couple of OPEC
10 countries, and those are underlined, but most of
11 them are non-OPEC countries.

12 And, in fact, of the 10 and a half million
13 barrels a day of increased production that is
14 represented in this pie chart, OPEC accounted for
15 only three and a half million barrels a day of
16 that increment, and most of that was down here in
17 Iraq and Kuwait following the rebound from their
18 zeroed out production during the Gulf War.

19 Among decliners there was a much smaller
20 list of countries. And we see, in fact, that OPEC
21 members counted for about 40 percent of the
22 decline as well. The United States, you know,
23 where we are in decline, Russia, and we ll talk a
24 little bit more about that next, I am not
25 intending to suggest that Saudi Arabia or the

1 U.A.E. are seeing their production declining
2 because of resource problems. This was because of
3 the mechanics of OPEC quotas. In Indonesia,
4 uniquely among OPEC members was production falling
5 because of the inability to sustain production
6 levels.

7 Moving on to Russia, Russia showed up as
8 a big loser on the previous chart, but that masks
9 significant downs and then ups over the course of
10 the decade. A significant production decline due
11 to the collapse of the Soviet Union and the
12 economic and political chaos that followed that,
13 and then more recently, production increases. In
14 fact, production increases in Russia alone in the
15 last three years have been sufficient to meet all
16 of the growth in world oil demand over that same
17 period.

18 We think that this production increase
19 has room to run for at least another couple of
20 years, and it s important to note that this is all
21 homegrown working on the existing fields. This is
22 not a frontier exploration for which there is
23 still talk about bringing in a foreign investment.

24 And so to the conventional wisdom. The

25 //

1 is from the International Energy Agencies World
2 Energy Outlook from last year, and the DOE s long
3 term outlook is very similar. What it shows is
4 that OPEC s market share will rise from about 40
5 percent in 2000 to about 55 percent in 2030. The
6 solid red at the bottom is Middle East OPEC
7 numbers, and the thatched area represents other
8 OPEC members. And other regions are broken out as
9 you see here. And important to note a significant
10 decline in other non-OPEC production, including in
11 the United States.

12 PRESIDING MEMBER BOYD: Excuse me. How
13 do you define non-conventional there?

14 MR. FINLEY: Yes. This is primarily the
15 Canadian tar sands. In effect, I did want to note
16 that in the reserve data that I showed in my first
17 slide that we do at BP follow the Oil and Gas
18 Journal convention for most countries, and so in
19 this year s statistical review when we put out new
20 oil reserve numbers we will be putting out a much
21 higher number for Canada to be consistent with
22 their inclusion this year in the Oil and Gas
23 Journal database. That data, however, hasn t been
24 published yet, and so it wasn t reflected in the
25 slide that I presented.

1 And so to our case study, using the U.S.
2 for an example of what lessons we can learn about
3 the prospects for non-OPEC production, and the key
4 factors that are at play. First, I won't dwell on
5 this because we've seen this chart about 100 times
6 already today. U.S. production peaked around 1970
7 and has been generally falling. You can break it
8 out and see that there has been a substantial
9 decline onshore and in the shallow water offshore.
10 We've seen, also, declines in Alaska, and we've
11 begun to see the deep water in the Gulf of Mexico
12 come on stream.

13 Over the last two years, U.S. oil
14 production has been essentially flat with
15 continued declines in the lower 48 and the shallow
16 Gulf of Mexico largely offset by gains in the deep
17 water gains in the Gulf of Mexico. And,
18 importantly, with Alaska, flat -- actually showing
19 a very slight increase in each of the last two
20 years.

21 And so now the conventional wisdom. I
22 think this slide can pretty much sum up what we
23 would characterize as the conventional wisdom.
24 Onshore lower 48, here is the Hubbert curve that
25 we spent some time with this morning, continuing

1 decline in Alaska, in the deep water Gulf of
2 Mexico ramping up, but because of the
3 characteristics of the fields, you know, peaking
4 very quickly and tapering off very quickly with
5 the result being growing dependence on imports.

6 And, in fact, here is the Energy
7 Department's view of the world. Flat domestic
8 production through 2010, consumption that grows by
9 about one and a half percent per year, with the
10 result being that imports rise significantly and
11 import dependence rises from 53 percent currently
12 in 2000 to about 60 percent by 2010. And I want
13 to note here that DOE has become much more
14 optimistic in the last couple years about the U.S.
15 supply outlook. A couple of years ago they would
16 have been showing a significant decline in U.S.
17 production through 2010.

18 So we'll move to challenging the
19 conventional wisdom, and we'll do that looking
20 through a variety of lenses. First, with Alaska,
21 the conventional wisdom shows that, you know,
22 expects a continued decline in Alaskan production.
23 It's a very mature basin, but there is substantial
24 evidence to -- substantial reason to believe that
25 Alaskan production could plateau, you know, at

1 least through the end of the decade. In fact, the
2 state suggests that production will be above a
3 million barrels a day for at least the next five
4 to six years.

5 Supporting these developments are, for
6 example, the dramatic drop in drilling costs
7 associated with technological improvements that
8 I've laid out here, which have made previously
9 uneconomic projects like the Northstar project
10 economically viable. Note that when I'm talking
11 about Alaska and Alaska production plateauing, I'm
12 assuming no NOR, no NPR-A production.

13 Just to look at the North Slope to
14 discuss some of the factors that play here, we
15 have enhanced oil recovery projects going on, both
16 within Prudhoe Bay and Kuparuk, the biggest
17 producing fields up there. We've seen some
18 significant new discoveries in the last couple of
19 years. Alpine, the largest onshore discovery in
20 more than a decade, has been on stream for a
21 couple of years now.

22 Another important development is that
23 the fact that we have some cost and infrastructure
24 that's enabling us to bring on smaller satellite
25 fields that on their own would not be worth

1 development. And that was, for example, coming
2 here, Fjord, Nanuq Fields. There is various
3 satellite fields elsewhere on the North Slope that
4 fall into a similar category.

5 We also have heavy oil -- a layer of
6 heavy oil deposits on the western side of these
7 reservoirs that, again, through technological
8 innovation we are figuring out how to produce
9 economically. And this is -- these are resources
10 that we have not been able to get to on an
11 economic basis in the past.

12 Now, again, there is some significant
13 uncertainties here. Price, obviously, is one of
14 them, because this is one of the mature high cost,
15 you know, forbidding terrain regions of the world.
16 Also, frankly, the tax and policy environment in
17 Alaska is they, like many other places, face
18 budget deficits and pressures to close them.
19 Also, significant issues with aging
20 infrastructure, as well as access, of course.

21 Moving down to the lower 48, again,
22 there is no issue that the lower 48 onshore, as
23 shown in this chart, is in decline. But important
24 to note that the rate of decline does seem to have
25 slowed significantly in recent years. Effective

1 the last six or seven years, the only significant
2 drop we saw was in 1999 when prices collapsed.
3 And, in fact, production has been fairly stable
4 otherwise.

5 And now when we look at -- you know, in
6 addition to that, just the volumes that are likely
7 to be lost as we head into the future will be less
8 over time just because we re working off of a
9 smaller base. Again, new technology or better
10 technology is playing a role in improved recovery
11 rates in these mature fields, and this, again,
12 does not count in our analysis any new access
13 which could further improve the outlook.

14 Moving on to the deep water Gulf of
15 Mexico. The conventional wisdom is that, again,
16 production will peak very quickly and then taper
17 off short field lives. But again, it s a very new
18 provence. And so what we ve done is say, you
19 can t just look at where the production is now.
20 In effect, you can t look at that plus what has
21 already been discovered but has yet to be
22 sanctioned because we know that in a mature -- in
23 a relatively immature basin like this there will
24 be additional discoveries.

25 And so that s what we ve added up here

1 in yet to find oil in purple, and then because we
2 know that these projects will see delays for
3 various reasons, we've risked that total back
4 down. Even so, what we show and what we expect is
5 that production will ramp up quickly, will exceed
6 expectations, both in terms of the volume and the
7 duration of that production.

8 I wouldn't quite put this in the cheap
9 corporate plug, although it's getting close. When
10 we talk about the deep water Gulf of Mexico, I
11 just feel it's important to note that we do have a
12 working interest in nine of the ten biggest fields
13 that have been discovered in the deep water to
14 date, and so we feel that we have a high degree of
15 confidence in our projections.

16 Important to note here, now, this oil
17 that really didn't exist, for all intensive
18 purposes, 15 or 20 years ago. The first deep
19 water well was drilled in 1,000 feet of water in
20 1979 in the Gulf of Mexico. As recently as 1997
21 the record for deep drilling was in 5,000 feet of
22 water. Here we are six years later and we're now
23 drilling in excess of 10,000 feet of water. We're
24 also have been able to conquer the pressure and
25 temperature and current issues that go along with

1 working that far down in the deep water, and are
2 still able to keep our finding and development
3 costs in the vicinity of \$4 to \$5 a barrel.

4 So adding it all up, again, another lens
5 for convention wisdom is looking at a reserve --
6 what has been happening to proven reserves in the
7 United States. And, again, the evidence here is
8 not consistent with the expectation of a
9 significant decline in production.

10 Reserves have been rising over the last
11 couple years, you know, some through extensions of
12 the existing fields. This is the, you know,
13 reserve growth that we talked about this morning,
14 but also significant in new discoveries, obviously
15 helped substantially by the deep water Gulf of
16 Mexico.

17 Reserve replacement has exceeded 100
18 percent in the United States in four of the last
19 five years, and discoveries per well are trending
20 up again, obviously helped by the deep water Gulf
21 of Mexico. Clearly, something is happening. It s
22 a bit early to tell what exactly it is, but this
23 is not generally a picture that you would
24 associate with an area that s, you know, on the
25 steep downward decline part of a classic Hubbert

1 curve.

2 And so our bottom line is that
3 production in the United States will grow by
4 somewhere in the vicinity of a million barrels a
5 day between 2000 and 2010. And, again, just for
6 reference, here is what the EIA and the
7 International Energy Agency are saying, and a
8 couple of other consultants and companies whose
9 forecasts we've included while changing the names
10 to protect the innocent.

11 It's important to note that this
12 forecasts -- a number of these forecasts are
13 creeping up over time. And, again, at least one
14 of the consultants has recently put out a forecast
15 that is similar to our view for the U.S.
16 production for the next 10 years.

17 So when we put it all together, here's
18 the view that we get of the U.S. production and
19 consumption and import dependence picture. We see
20 production rising by about a million barrels day.
21 We're going to assume that consumption only grows
22 by about 1.2 percent per year instead of 1.5
23 percent. And that's -- if you go back over the
24 last 10 years and take 10 year rolling averages,
25 that's what it's been, about 1.2 percent. It's

1 also, by the way, what worldwide consumption
2 growth over the last decade has been, averaging
3 1.2 percent per year.

4 So on that, if you take those two
5 numbers and taking the DOE s estimate for
6 processing gains, what it leaves you with is that
7 you will still see an increase in imports of about
8 a million and a half barrels a day, but
9 importantly, the percentage, import dependence,
10 doesn t change, 53 percent in both 2000 and 2010.

11 So, let s take some of these lessons and
12 generalize them to get a different potential path
13 for the oil market through the end of the decade.
14 First, this is our outlook for non-OPEC production
15 through 2007, and what it shows is the red bar
16 increases by year in Russia and other republics of
17 the former Soviet Union, and the light blue bars
18 are production increases elsewhere. There is no
19 doubt that high oil prices the last couple of
20 years have helped the non-OPEC supply outlook.

21 We are looking at big increases from the
22 deep water, not only in the United States, but
23 also Angola, Brazil, Equatorial Guinnee, in
24 Russia, most of -- in the former Soviet Union,
25 most of the growth in the first couple years comes

1 out of Russia, and then the back half you d have
2 the Caspian coming on in a bigger way. And,
3 again, this doesn t assume any new development of
4 frontier areas in Russia within this time
5 interval. There is also significant growth
6 showing up in the blue bars in Canadian tar sands
7 production.

8 While it s important to note that higher
9 prices have helped this, you know, a lot of this
10 production is going to be bullet proof to higher
11 prices. I mean, like I said, the deep water Gulf
12 of Mexico, new production in Russia and the
13 Caspian is not going to be shut in if the price of
14 oil is \$15 a barrel, because production costs are
15 well below that.

16 Now, even the Canadian producers, which
17 many people view as the high cost production in
18 the world today, say that they can make their
19 target rate of return at prices of \$15 to \$18 a
20 barrel.

21 So summing up for the marketplace, I ve
22 got a slide here that I call OPEC s medium term
23 challenge. When we look out over the next five
24 years, say through 2007, if we allow world oil
25 demand to grow by its recent historical rate of

1 about 1.2 percent, we get a total increase in oil
2 demand of somewhere between six and seven million
3 barrels a day.

4 This next bar for non-OPEC supply is
5 just the sum of the individual bars that we showed
6 on the previous slide, and what it shows is the
7 net change in the demand for OPEC oil is pretty
8 much zero over the next five years. Add to that
9 the fact that OPEC members are increasing their
10 production of condensate, natural gas liquids,
11 unconventional oil that does not count against
12 OPEC quotas, and Iraq is coming back on line. I
13 don't know who Iraq is, but that used to say Iraq.

14 This is just assuming that Iraq over the
15 next five years goes from current sustainable
16 capacity of maybe two and a half million barrels a
17 day to its previous peak, which was about three
18 and a half million barrels a day that came both on
19 the Iran Iraq War and on the eve of the Iraqi
20 invasion of Kuwait. So I think that is a very
21 conservative estimate for a gain in Iraqi
22 production capacity over the next five years.

23 And then on top of that you've got other
24 OPEC members, most notably Nigeria and Algeria,
25 pursuing aggressive capacity expansion programs.

1 Depending on what happens in Venezuela over the
2 next few years, you could add them to this mix as
3 well. So what you have the potential of seeing is
4 the situation for at least five more years where
5 OPEC will struggle to see the demand for it s
6 product flat to declining at a time where a number
7 of its members are raising production capacity
8 and, therefore, leaving them to struggle with
9 increasing levels of surplus production capacity
10 or cheat ability.

11 In effect, here is our bottom line for
12 what could happen to the demand for OPEC oil over
13 the next five years. A continued loss of market
14 share.

15 And so just some conclusions. While it
16 is true that production must eventually follow the
17 distribution of reserves, we would say that there
18 is a reasonable probability, which my boss, the
19 infamous Peter Davies, would refer to as an
20 English understatement. A reasonable probability
21 that medium term non-OPEC production will exceed
22 expectations. We see that the deep water, for
23 example, it major technology driven play with
24 substantial growth still to come.

25 And that we have seen demand growth

1 falter during a period when oil prices were very
2 moderate and we saw the highest economic growth in
3 a generation. Adding all of that up to us
4 suggests that OPEC will continue to struggle to
5 maintain market share.

6 Longer term lessons that we can draw
7 from this, here are my first thoughts on the
8 subject. First, it doesn't cost \$25 to find and
9 produce a new barrel of non-OPEC supplies.
10 Technology will create new oil, but where and
11 when, that's the part that we can't say. We will
12 be both in terms of new discoveries and better
13 recovery. Even mature provinces, the decline will
14 be later than and slower than we currently expect.
15 Clearly, politics matters, and will it promote or
16 restrict access to some of these reserves over
17 time.

18 Looking further ahead, 20 to 30 years or
19 so, at today from where we sit, it's hard to see
20 where the new production is going to come from to
21 sustain growing non-OPEC supply, but if history
22 teaches us anything, and I hope that you can draw
23 this conclusion from having sat through this
24 presentation after lunch, and I hope that you're
25 all still awake at the end of it, what history

1 ought to teach us is that we should be prepared to
2 be surprised. Thank you.

3 PRESIDING MEMBER BOYD: Thank you, Mark.
4 Questions, comments, panel, audience?

5 DR. GAUTIER: Did you a price -- an oil
6 price forecast in 2002?

7 MR. FINLEY: We haven t changed in
8 response to looking at the market our long term
9 planning price that we use for new projects, which
10 is roughly \$18 to \$20 a barrel.

11 DR. CAVALLO: So, when will oil
12 production peak?

13 MR. FINLEY: Who knows? I mean, it s --

14 DR. CAVALLO: Okay.

15 MR. FINLEY: -- beyond my ability to
16 see. You know, the problem is we -- you know, we
17 -- as far as we can see, it doesn t seem to be a
18 problem. And I think one of the issues here, at
19 least for me, is that, well, we hear a lot of
20 people in the industry say, well, things look good
21 for now, but we can t see how we re going to get
22 beyond that.

23 And, to me, it s kind of shorthand for,
24 you know, in Biblical times people will say, well,
25 something happened in 40 years or something

1 happened in 40 days and 40 nights. And it was
2 because people couldn't count very high. And so
3 40 just kind of meant a long time.

4 And as far as I can tell, that's what 10
5 years means in kind of the oil biz. It's just
6 kind of shorthand for, it's a long time, it's
7 beyond our ability to reckon. Thank you, very
8 much.

9 PRESIDING MEMBER BOYD: Thank you. Now
10 we're going to hear from Blake Eskew, Purvin &
11 Gertz.

12 MR. ESKEW: I'll see if I can remember
13 how to work this thing. Very close. I'd like to
14 thank the Commission for giving us the opportunity
15 to come out here and participate in this forum,
16 and also thank WSPA who helped enable that
17 process.

18 The theme of my speech, and the title,
19 Resources and Requirements, is taking a little bit
20 different thrust that I'm going to try to bring
21 here. We tend to look at oil from a -- or supply
22 from more of an economist than a geologist's
23 perspective, largely because we're not geologists.
24 And so in our view it's a balance between supply
25 and demand, what the market needs versus what the

1 resource can produce. But really the key thing to
2 understand as we look at these issues of long term
3 oil supply.

4 The things that I m going to talk about
5 today, the first is just -- the way that the
6 market does tend to balance demand and supply, now
7 everybody talks about it but you can sort of look
8 at history, look at the future and see that that s
9 indeed what happens and how the market works. We
10 look at supply as an economic process, just as
11 demand is, and that s our bias as we go through
12 the presentation hearing.

13 The other theme I want to mention and
14 watch for is our view of the price mechanism is
15 very important in this balancing process of supply
16 and demand, because what prices do is they drive
17 the conversion of a resource into supply. One of
18 our -- or Dr. Gautier earlier today set kind of
19 the concept of resource versus reserve. We ve got
20 other ideas of resource versus proved reserves.

21 In our view, resources don t do anything
22 for anybody. Supply is what consumers actually
23 consume and what solves the problems that they
24 have that they need hydrocarbons for. And this
25 economic process of converting a worthless

1 resource into valuable supply is driven by the
2 price mechanism.

3 Let me give you a little bit of
4 background as well as talk about some of the other
5 issues we re going to discuss today. You know,
6 briefly, we ll look at both supply and demand.
7 We ll talk about some historical trends, where we
8 see some of the fundamentals moving, and then,
9 again, more of an economic view of those
10 fundamentals.

11 I ll give you a little background on
12 Purvin & Gertz. We do technically based analysis
13 of market fundamentals. Our technical background
14 is in processing and distribution, oil refining,
15 gas processing, transportation. It s not in
16 upstream areas. And so when we look at production
17 issues and long term supply issues, we look at
18 them from an economic perspective, not a
19 geological perspective.

20 And some would say that means is we re
21 looking at it like economists. If we don t know
22 the answer, we just assume it. That s sometimes
23 true, sometimes not.

24 When you look at the past about 150
25 years of the oil industry there are some things

1 that jump out at you. One is that production has
2 continually grown with some bumps and bobbles
3 during that time period, but it s been an
4 incredible long term growth curve. Of course,
5 that s, you know, part and parcel of the
6 development of the modern world that we live in,
7 just based on petroleum in many ways, but the
8 industries that have driven our economic growth
9 have driven our population changes are vitally
10 dependent on petroleum and vice versa.

11 But this cross-reliance between the
12 petroleum industry and the world economy is very,
13 very real, and it s been driven by the capability
14 to continually increase production. As we ve
15 looked at this, our other speakers today have
16 noted some of them, (inaudible) of the past that
17 were imminently about to run out of oil.

18 What has always happened is the
19 technology and innovation have been able to
20 outpace the fact that easily available resources
21 at the time have been continually used up, and
22 we ve moved on to more difficult, more expensive,
23 but in the long run, cheaper and easier ways to
24 produce oil.

25 When you look at the physical supplies,

1 we've had very few instances where a physical
2 disruption has really caused a big problem in the
3 oil markets. It's almost always been political,
4 sometimes economic, but almost always political
5 disruptions that have put us in jeopardy in terms
6 of supply, that have disrupted the market and
7 forced big changes in consumption patterns.

8 One thing to consider is the cost of
9 oil. And we've had several discussions today
10 about what does oil cost to produce, what does --
11 you know, what is the relationship between the
12 market price and then the various costs that go
13 into it. And I guess our view is that they're not
14 too far off.

15 When you look at the costs, and this is
16 built up from an analysis of the reserve and cost
17 disclosure data for the U.S. corporations, looking
18 at the worldwide activities, incorporating both
19 natural gas and oil putting it all on a BOE basis,
20 what you find is the finding of development costs
21 are down around \$5 to \$7 a barrel, ongoing
22 production costs at about another -- about the
23 same amount.

24 We built in a cost of an economic
25 return, basically at a cost of capital recovery

1 for the huge amount of investment that goes into
2 oil and gas production. And then production
3 taxes, which are a significant source of income to
4 most of the countries that allow private companies
5 to come in find and develop reserves.

6 And it s important for us to look at the
7 total finding of development cost, not just the
8 production cost, because as an ongoing business,
9 every energy company knows that a barrel of oil
10 produced today, if they don t replace that, then
11 they ll go out of business. The Stock market
12 certainly does not value their stock as a going
13 concern if they are not continually finding and
14 replacing that barrel of oil.

15 And so, the cost is not just this four
16 or five dollar marginal production cost for a
17 particular barrel. It s the life cycle, the full
18 cycle cost to replace that barrel and produce --
19 and maintain the productive value of the entire
20 company.

21 And the cost is really significant. If
22 you look at Exxon Mobil, and we ll pick on them
23 because they re the biggest, but you can look at
24 their production over the past 10 years or so,
25 it s been fairly flat on a combined basis before

1 the merger, and then as reported following the
2 merger, about four million barrels of oil a day.
3 During this whole time they've invested an average
4 of about eight billion barrels -- or excuse me --
5 \$8,000,000,000 a year in upstream capital. So
6 about \$5 a barrel per annual barrel of production.

7
8 A huge amount of plow back back into the
9 business. This demonstrates that, again, for the
10 energy industry to continue to supply crude oil
11 you not only have to recover the cost to produce
12 it, you have to recover these ongoing capital plow
13 backs that have to be made. Otherwise, the
14 resource will not be converted into supply as the
15 market needs it.

16 Despite these huge capital requirements,
17 non-OPEC production, which is the, in many senses,
18 the high cost, the marginal barrel that's out
19 there supplying the market, has been increasing
20 over most of this time period. If you look back
21 at the early 1990's, total non-OPEC fell pretty
22 dramatically because of the collapse in the former
23 Soviet Union. But if you take out the FSU
24 countries, look at other non-OPEC, it continued to
25 increase during that time period.

1 And then, as some of our other speakers
2 have noted, the next few years, 2000 through at
3 least 2010 or so, we have a very, very rapid
4 anticipated increase in non-OPEC production, such
5 that OPEC is going to have to cut back pretty
6 significantly to avoid a very damaging glut in the
7 world oil market.

8 If you look at some of these non-OPEC
9 areas, and we think the Gulf of Mexico is really a
10 very, very instructive example, and I ll try not
11 to be too redundant with our other speakers today,
12 but if you look at the shallow water Gulf, back in
13 1947, drilled the first offshore oil well and made
14 the first offshore discovery, rather.

15 For about a 30 year period following
16 that technological leap, the Gulf of Mexico upon
17 average found about a billion barrels a year by
18 reserve additions. It was obviously very spotty
19 during this time. There was some huge peaks and
20 some years in which virtually nothing was found.
21 But over this very long period of time we continue
22 to find on average about a billion barrels.

23 As you get out to late 70's, the place
24 slowed down dramatically and slowed down much,
25 much more in the 1990's. This indicates that the

1 shallow water had really pretty much run its
2 course. It was fully explored, fully exploited.

3 If you look at the deep water under the
4 plot of cumulative reserves for the shallow water
5 province, it grew over this 30 year period up to
6 about 35 billion barrels before it leveled out.
7 The deep water production, which we plotted up
8 here, or deep water discoveries over the first,
9 say, five to ten years of this play, are following
10 a very, very similar path of the shallow water.

11 Our view, again, naively or not, we look
12 at the shallow water history as a reasonable
13 analogy of what can be expected in deep water.
14 And as you look at total -- or estimates of total
15 resources availability in the deep water Gulf,
16 they're in this ballpark. They're in the
17 typically 30 to 60 billion barrels.

18 Of course, we don't know until it's
19 found when these discoveries are going to take
20 place, how fast it will take to develop them, what
21 the quality of the oil is, any of the other
22 details, but we do have a pretty good
23 understanding from our clients and from our
24 literature that the oil is pretty much going to be
25 there.

1 And what this is is a very good example
2 of how technology and the market opportunity, and
3 the economics of production have converged to
4 convert a resource into supply. And this supply
5 we see growing, not quite as high as BP's current
6 estimates, although BP is in a very good position
7 to know exactly what the Gulf of Mexico is like
8 and what it will do. We see total Gulf of Mexico
9 growing for about a million barrels a day about
10 five years ago up to about two and a half over the
11 next five to seven years.

12 This peak is driven largely by some of
13 the very, very big discoveries that have been made
14 that are coming into production the 2000, four,
15 five, six, seven time frame of the Thunder Horse
16 Field, in particular. If additional resources,
17 additional developments are found and brought into
18 play into production to smooth out these peaks,
19 then, certainly, this could plateau at a higher
20 level, could certainly keep on growing past this
21 level.

22 Again, the -- what drives our forecast
23 is not an expectation of when somebody is going to
24 find another billion barrel field, but an
25 expectation on average that's going to be the type

1 of discovery level that we ll see over the next 20
2 years or so.

3 And the interesting thing about this,
4 when you look at the deep water in the State of
5 Texas or any other geological area, and you say --
6 you compare this to what production would have
7 been in Saudi Arabia or Iraq or the other
8 countries that have continually cut production to
9 manage the market, you know, it s a very, very
10 different profile.

11 The -- and if you have -- if the non-
12 OPEC or the OPEC countries that do control a vast
13 portion of the world s reserves, if those
14 resources were exploited in the same fashion,
15 driven solely by the economics and production
16 decisions, you know, I m not sure what Saudi
17 Arabia s production would be now, but I m sure it
18 would be several multiples of what it is.

19 Now, in addition to the conventional
20 crude oil that s out there, there are many, many
21 unconventional alternatives that are available to
22 the market. And one of the key elements of all of
23 these unconventional alternatives is that they
24 don t really require massive changes in lifestyles
25 for people consuming. They don t require changes

1 in the capital stock that the consumers control.
2 These are alternative ways to provide petroleum
3 fuels that can pretty much be consumed just as
4 conventional petroleum fuels are consumed now.

5 We talked about the oil sands earlier.
6 This is a huge resource in Canada. It s a huge
7 resource in Venezuela. There are other bitumens
8 and oil sands around the world, and these are more
9 manufacturing operations than oil operations as we
10 know them, but these oil sands, once they re in
11 exploitation, can be produced for many, many
12 years. The experience in Canada has been that as
13 companies have gotten better and better at
14 developing and producing the fuels from these oil
15 sands, the costs have continued to be driven down
16 by the experience curve.

17 There are -- so there is other bitumens.
18 There are oil shales in Australia. There are oil
19 shales in the U.S. and there area oil shales in
20 other parts of the world that have so far not
21 proven economic. Perhaps they will in Australia.
22 There is one plant that is currently operating.

23 There are -- we ll talk more about
24 natural gas and gas to liquids, but natural gas,
25 in our view, worldwide is such a huge resource

1 that in many ways, particularly in gas to liquids
2 technology, becomes -- proves itself economic as
3 developed around the room. This is a huge
4 potential addition to the supply of petroleum
5 fuels.

6 Then, finally, there are bio-fuels,
7 which, again, if technology could drive the costs
8 down, bio-fuels could play a very, very
9 significant role in meeting the fuel needs of the
10 consumers of oil products.

11 Let s look quickly at natural gas.
12 We ve gone back and looked at world energy supply
13 since 1990, and what we did is, well, what if
14 natural gas consumption had not increased the way
15 that it did, say, over this five year time period
16 that we project all these incremental five year
17 time periods. And what we have found is that if
18 -- that natural gas worldwide basically cut the
19 growth in oil demand in half in the 1990's.

20 We think it s even a bigger impact over
21 the next few years, and then ongoing after the
22 next few years into what we consider the long
23 term, 2015 and beyond. That as the huge resources
24 in the Middle East, in Southeast Asia and north of
25 Alaska, elsewhere around the world are developed,

1 as technology to produce and transport natural gas
2 improves, the costs will come down and natural gas
3 will be a very important part of the total supply
4 picture for the world.

5 But just to reiterate our conclusions
6 here, our view is that if you look at the total
7 cost to produce oil to the five developed --
8 excuse me -- to produce and market the oil, the
9 per barrel costs have flattened. They re not
10 going down anymore as they were in the early
11 1990's, but they re at about a \$20 a barrel range,
12 which is consistent with expectations for prices
13 for I think most of the -- most of the consultants
14 in the room anyway.

15 Over the next decade, we will see, we
16 think, significant pressure from non-OPEC supply.
17 And the challenge for OPEC is not going to be
18 converting a resource into supply. The challenge
19 is going to be cutting our production enough to
20 keep prices from collapsing.

21 As we move forward over time, and as we
22 look back in history, technology and changes in
23 economic conditions around the world have been
24 very, very important in increasing the access to
25 the resource base, and then allowing those

1 conversion of resources into usable supply.

2 And that process has really been driven
3 by the price mechanism and the need of the market
4 for that supply. The demand for petroleum
5 products is really the -- one of the key elements
6 in pushing this process forward and making sure
7 that that demand can be met.

8 So let s talk about demand. Obviously,
9 as we ve had supply go up, demand has gone up too
10 or the supply would not have been produced. So
11 there is a very, very long history of continual
12 increases in demand for petroleum products. As
13 with supply, political and economic disruptions
14 have been more important than any kind of physical
15 issues in terms of maintaining stability in the
16 oil markets.

17 As we look historically, also, going
18 forward, there are very important changes in
19 technology and in the structure of the world s
20 economies that have tended to continually reduce
21 the energy intensity and the petroleum intensity
22 of each of the countries of the world. And we
23 think this process will continue.

24 And part of that is as demand increases
25 and as we go forward, the ways that oil -- or the

1 ways that oil is consumed continue to move up the
2 value ladder. That the lower valued uses for oil
3 become less and less prevalent, the higher valued
4 uses become a more and more important part of the
5 demand.

6 We anticipate the demand will continue
7 to grow. We've got a bit of a slow down here over
8 the next few years with the economic problems
9 we've had, world economic problems that have
10 resulted from a Middle East crisis. We anticipate
11 that the economies will recover and we'll get back
12 on a slow growth pace. In our view is somewhere
13 between one and two percent a year for worldwide
14 petroleum growth.

15 The biggest growing area would be in
16 Asia, with China and India as the main drivers of
17 that growth. The reality is that the people of
18 China and India will never be able to consume
19 petroleum the way that the people of California
20 do. There isn't that much petroleum, and if
21 you're go to Beijing, there aren't enough streets
22 to hold the cars that they would have if they were
23 consuming that much petroleum. But Asia is really
24 the driver of a lot of this growth in demand.
25 While North America is still a very important

1 consumer, the growth is fairly limited.

2 I guess the good news in many ways is
3 that the demand for petroleum is very closely
4 related to price. The price does drive changes
5 the demand, just as it drives changes in supply.
6 Going back to 1960, we have very, very low oil
7 prices, shooting up in the 70's with the Arab oil
8 embargo, the Iranian revolution. And these time
9 periods when the time shot up, demand growth went
10 from four or five percent of the 1960's, you know,
11 down to negative four percent.

12 It recovered very quickly in the mid
13 1970's, and then the very short price rise around
14 1980 resulted in very steep declines in the demand
15 for quite a long period of time resulting in -- as
16 you lost demand in the range of five or six
17 percent a year over a several year period, that
18 was a very large cumulative impact on total
19 consumption within the United States.

20 Even more recently with the Gulf War
21 with the spike here beginning in 2000, we ve had,
22 again, a very, very sharp correlation between
23 increased price and lower demand. And that tells
24 us that the market does work. You know, oil is a
25 product. It s a commodity. Oil products are just

1 one of the economic factors that people and
2 industries consume and that they -- it is
3 responsive to basic economics.

4 Let s talk about economic structure of
5 economies, and we summarized -- looking at the
6 industrialized countries and the non-
7 industrialized, the developing countries, that
8 their consumption of oil per \$1,000 of GDP, and
9 it s been continually declining. In the
10 industrialized countries in the past 20 years
11 these countries have become about 20 percent more
12 efficient in their capability to produce a dollar
13 of GDP per barrel of petroleum.

14 You look at the development countries.
15 Demand intensity was rather flat. These were
16 about to mid 1990's, but since then it s entered a
17 pretty steady downward trend. Part of this has to
18 do with improvements in the technology of
19 consumption, telecommunity, other -- instead of
20 physical commuting, other ways to make it more
21 efficient, again, to produce goods and services
22 for a lower amount of energy.

23 In addition, particularly in the
24 industrialized world, as the economies have grown,
25 the proportion of the economy contributed by

1 service sectors rather than manufacturing has also
2 acted to continually increase the efficiency of
3 the economy overall. And this, in our view, is
4 sort of a natural limiter to the runaway demand
5 growth that might otherwise happen if these
6 economic changes were taking place.

7 We looked more closely at the U.S.
8 market, not just U.S. but other markets, but the
9 U.S. in particular, the U.S. is a huge market for
10 gasoline fuel. U.S. bought -- consumes about half
11 the world's gasoline demand. And so what happens
12 is the U.S. is very, very important to total world
13 petroleum.

14 And in our view, we're going to see over
15 the next 10 to 20 years significant changes in the
16 way that in gasoline consumption in the U.S., and
17 really a leveling off of total gasoline demand.
18 This is, we think, due to a combination of market
19 factors, market pressures, as well as some changes
20 and better regulations that we anticipate will
21 occur.

22 But we're still -- jury is still out on
23 whether global warming and the government mandates
24 that go with that are going to drive significant
25 in U.S. energy policy. I guess our view is, there

1 will be some efforts made to increase efficiency
2 of gasoline consumption.

3 One of the really key drivers is vehicle
4 technology. The more efficient engine designs,
5 the more efficient vehicle designs will push their
6 way into the market. And this is going to be
7 enabled by the changes in fuel composition that
8 are going to be rolled through nationwide over the
9 next few years.

10 You look at other issues, there are more
11 problems that are caused by Americans love affair
12 with cars and the whole car culture that we live
13 in. You look in many areas, many cities have
14 tremendous congestion problems. They have
15 problems with high levels of local pollution.
16 Many of these are going to be addressed for either
17 mandates to decreased penance on vehicles, or just
18 by consumers choosing different lifestyles,
19 choosing to live in inner cities, choosing to use
20 mass transit.

21 And you can see in a car crazy city like
22 Houston, it s got a light rail system that s going
23 to start up next January, and as a result of that,
24 you know, you can look at land use patterns.
25 There has been a huge boom in apartment and

1 townhouse construction in the areas that are going
2 to be served by this light rail system. So it
3 will probably be the last place you expect, but
4 it s going to happen there.

5 We think these -- Like I say, the other
6 thing is that if you look at the choices of
7 vehicles that American consumers have made over
8 the past decade, there has certainly been more
9 bigger, longer, heavier SUV s rather than smaller
10 cars. You know, it s that -- that substitution
11 run has pretty much gone about as far as it can
12 go.

13 And, again, if you look at what the
14 vehicle manufactures or sort of the market now for
15 where taste and fashion is going, my view is that
16 it s started to trend the other way, just as we
17 saw, you know, we went from the tailfin Cadillacs
18 of the 50's to the Ford Falcon of 1965 without any
19 government mandates. Those same kind of changes
20 in taste are going to occur again here in the --
21 over the next decade.

22 So as a result, our view is that
23 gasoline demand will tend to flatten out somewhere
24 after 2010, in that 2010 to 2015 time frame in the
25 U.S. It doesn t take, you know, a complete

1 conversion of the new vehicle fleet to hydrogen
2 fuel sellers. All it takes is a higher level of
3 adoption of hybrid technology, penetration of
4 direct injection engines, which will be, again,
5 facilitated by the low sulfur gasoline that s
6 going to be mandated the beginning of 2004.

7 Some penetration, very low levels of
8 alternative fuels, whether they re hydrogen,
9 whether they re bio-fuels, whether they re
10 electric, if that ever happens, we don t know.
11 But we anticipate there will be some alternative
12 vehicles coming into the fleet. And, again, it
13 doesn t take a huge change in the vehicle fleet to
14 really flatten out and level off the growth rate
15 in gasoline consumption.

16 We have anticipated very little diesel
17 penetration into the small vehicle fleet in the
18 U.S. for some of the reasons that our earlier
19 speaker alluded to, the issues on diesel toxicity,
20 problems with controlling NOX emissions from
21 diesels. But if those problems can be overcome by
22 the diesel manufacturers and diesels do become to
23 enter the U.S. car fleet in a large number, this
24 could -- we could see what Europe is seeing now,
25 which is ongoing decline of gasoline demand, even

1 while diesel demand is growing. So, certainly,
2 the possibilities of gasoline demand is flat are
3 almost at best.

4 This kind of process we think will
5 happen worldwide. As a result, when you look at
6 the uses of petroleum, currently only about less
7 than 10 million barrels a day is used for heating
8 power, which is the lowest valued use. Industrial
9 consumption will continue to grow. Transportation
10 consumption will grow quite rapidly. The
11 industrial includes all feedstock elements, so
12 it s a pretty important part of part of the value
13 of petroleum products. Using crude oil to produce
14 plastics for cases for VCR s is, again, a pretty
15 high valued application as much as me driving to
16 the 7-Eleven.

17 But as you move out, this transportation
18 and industrial segment becomes a bigger and bigger
19 piece. We anticipate that he heating power
20 consumption of petroleum will, again, be flat at
21 best. And what s really driving that is big parts
22 of the world that currently consume a lot of
23 petroleum for basic heat and power, for example,
24 throughout the Far East where you have big
25 consumption of domestic kerosene, lots of

1 consumption of residual fuel for power generation.

2 We re seeing dramatic expansion in gas
3 availability, and better regional gas movements
4 that s going to take away most of that growth.

5 Okay. So just to sum it up, the key
6 issue, is the availability of petroleum resource
7 likely to limit the amount of demand that the
8 world will have petroleum? Our view, we don t
9 expect it to happen. There may well be a peak for
10 conventional production.

11 I guess my personal view is a few years
12 after that peak of conventional crude oil
13 production happens somebody will write an article
14 and note it, and then the world will -- may or may
15 not pay attention. And the reason is that
16 unconventional alternatives will have emerged, and
17 we ll be supplying the consumer s need for the
18 fuels that they use.

19 Again, you can call it an economic
20 cliché or assumption of the answer to the problem,
21 but we really think that the price mechanism and
22 basic economic processes are going to govern and
23 maintain this balance between world supply and
24 demand. And when supplies are tight, prices go
25 up, demand goes down. People go out and find more

1 sources of supply. Eventually that supply pushes
2 prices down. Demand grows, and we ll continue to
3 see the same kind of cycles and volatility that
4 have been a very important and unpleasant, in many
5 ways, feature of the little markets over the past
6 -- not just the past 10 or 20 years, but almost
7 the past 150 years.

8 These cycles, this volatility are
9 certainly unpleasant in many ways for consumers.
10 There are opportunities for producers. They
11 create transitions in economies and affect
12 people s lives, but I guess as a student of
13 economics, I don t see a way out of it, that those
14 are -- that that very volatility, that very
15 unpleasant process of adjustment to higher prices,
16 to lower prices, to changes in consumption
17 patterns is what makes the world work and what
18 makes the market balance.

19 And that concludes my slides. I ll be
20 glad to take any questions anybody has.

21 PRESIDING MEMBER BOYD: Thank you. Any
22 questions, comments?

23 MS. PHILLIPS: I have a question. I was
24 wondering, how long -- from what you ve seen over
25 the years, how long do you have to have a

1 significant increase in price to show significant
2 change in demand on gasoline, or just crude?
3 Either one.

4 MR. ESKEW: Well, you can see that when
5 prices have shot up, usually, you know, within a
6 year demand is declining. Now, is it significant?
7 Usually it takes several years of demand declines
8 for, you know, significant change in demand. But
9 there was, I think, between 1979 and 85, which is
10 where U.S. consumption bottomed out, I believe
11 there was about a 15 percent reduction in demand.
12 You had four or five years of three to five
13 percent declines.

14 MS. PHILLIPS: So, you need to have more
15 than a couple of months of high prices to see an
16 impact on demand?

17 MR. ESKEW: Oh, certainly, yeah. Yeah.
18 What you need is enough of a change that creates
19 the perception in consumers and in producers that
20 the world has changed, that their economic drivers
21 are different, and that they then make different
22 decisions. It has to be -- it has to extend over
23 a long enough period to where the changes that are
24 cumulative in nature have the capability to build
25 some momentum.

1 For example, you look at the car fleet.
2 You know, about eight percent of the fleet gets
3 replaced every year with new cars. Obviously, you
4 can't go out and make your old car much more
5 efficient, but you can buy a new, more efficient
6 car, but we can't replace 100 percent of it. So
7 it takes, you know, several years to have a
8 significant cumulative impact on the efficiency of
9 the car fleet. But it's -- again, it's stronger
10 than you might think because of the -- because of
11 this ongoing replacement.

12 MS. PHILLIPS: I've seen surveys JD
13 Powers has done of consumers to get a sense of how
14 high gas prices have to go before you would change
15 the amount of driving you would do, and then how
16 high they would have to go before you would
17 actually change the sort of vehicle you drive.

18 And they have to get -- to go to \$2.50
19 before people would start changing the way they
20 would drive, and then \$3 before they would change
21 platforms, before they would think about getting
22 into a more fuel efficient car. And that doesn't
23 even deal with how long does it have to stay at
24 that level. And we've seen lots of price spikes
25 in California that haven't really changed demand

1 for the product because they've been sort of short
2 term. A summer long spike because of a refinery
3 shutdown or something like that.

4 MR. ESKEW: Well, that's my point
5 exactly, that it takes -- it takes a perception
6 that the world has changed and you're at a
7 different level, not that this is a transitory
8 event that if I just wait a few months it's going
9 to work its course.

10 So, yeah, you look at why does Europe
11 have a car fleet that's, you know, 50 or 75
12 percent more efficient than the U.S. fleet? It's
13 because they pay \$4 a gallon for gasoline because
14 of their tax structure. I guarantee if we paid \$4
15 a gallon for gasoline, we'd burn a lot less.

16 MR. ABELSON: Is your -- I'm sort of
17 (inaudible) --

18 PRESIDING MEMBER BOYD: Go to the mic.
19 Dave you're the veteran question asker. You
20 should have known.

21 MR. ABELSON: I guess I'm struggling a
22 little bit with whether you're trying to leave us
23 with a takeaway message or just a set of factoids.
24 And I'm reading into what you're saying, but I'm
25 not sure that it is, so I'm asking, actually. Is

1 a policy in effect -- I almost hear you saying oil
2 supply, per se, isn't something we should be
3 worrying our pretty little heads about because the
4 market is going to take care of it.

5 Now, that's not in terms of local
6 distribution issues and so on, but as a matter of
7 the supply itself, the supply and demand, that
8 that's what I'm hearing. Is that the message
9 you're trying to convey to us, or am I reading
10 something more into it than I should be?

11 MR. ESKEW: Well, it's like to put it in
12 a nutshell, I'm saying that in our view,
13 limitations on the resource of petroleum are not
14 going to affect the amount of petroleum that's
15 consumed, at least in my -- in our time frame. By
16 2050, I don't go out that far, and I don't -- you
17 know, I don't know.

18 But even if conventional crude oil does
19 peak and decline, there are many alternatives to
20 supply of conventional crude oil that some of
21 which are becoming economic and are economic today
22 that will continue to evolve to supply the need of
23 petroleum consumers for petroleum products.

24 So it's definitely something worth
25 worrying about. It's definitely something worth

1 thinking about, and I don't want to make light of
2 the issue, but our view is that it's not -- you
3 know, there is not a cliff we're going to drive
4 over, and it might not even be that steep of a
5 hill.

6 CHAIRMAN KEESE: The history that we
7 have seen with -- you know (inaudible) keeps
8 coming in when the price rises, and then being
9 depressed when the price is lowered. Taken
10 together with the fact that the cost does not link
11 to the price, which I think we're all in
12 reasonable agreement on, at what point how much
13 consistency in high prices do you need before you
14 bring in the alternatives? And do you have a
15 dollar figure where the alternatives will be
16 economically justified for other investors?

17 MR. ESKEW: Well, what I do know is that
18 today we have companies that are spending vast
19 amounts of capital on gas to liquids projects, on
20 bitumen and oil sands extraction projects. These
21 companies, by in large, have an expectation of
22 what's in the \$20 barrel range or lower that they
23 use as pricing to justify their projects. So it
24 doesn't take \$50 oil to bring these alternatives
25 on. It takes some confidence that \$20 oil can be

1 sustained, but it doesn't necessarily take a
2 higher price than that.

3 And, again, my arguments -- I take issue
4 with the statement that the price of oil is not
5 linked to the cost. And my view is that over the
6 long term the price of oil certainly is tied to
7 the cost to find it, develop it and produce it.
8 Certainly, that's a much higher number than the
9 incremental production cost.

10 But, again, as an economist, I say what
11 is it that should set the price of any commodity?
12 Well, it's the marginal cost of the marginal
13 producer, which is generally the highest cost
14 producer. Now, the highest cost producer is not
15 Saudi Arabia. It's an investor in an oil company
16 exploring where they can find the opportunity to
17 do so.

18 DR. CAVALLO: In your projections, it
19 seems if you are depending on OPEC to drop its
20 production in the next few years because of --

21 MR. ESKEW: That's our expectation that
22 they will.

23 DR. CAVALLO: What if they don't?

24 MR. ESKEW: Then we will have a price
25 war and the price of oil will decline

1 dramatically.

2 DR. CAVALLO: To where?

3 MR. ESKEW: I d say the recent past it
4 was around \$10, kind of a floor level that it is.

5 DR. CAVALLO: And another question. You
6 have made projections, production -- non-OPEC and
7 OPEC production. How do those relate to the
8 projections of the reserve estimates of the USGS?
9 Is there any connection?

10 MR. ESKEW: There is not an explicit
11 connection there, no.

12 DR. CAVALLO: No connection?

13 MR. ESKEW: With the USGS reserve
14 estimates?

15 DR. CAVALLO: Yeah.

16 MR. ESKEW: We haven t specifically
17 taken the USGS s analysis, I believe.

18 DR. SMITH: So where did they come from,
19 your predictions? I noticed you were still
20 growing non-OPEC production into 2020.

21 MR. ESKEW: Yeah. That s just based on
22 our view of where our investment was going and
23 where the potential for additional production was
24 as well as financial plans by countries and
25 companies that are involved in those areas.

1 DR. SMITH: I just --

2 MR. ESKEW: Past 2010 the crystal ball
3 is pretty cloudy.

4 DR. SMITH: I find that really hard to
5 believe. In my analysis I just don't see
6 practically that growth. In practical terms you
7 cannot envision such a growth of supply in the
8 next decade. But I would obviously have to see
9 your data where you got it from.

10 MS. PHILLIPS: You're saying that some
11 of these alternatives would be about \$20 per
12 barrel, the equivalent, that Dr. Cavallo raised?
13 Is that what you were saying?

14 DR. CAVALLO: I did?

15 MS. PHILLIPS: Did you raise the
16 alternative fuels, I mean, like the tar sands,
17 etcetera --

18 MR. ESKEW: I didn't put a price tag on
19 them.

20 MS. PHILLIPS: Did you say \$20 a barrel?

21 MR. ESKEW: Something in there.

22 MS. PHILLIPS: Well, I'm wondering --

23 MR. ESKEW: Twenties range.

24 MS. PHILLIPS: -- if you included in the
25 price of the barrel some kind of compensation for

1 environmental damage, what do you think the price
2 per barrel would be, both for regular conventional
3 oil and for things like the tar sands, the GTL
4 that s taken from natural gas in remote areas? Do
5 you have any sense?

6 MR. ESKEW: No, I don t have estimates
7 of that. If you look at the Canadians who were
8 wrestling with this issue of what compliance with
9 Kyoto is going to cost the tar sands producers,
10 you know, most of their estimates are in the, I
11 guess, a dollar a barrel, plus or minus, roughly
12 plus or minus a dollar. That s the cost to
13 maintain (inaudible).

14 MS. PHILLIPS: And then for like
15 conventional, because I m sort of inspired by
16 reading Tom Knudson s piece yesterday in the Bee,
17 I m wondering if oil taken from Ecuador, if you
18 were required to extract it and do the
19 environmental litigation that you would be
20 required to do if you did it in California or
21 anywhere in North America, what would the price of
22 oil be per barrel if you had to do that in all
23 these countries, Nigeria, Ecuador, all these other
24 places that have nearly non-existent environmental
25 requirements for extraction?

1 MR. ESKEW: I would take issue that
2 they re non-existent. There certainly are issues
3 related to production in some of those countries,
4 you know, some of the worst problems are in the
5 former Soviet Union, not the places where U.S. or
6 European governments have operated. So those are
7 generally less expensive places to plot or produce
8 oil than the U.S. is.

9 MS. PHILLIPS: What do you think if you
10 did do the kind of environmental mitigation,
11 though, that you d be required so that you didn t
12 leave residue behind, that pipelines weren t
13 breaking, that you ensured that there weren t
14 scares on the Earth, that sort of thing, that
15 roadways were done in such a way that you didn t
16 have run off into streams, the kind of thing you
17 have do to in the United States, what would the
18 price of oil per barrel be?

19 MR. ESKEW: I don t think those things
20 affect the price per barrel. I mean, some of
21 those projects might not get done. I think most
22 of them wouldn t. And then most of these
23 countries, my experience is the companies that
24 operate -- generally operate with a high degree of
25 responsibility. You know, it s not the pipeline

1 that breaks. It s the rebels that blow up the
2 pipeline that cause the most problems.

3 PRESIDING MEMBER BOYD: We should save
4 some of these questions for the panel discussion
5 and get everybody s point of view on some of them.
6 We should get our last discussion out on the
7 table.

8 MR. ESKEW: Thank you, very much.

9 PRESIDING MEMBER BOYD: Thank you.
10 We ll let Blake here off the hook for a moment.
11 Thank you, Blake. Our next and final panelist is
12 Sarah Emerson. Sarah wasn t here this morning, so
13 I didn t go through her resume, so why don t I do
14 that quick while she s going to the stand.

15 Ms. Emerson has a Master s Degree from
16 John Hopkins University. She joined Energy
17 Security Analysis in 1986. In 1991 she became
18 director of oil market analysis where she
19 developed many of the energy security analysis
20 tools for analyzing the oil market and oil prices.
21 In 1999 she became managing director of Energy
22 Security Analysis, Inc., and has been and is an
23 advisor to the U.S. Government on energy security
24 issues. Ms. Emerson.

25 MS. EMERSON: I want to thank the

1 Commission for inviting me, and I want to
2 apologize for missing this morning s sessions. I
3 hear they were very interesting. I look forward
4 to the discussion this afternoon, perhaps
5 addressing some of the issues both from the
6 afternoon and the morning.

7 I want to make one other comment about
8 my company that I think may be relevant to our
9 discussion. When we do forecasting, our sort of
10 area of expertise is developing countries. And we
11 have a process for collecting and forecasting
12 consumption data, in particular, production data
13 as well from every consuming country for every
14 petroleum product. So when we look at some of
15 these issues of demand, we re really -- we re
16 building a pyramid that has a very, very wide
17 base.

18 And in listening to the two previous
19 speakers, I think one of the things I want to
20 focus or shift the focus a little bit in my
21 presentation today on is to talk a little bit more
22 about some of these demand issues. Because it
23 sounds as if we ve talked in great length about
24 the actual resource base. And I think the issue
25 of how much is enough has a lot to do with the

1 demand side, and I think the previous speaker
2 began to get into some of these issues. Perhaps I
3 can go even further.

4 I also want to say that normally the
5 kinds of presentations I make are forecasts. And
6 I really deviated from the norm for myself in that
7 I have presented -- I have sort of taken a scatter
8 shot approach to try to explain how the
9 marketplace works because resource adequacy really
10 can't be viewed just in terms of volume, volume of
11 supply and volume of demand. It is -- it needs to
12 be viewed in terms of all of the other somewhat
13 less physical factors which shape the marketplace.

14 If you will, the market is like an
15 organism. It's got arms and leg and head and
16 internal organs. It also has moods and behaviors,
17 and we have to think of it in a somewhat more
18 holistic approach. So I'm going to try just to
19 throw some of those items out today, but I do not
20 have a specific forecast.

21 Oh, here is my -- hold on a second. At
22 their basic level, this is the supply demand model
23 that we all know. We have OPEC production, non-
24 OPEC production on the supply side, developed
25 country demand, developing country demand on the

1 demand side. These four factors interact to
2 create the price of oil.

3 I m adding a fifth factor here called he
4 flow of funds because the oil market is not -- as
5 I said, it s not just a supply demand beast. It
6 also has a very important financial market
7 component to it. And I will go a little bit into
8 that. Perhaps I can take more questions
9 afterwards, because I don t want to get too much
10 off the topic today.

11 But this very simple supply and demand
12 model has many things that shape it. On the
13 supply side there is foreign investment. And this
14 is one of the most critical issues in terms of
15 determining what is resource adequacy in today s
16 market. On the demand side we have environmental
17 regulations, something California knows in great
18 detail, and then you have taxation. And these
19 factors all shape how that supply demand model
20 works, how that marketplace works.

21 But there is more. There is technology.
22 Technology impacts all aspects of this organism.
23 It impacts production. It impacts refining. It
24 impacts consumption. It impacts the financial
25 instruments we use to navigate this market.

1 And there is one more thing, politics.
2 In many respects, this may be one of the biggest
3 unknowns. And when we re going to talk about
4 resource adequacy, and we re going to talk about
5 forecasting, you have to take into account
6 political -- the future of political developments.

7 I am sorry. This chart is a little bit
8 hazy. I haven t been in my office really since my
9 invitation, so I ve been e-mailing things back and
10 forth to my peer. What this is, this is just one
11 chart I just wanted to touch on the flow of funds
12 issue, because I m sure that it s a question that
13 will come up.

14 And that is that the capital markets
15 have something like \$6,000,000,000,000 that flow
16 all day, every day into and out of various
17 instruments, equities, currencies, commodities.
18 And as that capital flows into and out of things
19 it has an impact on the valuation of those items,
20 whether it s currencies, commodities, equities,
21 bonds. And when it flows into commodities, it can
22 flow into energy, generically, it can flow into
23 natural gas, it can flow into crude oil, it can
24 flow into heating oil, and it generally goes in
25 through the future s market, but it can also go

1 through the over the counter market.

2 And one of the things that we ve learned
3 in the last 10 years is that the flow of money
4 into and out of commodities effects the price, and
5 sometimes it effects it very, very dramatically.
6 What this charge shows us in the blue, it s a
7 little hard to see -- this is a very short term
8 chart. It goes from January through April. What
9 it shows is data that is collected by the CFTC.
10 And what it measures is the volume of trades made
11 by one component of the players in the futures
12 market.

13 In the futures market there are
14 commercial players, which essentially are players
15 that have equity in production or refining or
16 something. There are non-commercial players,
17 which are pure speculators, and then there are
18 small traders, which is sort of an odd category
19 that might include someone like a dentist.

20 And what the blue shows is it shows just
21 the behavior of the non-commercials, just the
22 behavior of speculators. And what s very
23 interesting about it is when they develop a big
24 net long position, in other words, they have more
25 -- they ve purchased more contracts than they ve

1 sold, the area is above the bar. And you can see
2 they can push the price. The red line is the WTI
3 price.

4 When they have more sales -- positions
5 of sale -- excuse me. When they have sold more
6 contracts than they have purchased, and they have
7 a net short position, obviously they can push it
8 back down. And this is one of those factors that
9 I think when we get -- we all get so caught up in
10 the volume of barrels, both from the supply side
11 and the demand side, that we forget about this
12 unbelievably enormous brother to the oil market,
13 which is the financial markets, and they can have
14 a very significant impact. They also can have an
15 impact on financing in the longer term, and
16 perhaps we can talk about that later. Anyway,
17 that s my commercial for flow of funds.

18 Getting back to resource adequacy, the
19 barrel here basically represents sort of the
20 resource discussion that we had this morning.
21 Reserves -- basically, the barrel is reserves,
22 additions to reserves and production. That
23 essentially is what we ve got here on the supply
24 side.

25 Adequacy, however, is not necessarily

1 just based on what's in the barrel. It's based on
2 price, technology, regulation of tax, and this big
3 splat at the bottom, demand. And I'm going to
4 today talk a little bit at somewhat of a
5 theoretical level about these drops.

6 And in this discussion I want to sort of
7 lay out the debate. And the debate is most easily
8 understood in looking at two relatively elegant
9 thinkers on oil. The first on the left here is
10 Harold Hotelling, a 1930's economist, who
11 basically said -- he basically asserted he
12 depletion argument. The future price of oil is an
13 inclining curve because the volume of oil in the
14 ground is a fixed and finite stock. And that was
15 a view quite common in the 30's.

16 Obviously, many people have come in and
17 said, okay, this is not completely true. We've
18 got technology. We have additions to reserves.
19 And the most elegant -- in my opinion, the most
20 elegant debater on the other side has been Morris
21 Adelman at MIT who has said, basically, that,
22 look, prices have been flat or actually declining
23 in the long run because mineral depletion is, in
24 fact, an endless tug of war between diminishing
25 returns and increasing knowledge, i.e. technology.

1 And as Professor Adelman has said, So far the
2 human race has won big.

3 And what we re talking about today is,
4 is the human race going to stop winning big?
5 Basically, if you believe Adelman, as long as the
6 price of oil exceeds the cost of exploration,
7 companies will continue to invest. This gets us
8 to the issue of the price of oil, and I really
9 liked the chart from the previous speaker on the
10 cost of oil. I thought -- I m going to now
11 present a similar view, but it s basically saying
12 the same thing but with slightly different
13 terminology.

14 This is how I see the difference between
15 production costs and the price of oil. Production
16 costs, let s say they are something up around \$5.
17 Investment incentive, which was in the previous
18 presentation, I think it was -- I forget what the
19 title was. Basically, it s the amount of money
20 you ve got to make to make it worthwhile to do the
21 production.

22 And then oil is an odd fuel or an odd
23 commodity in that it has very long transportation
24 distances. And so it has -- it carries this
25 premium related to transportation, but it s not

1 the premium that you would have, say, in gas,
2 which is much more difficult to transport.

3 And then you have the top \$10 or \$15 of
4 the price of oil, which is a risk premium. Risk
5 that there will be problems with transport,
6 political instability, regulations will change,
7 OPEC will make crazy decision or illogical
8 decisions, financial markets will get -- grab the
9 market by the horns and shake it up, and now our
10 new risk, terrorism. That s why the price is \$27
11 and not the sum of these three.

12 Okay. I ll talk a little bit about
13 technology. And when you have a market where the
14 price is that far above production costs, frankly,
15 this is a good business to be in. And there is a
16 lot of room there to take that cash that you re
17 earning and to invest it. And so, you can invest
18 in frontier areas. And what we ve seen in the
19 Western Canada oil sands is really the development
20 of synthetic crude, which, you know, 10, 20 years
21 ago you would have scratched your head and said,
22 well, it s not clear how much that will develop.

23 Some of the estimates are saying as much
24 as 2.6 million barrels a day by 2012. I don t
25 know. I don t know if that number is good or bad.

1 There are issues. Kyoto protocol is increasing
2 the cost to the producers. There is a need for
3 natural gas in the process, and then there is some
4 issues with refining configurations and whether
5 the right heavy crew differential will make this
6 profitable for a purchase. But the important
7 point here is, you can make enough money in
8 producing oil to go in and develop something like
9 this.

10 Yet another frontier that is being
11 developed, in Venezuela, they say the estimated
12 recoverable reserves, 270 billion barrels. I m
13 sure that s a Venezuelan number. We already have
14 four joint venture projects which got underway
15 before the Chavez government got into power, and
16 they are producing between four and five hundred
17 thousand barrels a day now, and will probably rise
18 in the next year or so.

19 Obviously, there are concerns about this
20 source. Are they in or outside the OPEC quota?
21 You have other issues with political and
22 regulatory risk in Venezuela, of course, but this
23 is a business that allows you to go into a region
24 like this and, again, to help synthetic or
25 upgraded crude or emulsion.

1 Here is another interesting thing. I
2 mean, here Venezuela has very cleverly developed
3 something that can compete with fuel oil, and it
4 does, in Italy, China, Japan and Canada. And it s
5 so cheap that in some of the cases -- in some
6 cases these customers have been able to retrofit
7 their power generation plants and pay for all of
8 the environmental controls they require because
9 the input cost is so cheap. It s something on the
10 order of \$4 a barrel.

11 So, anyway, the point I want to make is
12 really the technology is really what keeps moving
13 the frontier, the oil frontier forward, and I
14 think Mark mentioned this when he was talking
15 about the Gulf of Mexico. We keep getting into
16 deeper and deeper water.

17 Another point I want to make about
18 technology is, there is a lot of talk about
19 upstream technology, horizontal drilling, 3D
20 seismic imaging, the FPSO s, which are these ships
21 that you can put over several fields and then pull
22 oil into one ship and then use it as an offloading
23 structure. I mean, there is a lot of talk about
24 that. I know very little about these
25 technologies. They seem to be fairly impressive.

1 They keep cropping up. There seems to be a new
2 one every four or five years. But that s not the
3 point here.

4 The point I want to make is the
5 downstream technology. Refiners have made just
6 amazing investments and applied dramatic new
7 technologies over the last 20 years to take a
8 barrel and stretch it. So you can take -- you
9 know, you can take a really poor barrel of
10 Venezuelan crude that might not have been
11 economically viable, and you can turn it into
12 wonderful gasoline that you could even sell in
13 California. And that s because technology is also
14 on the consuming side of the business.

15 Okay. Let s turn to regulatory reform.
16 And this is one of the things that I think
17 sometimes gets sidelined in the debate over
18 resource scarcity or resource plenty or resource
19 adequacy, whatever we want to call this. And that
20 is that regulations change. Sometimes they change
21 quite dramatically. Sometimes they change in
22 countries where you never thought they would ever
23 change. Foreign investment law, we ll talk a
24 little bit about that.

25 Environment, I mentioned lead and

1 sulfur. Obviously, here in California in the
2 United States, we're way beyond those kinds of
3 changes, but the rest of the world are making
4 those changes in their fuel specifications as
5 well. In fact, given that this organization knows
6 so much about fuel specifications, I don't really
7 think we'll spend too much time on that.

8 Industrial policy, countries all over
9 the world are deregulating their petroleum
10 sectors. Each country seems to be doing it in a
11 slightly different way.

12 And then energy security. Energy
13 security has reemerged in the last couple of
14 years, in part because of 911, in part because of
15 the war in Iraq. Countries that have never
16 considered energy security measures before are
17 beginning -- are taking them into consideration
18 now. We just finished a study of all of the
19 countries in the world that are considering
20 strategic reserves, and there is close to two
21 dozen.

22 And I can tell you there is a lot of
23 talk and very little action except in two, China
24 and India. And we do believe they will build
25 those strategic reserves, and they will be fairly

1 large. And it will not be easy for their
2 economies, but they re going to do it.

3 This is sort of an obvious chart. More
4 producing countries mean more regulatory regimes.
5 If you look here in 1980, there were 80 countries
6 that produced oil worldwide. We now have 106 that
7 produce oil. Obviously, you re going to think,
8 well, I m cheating on this chart because what
9 happens here is the Soviet Union becomes 15
10 countries and Yugoslavia becomes, what is it, four
11 or five or whatever it is.

12 But what s important about that is, its
13 not that this is more production. It s more
14 regulatory regimes, more places where you can go
15 in and if the foreign investment environment is
16 favorable, and they re gradually all becoming
17 favorable, you can go and produce oil in countries
18 where you maybe never even considered producing
19 oil.

20 Now, getting back to the foreign
21 investment issue. All of these countries that
22 I ve listed here at one time, if we were sitting
23 together 10 years ago, maybe 15 years ago, we
24 would have said, oh, they ll never allow foreign
25 investment. Venezuela in 1995 adopted the policy

1 of Apertura. And their production capacity took
2 off. Of course, it was slammed to a halt when
3 Chavez came into office, but it happened.

4 Saudi Arabia, everyone said, we ll never
5 get into Saudi Arabia. And we re not there in
6 petroleum, but there are several -- there are now
7 four contracts being negotiated for natural gas to
8 go to Saudi Arabia. And there is a lot of debate.
9 Does that mean that the oil companies are getting
10 their foot in the door for petroleum? And I think
11 you can make an argument either way on that one.
12 But the important point is, if the companies come
13 in and bring money into the natural gas sector,
14 that just frees up resources for the petroleum
15 sector.

16 Iraq. Things have changed a lot in Iraq
17 in the last few weeks. We re going to have, for
18 sure, foreign investment. Kuwait. Kuwait is
19 still a big question mark, but Kuwait s parliament
20 has been tying itself in pretzels trying to figure
21 out whether it should allow in foreign investment.
22 So far they ve decided not to, but they could.

23 Russia, Azerbaijan and Kazakhstan. Look
24 at the development that we have in those three
25 countries. If you had told me before 1989 that we

1 would be talking about investment in these three
2 countries at the extent that we have it today, you
3 know, I would have said, well, yeah, maybe, maybe
4 not. I doubt it.

5 China. China is not a big producer, but
6 in it s refining sector and distribution sector
7 it s beginning to allow in foreign investment.

8 The other thing that s changed with
9 foreign investment is how do you structure it?
10 And one of the things that I find very interesting
11 is that foreign investment is happening in places
12 where part of the reason it s happening is because
13 the countries and the companies are able to
14 structure deals that are more acceptable to both
15 parties.

16 If you look at a typical -- so the
17 original investment vehicle was a licensing
18 agreement. Foreign company paid royalties and
19 taxes to the host government, but basically the
20 oil came out of the ground and went to the
21 company. A lot of countries didn t like that.
22 Arguably, that led to the nationalization of
23 several of the OPEC countries producing sectors.

24 Production shared agreements, this is
25 what we re seeing in Russia, or what we re trying

1 to see in Russia. The other company can book the
2 host reserves and get the oil to cover development
3 costs and a portion of oil over and above the
4 costs, but the oil remains the ownership of the
5 national government.

6 J.V. This is what basically opened up
7 Venezuela. The host government and the foreign
8 company could both have ownership of the project.
9 The government could hold more than 50 percent,
10 thereby feeling as if it was still in control.

11 And then the buy backs. This is
12 basically what Iran has done. We basically have a
13 service contract with a foreign company. A
14 foreign company comes in, develops a field, they
15 get paid a fixed fee, essentially. They then go
16 and have a second contract with Iran where the
17 company gets preferential treatment in purchasing
18 the crude.

19 So it s almost like two parallel
20 contracts. What that does is it lets the country,
21 like Iran, who is very, very concerned about
22 ownership of that oil, the sovereignty of their
23 oil allows them a vehicle for allowing in foreign
24 investment.

25 Tax laws change. Tax relief. I m sure

1 Mark knows much more about the petroleum revenue
2 tax than I do. It s a tax on profits from
3 production in the North Sea in the U.K. In the
4 late 80's I think it contributed to the profits --
5 correct me if I m wrong, Mark, but basically the
6 companies producing in the North Sea had a
7 marginal tax rate on profits of something in the
8 70 percent range. During the course of the early
9 90's it was dropped down something closer to the
10 30, 35, 40 percent range. And as I understand,
11 it s being abolished now. Is that correct?

12 MR. FINLEY: Well, yes.

13 MS. EMERSON: Or being removed.

14 MR. FINLEY: Replaced by something else,
15 of course.

16 MS. EMERSON: Okay. Spoken as a true BP
17 representative. But the point is, is that in
18 modifying the petroleum revenue tax at the end of
19 the 80's and the early 1990's, the U.K. Government
20 did a lot to spur the boom in the North Sea that
21 happened in the early 90's.

22 OCS deep water royalty relief. Again,
23 here is the situation where the U.S. Government
24 waived royalties in order to spur development of
25 certain new fields.

1 The other point I want to make about tax
2 change, this is very, very simply for those of us
3 that follow these things on a day to day basis.
4 This is a very well-known phenomenon. France
5 developed -- has refineries, basically, that were
6 initially designed to maximize gasoline
7 production, but their tax structure favors diesel
8 production, favors diesel demand because it taxes
9 gasoline at a much higher rate than diesel demand.
10 And that s in large part due to the trucking
11 lobbying in France. But here is a situation where
12 consumption -- the impact of consumption tax has
13 changed dramatically towards the end of the 80's,
14 and ultimately, the 1990's.

15 Okay. Let s move on to industrial
16 regulation and how it changes. And this is
17 something -- this is a very difficult issue to
18 characterize and to summarize, but I ve tried to
19 sort of lump developments together.

20 And the majority of deregulation that s
21 taking place right now is in Asia. Several of the
22 Asian countries have already deregulated.
23 Obviously, Korea, Taiwan is largely finished, but
24 there are several more that are in the process of
25 deregulating, basically opening up their oil

1 industry more to market forces. And they file it
2 to really two or three categories.

3 The first category, at the top here, is
4 essentially the net exporters, the countries like
5 Indonesia, actually, there really aren't that many
6 in Asia, are removing subsidies or are looking at
7 removing subsidies. When you remove a subsidy,
8 generally, prices rise and in some cases you will
9 add taxes later. For the most part, this is a
10 very small group. It's not -- there is not very
11 much action there.

12 The other group is removing import
13 restrictions. Generally speaking, most of the net
14 importers in Asia have had import tariffs on oil
15 imports. And they've had it in an effort to
16 protect their domestic refining industry. And
17 what they're doing now, really copying Korea and
18 Japan, they're removing the import restrictions,
19 and as that happens the internal prices fall.

20 But what do they do then, because part
21 of what they were getting from the import tariff
22 was government revenue. Well, they're having, in
23 some cases, to add taxes back onto the price of
24 product, just as Korea and Japan have who have
25 taxes as high as Europe on auto fuels. And then a

1 quick, close brother of the removing of import
2 restrictions has been the removal of price
3 controls, and now we re really talking India and
4 China.

5 When you remove price controls, which
6 are controls that held prices high, prices fall.
7 But, again, you ve had to add taxes to replace the
8 government receipts. China and India are often
9 held up as the two biggest sources of oil demand
10 going forward.

11 When anyone talks about resource
12 adequacy, they have to address China and India,
13 because those are the two countries that have the
14 most potential demand growth, and yet these
15 countries are pursuing deregulation along the
16 lines of removing import restrictions, removing
17 price controls, and they re having to add taxes.
18 They are not going to look like the U.S. when
19 they re finished. They re going to look like a
20 hybrid somewhere between the U.S. and Europe.

21 To summarize, you ve got several of
22 these countries that are going through
23 deregulation. African countries are doing it too,
24 although their consumption is trivial. What
25 they re basically doing is, they re opening their

1 markets up to the price mechanism. Subsidies are
2 being removed, that s raising prices, or import
3 controls are being removed, and that s lowering
4 prices. The end result is something closer to
5 world prices. Chinese prices, petroleum product
6 prices right now are tied to an average of prices
7 in Rotterdam, Singapore and U.S. Gulf Coast. They
8 are essentially exposed to the fluctuations of
9 world prices with some modifications.

10 What s interesting here is along the way
11 these countries are developing fuel taxes to build
12 roads. The case of India, they re going to
13 finance their strategic reserve with a tax.
14 Result is, it s very hard to see these countries
15 with booming demand growth. It s going to be very
16 hard to have a transportation fuel driven boom.

17 Okay. In the interest of time, I stole
18 this chart from a German paper, which I can give
19 you all the title of. It s actually -- I think it
20 is actually on EIA website, because I saw it there
21 as well. And if you can see, it s a little hard
22 to read, but basically what it shows is the number
23 of cars per 1,000 inhabitants in Asia. And there
24 is a lot of numbers in the 100, 200, whatever.
25 But here is India, and there is seven cars per

1 1,000. Good heavens. And here is China, which is
2 eight cars per 1,000 inhabitant.

3 And this is what everybody looks at and
4 starts drooling about when they talk about booming
5 oil demand. They look at this, and it s kind of
6 like Rockefeller saying, well, if we could get
7 everyone in China to have a kerosene lamp, we ve
8 got it made. Well, now people are saying, well if
9 we could get everybody to drive at least a four --
10 a two wheel motor vehicle or a four-wheel motor
11 vehicle, we ve got it made. But don t think we re
12 going to get there.

13 This is also the same German study, and
14 this should be the 2000 chart. For some reason I
15 grabbed the 98 chart. And the only reason I used
16 it is it has what you re seeing here, and you have
17 to take my word for it, is the price at the pump
18 from every country that sells gasoline at the
19 pump. And so there is a couple hundred countries
20 in here.

21 And what s interesting, and the 2000
22 chart is the exact same chart, just the number is
23 a little higher because the wholesale price was
24 higher in 2000 than in 98. This line here is the
25 price in Rotterdam, the wholesale price, not the

1 pump price.

2 And if you look to see where the taxes
3 are, here is Japan and Europe. They re right
4 around here. Here is India right in here. Here
5 is the U.S. This is pump price, so it includes
6 tax. And here is China. And everyone is sort of
7 saying, well, look, China is down here. They re
8 not going here. India is here. They re not going
9 here. They re going to have a market that looks
10 much more like the U.S. And I would argue that
11 they re not because they cannot afford to not
12 impose fairly significant fuel taxes.

13 There has been a lot of research done by
14 the World Bank on this issue. It s very hard for
15 these countries to collect income tax. It s even
16 harder to collect that. It just -- it s just very
17 difficult to administer. It s difficult to
18 collect. And so, increasingly, there is a feeling
19 that they will have to levy higher and higher fuel
20 taxes because it s easy to collect. The key to
21 this, according to the World Bank, is do it in
22 small increments so then they kind of won t
23 notice.

24 Okay. That brings me to demand. I ll
25 just include a few demand points here that a

1 little bit more macro here. This chart shows the
2 forecast that IEA s demand for 2010 and 2020. And
3 if you just look at the growth rates, they ve got
4 1.8, 1.7 percent. Here is the EIA s -- and that
5 was IEA s 2002 forecast. The EIA s 2003 forecast,
6 which is essentially hot off the press, has two
7 percent growth to 2010, and 2.2 from 2010 to 2020.

8 ES&I, my company, it s a little scary,
9 has a very similar number. Frankly, this bothers
10 me, and I ll tell you why. Because when you do
11 demand forecasts and you build them from the
12 bottom up, so that means you add up Cameroon s --
13 assumptions on Cameroon s gasoline, diesel, jet,
14 whatever, for every country, it is very hard not
15 to be optimistic because you have to find big
16 events to derail demand growth.

17 So forecasts of demand, in my opinion,
18 are always biased high. And it may be that
19 forecast supply are always biased low, and that
20 may be why we re all here today. I think all
21 three of these forecasts are wrong, including my
22 own. I think we ll have a very hard time ever
23 getting or sustaining 1.8 percent growth.

24 I hope you can read this. This is
25 global oil demand from 1970 to 2003. In the 70's

1 it grew at 4.3 percent. I think we had a price
2 chart showing why demand grows so much in this
3 period. In the 80's it grew at .1 percent
4 globally. In the 90's it grew at a whopping 1.3
5 percent, and in -- since 2000 we re growing at one
6 percent. This is global oil demand. Why are we
7 all forecasting 1.8 percent? Honestly, I don t
8 know. It s an incredible optimism.

9 Here is another way of looking at it.
10 From 1983 to 2003, this is demand growth in
11 millions of barrels per day per year, and I ve
12 broken out some of the key components. If you
13 look at the little blue square, that s U.S.
14 gasoline, which is impressive that it s even
15 visible on the chart. If you look at the red one,
16 that s European total oil demand. The yellow is
17 a little hard to see. It s China, which has had a
18 couple really big years. And then the pale blue
19 is the rest of Asia. And here you got -- we had
20 some boom years for Korea in here. And then, the
21 purple is the rest of the world.

22 And in this 20 year period, when
23 arguably we had some pretty interesting things
24 going on in Asia, but also some dips in places
25 like the former Soviet Union, we averaged 950,000

1 barrels a day demand growth. And that we re
2 saying over the next 20 years we re going to
3 average 1.6 million barrels a day, which is
4 roughly the 1.8 percent. It means that all of
5 these components have to have boom years, 20 of
6 them in a row.

7 I ve talked a little bit about tax
8 issues in Asia, possibly preventing a transport
9 boom, and a little bit about the need for tax --
10 fuel taxes in these countries to generate
11 government income. I want to touch base again on
12 energy security issues.

13 The Asian countries rely on the PG, the
14 Persian Gulf, for 80 percent of their imports of
15 crude oil. This is a well-known thing, but what s
16 interesting to me about this is after the first
17 Gulf War they didn t. This is a change. This has
18 been aggravated in the last 10 years by the fact
19 that China has flipped into being a net importer.

20 India and China will build strategic
21 reserves, and oil import dependence is a growing
22 problem. More reasons why they are concerned
23 about oil demand growth as well.

24 Okay. Asia s oil demand. If you look
25 at the barrel, this is a somewhat simplified

1 presentation of demand. 35 to 40 percent of their
2 demand is for middle distillate diesel, diesel
3 kerosene, 15 to 20 percent is gasoline, another 15
4 to 20 percent is fuel oil, and then the rest is
5 LBG and others.

6 If you look over time, the big growth
7 number in Asia has been middle distillate. It s
8 grown, and it s had years where it s grown six,
9 seven, eight percent. On average, over the last
10 10 or 15 years it s been growing at something like
11 four percent for the region. I m not going to
12 quibble with that. Let s say it continues to
13 grow, because it is a GEP and population driven
14 number.

15 But what about these two components?
16 Can they grow dramatically? And this gets us back
17 to the gasoline issue taxes and the inability to
18 have a transportation driven boom. And then,
19 which we talked a little bit about, I want to just
20 make a comment about fuel oil, which a previous
21 speaker made as well.

22 Here is fuel oil demand in the last 20
23 years. The red -- sorry I don t have it labeled.
24 The red bar is the United States. Basically after
25 the Korean revolution, we decided to get out of

1 fuel oil and power generation, and we very
2 successfully did so. The blue bar is Europe,
3 which has more recently decided to shift from fuel
4 oil to natural gas. And then the yellow bar is
5 Asia, whose fuel demand has just stayed very high.
6 It was rising through the 90's and sort of tapered
7 off and sort of flattened out.

8 And the big question in their demand,
9 again, is in addition to the transportation issue
10 is what about this fuel oil? And a previous
11 speaker commented that they re shifting to natural
12 gas and LNG, and I totally concur, it s hard for
13 them to maintain this kind of demand.

14 So just to summarize. Developing
15 countries issues of demand restraint, road
16 construction requires fuel taxes. It s a chicken
17 and the egg. If you don t have the taxes, you
18 can t build the roads, you can t have the
19 consumption, then you don t have anything to tax.

20 We expect more fuel taxes in these
21 countries, not necessarily on the model of Europe,
22 but certainly not on the model of the United
23 States. Asian countries, two in particular, are
24 building strategic reserves, but several of the
25 other Asian countries are beginning to hold

1 mandatory stocks. Certainly not 90 days, but 15,
2 20, 25 days.

3 PRESIDING MEMBER BOYD: Crude oil or
4 finished product?

5 MS. EMERSON: Generally finished
6 products. Obviously, energy security concerns are
7 encouraging substitution of gas and LNG for oil.
8 And then these countries, also, are taking on
9 tougher environmental fuel specifications, nothing
10 like gasoline here, but certainly removing sulfur
11 from fuels.

12 And then in developed countries, new --
13 other areas of demand restraint, also mentioned
14 previously, new auto technologies, hybrids, fuel
15 cells. I mean, that s all coming down the pike.
16 They hybrids, Honda claims they re selling more of
17 the hybrid Accord than they anticipated, but there
18 seems to be a demand for the hybrids that s beyond
19 expectations.

20 Again, we have -- we are still
21 regulating the fuel content. We still have more
22 changes to make in fuel content. Fuel technology,
23 we re finding different kinds of additives. One
24 of the comments made earlier about gas to liquids
25 technology, as a diesel extender I think it has a

1 lot of promise. And then, of course,
2 conservation. We are supposedly improving the
3 conservation to the MPG. To the degree that we go
4 any further than that is probably a political
5 debate.

6 This brings us back to the non-OPEC, and
7 I agree with both previous speakers. We have a
8 lot of non-OPEC supply coming on in the next 10
9 years, really dramatic numbers. Again, I'm
10 comparing these three forecasts, and, again,
11 they're a little eerie for me. The IEA has a very
12 low increase in non-OPEC supply from 2010 to 2020.
13 It's only .1 percent growth. The EIA is much more
14 optimistic at 1.1 percent, and we're sort of close
15 to the EIA.

16 But what's interesting, if you take the
17 demand forecasts in the previous charts, and these
18 non-OPEC supply forecasts, you get a pull on OPEC
19 or what we call a call on OPEC. And it's
20 interesting. EIA, again, remember they've got
21 real low non-OPEC supply but a little higher
22 demand, and they're saying that OPEC's output will
23 rise by seven percent in this second decade. EIA
24 is saying seven percent. We don't think they need
25 to put as much into the market. We're really down

1 at 5.86 percent. These are all doable numbers.
2 There is more than enough oil to meet those
3 targets.

4 So, I guess in conclusion, oil supplies
5 will last longer than any physical assessment of
6 supply and demand suggests because of all these
7 other factors that surround the market and shape
8 the market. When and if supply concerns were to
9 emerge, I believe the market, with the help of
10 government and industry, will respond quickly.

11 And that s one thing I don t think --
12 I m not sure we ve gotten to. What happens?
13 Maybe we re wrong. Maybe we are running out of
14 oil. Can we respond? What are our emergency
15 response or do we need emergency? How much
16 flexibility do we have to respond?

17 And this is where I think we need to
18 think about forecasts as almost like an early
19 warning system. Are we going to run out of oil in
20 20, 30, 40, 50 years? By doing these forecasts
21 we re looking. We re trying to get some feeling
22 inside. Is it here? Is it here? This is a
23 gradual problem. It s not tomorrow. It might be
24 20 years. Personally, I think it s closer to 50.
25 But the marketplace will send early indications.

1 One of the earliest may, indeed, be the
2 financial market slipping from (inaudible). At
3 some point the financial markets are going to say,
4 what a second. If we re really running out of
5 oil, then I can value that much higher in the
6 future. And I m not talking about five and 10
7 years strips of long term futures.

8 And wherever we are in this, we need to
9 think about flexible response. And I think we
10 probably are more capable of dealing with this
11 problem if it really exists than perhaps we give
12 ourselves credit for. We have a tradition of
13 crisis management from the energy security side.
14 We have significant room for conservation,
15 especially in this country.

16 We are in the trend towards a broader
17 energy mix, again, especially in the U.S. and
18 Europe, but possibly Asia as well. It s pretty
19 uncertain that there will be any kind of
20 transportation boom in Asia. Environmental
21 movement is tightening emissions and fuel
22 specifications. Auto technology is advancing.
23 Fuel technology is advancing.

24 If there is a problem somewhere in these
25 decades, we have a lot of tools for coping, and

1 these are tools that you can turn on fairly
2 quickly. I think I m done.

3 So my recommendations, if the California
4 Energy Commission comes about and says, well,
5 we re not sure, I say monitor the 10 to 20 year
6 outlook. Forty year forecasts, frankly, don t
7 really mean anything. They re intellectual
8 exercises. Market analysis in this time frame can
9 be very rigorous. Price mechanism is going to
10 tell us a lot about what s happening in this time
11 frame.

12 Look for early warning signs. If you re
13 really worried about this problem, identify some
14 early warning signs and then develop a strategy
15 that s incremental and proportional to those early
16 warning signs. I don t think you re going to need
17 to, but if you feel you do, you can take those
18 kind of steps. And I m finished. So, thank you.

19 PRESIDING MEMBER BOYD: Thank you, very
20 much. Questions, comments?

21 DR. SMITH: Yeah. You said you did a
22 demand forecast bottom up --

23 MS. EMERSON: Yes.

24 DR. SMITH: -- looking at every country.
25 Then you showed a supply forecast that shows

1 continued growth up to 2020. Did you do the same
2 bottom up study for supply as well?

3 MS. EMERSON: We tried, but it s not the
4 same thing, because to really do a bottom up you d
5 have to do field by field analysis, and there are
6 only certain parts of the world we feel we have
7 the capability to do that kind of thing, like the
8 Gulf of Mexico.

9 DR. SMITH: Because the presentation I
10 gave this morning was a bottom up study in that --

11 MS. EMERSON: For ever field in the
12 world?

13 DR. SMITH: Well, it was -- I haven t
14 got every field, and nobody has that information
15 at all in the whole world. But from looking at
16 trends and country trends, and (inaudible). And I
17 believe that we will peak in terms of supply
18 sometime in the next decade, not in 20, 30, 40 or
19 50 years.

20 And I put in different demands there is,
21 and I (inaudible) for about one percent demand
22 growth as a reasonable number, which I was happy
23 to hear that an economist might agree with me.
24 And I see about the middle of the next decade
25 where we will come into a supply --

1 MS. EMERSON: And you re saying OPEC and
2 non-OPEC together?

3 DR. SMITH: That s including OPEC and
4 non-OPEC, yes.

5 MS. EMERSON: I guess my question would
6 be, where do you put -- how low can the reserve to
7 production ratio go in your forecast?

8 DR. SMITH: Well, I don t even consider
9 reserve to production ratios because the key, I
10 think, is just production, and it s not even
11 resource. I know you had a picture of a barrel
12 with a tap on it and said how long to get an oil
13 barrel. But really the crucial thing is not how
14 big the barrel. It s how big the tap is.

15 And that is, I think, where the crunch
16 comes. I think we get to a plateau and maybe
17 bubble on the top for a bit. And the problem is
18 getting oil out of the ground in the time
19 available.

20 MS. EMERSON: So, your concern is, there
21 is not enough capital to put into this problem?

22 DR. SMITH: No, not capital. Even you
23 could almost put infinite capital. It still won t
24 get out fast enough. I don t think it s
25 physically possible for Saudi Arabia, for

1 instance, to increase their output to the sort of
2 amount they would have to increase by the time the
3 non-OPEC supply starts to decline.

4 MS. EMERSON: What is the bottleneck?

5 DR. SMITH: The bottleneck is the way
6 reservoirs produce. I mean, the fact that the
7 vast majority of our oil comes from fields that
8 were discovered in the 1960's and before, we
9 should begin to decline easy oil and precious drop
10 in our reservoir, and so this oil is coming out
11 slower than it was beforehand. So, that, I think,
12 is a real problem.

13 I mean, of course, there is a problem in
14 investment capital. They need to -- I m sure if
15 they really threw money at the problem they could
16 solve it, but that money won t be available if
17 we re in a supply crunch because --

18 DR. GAUTIER: Are we in discussion now,
19 or is this a question and answer period?

20 PRESIDING MEMBER BOYD: It suddenly
21 turned into discussion.

22 DR. CAVALLO: I have a question.

23 PRESIDING MEMBER BOYD: Okay. We have a
24 question. Then we ll take a five minute break and
25 then start the panel

1 DR. CAVALLO: You made -- excuse me.

2 Question.

3 MS. EMERSON: Sorry. Sorry.

4 DR. CAVALLO: You made a statement about
5 production. Do your production projections have
6 anything to do with the USGS reserve estimates, or
7 are they based on -- what reserve estimates are
8 they based on?

9 MS. EMERSON: Well, the way we do it is
10 we have a set of USGS proven reserve numbers. I
11 don't know if it's the latest, greatest set. I
12 know they were presented this morning.

13 DR. CAVALLO: Yes.

14 MS. EMERSON: Let's assume they're not
15 that different. And what we do is, we try where
16 we can to do field by field projections, which,
17 obviously, there is only a few countries where
18 we've been to do that because it's just -- it's an
19 enormous volume of information.

20 Where we have just national data, we
21 then look at the reserve to production ratios and
22 we sort of say, okay, is this a country that has
23 access to capital? Is this a country that either
24 has access itself through -- or through -- or does
25 it have a foreign investment environment that's

1 going to bring in the Exxons and the BPs and the
2 Shells.

3 If it has access to capital, then we
4 make assumptions about the degree to which the
5 reserve to production ratio could theoretically
6 decline over a 20 or 30 year period. And we then
7 make an assessment of additions to reserves, which
8 is essentially an historical average, which may be
9 too high, and then generates a view. But that s
10 sort of the technical approach.

11 The other approach is we look and see
12 what projects are underway, and there are a lot of
13 projects that have a 10 year time horizon where
14 you can say, well, in Angola, this is happening,
15 or you know, the pipeline out of Chad is actually
16 up and running this summer. And you begin to look
17 at these projects and you can begin to use
18 anecdotal evidence to work your technical
19 analysis, at least in your first 10 to 15 years.

20 MS. PHILLIPS: You, on your last slide,
21 you had something about watch for early -- or
22 define what early warning signs should be. Could
23 you give some suggestions of what kind of things
24 you re thinking about?

25 MS. EMERSON: Well, I don t think you

1 need to look for early warning signs at this
2 point, but if -- but I realize this is also a
3 political decision because this is a sensitive
4 issue. Since none of us can come out here and
5 definitively say, this is when we re going to run
6 out, or we re never going to run out, it seems to
7 me that we should try to think about early warning
8 signs.

9 To my mind, an early warning sign would
10 probably -- probably come from the producing and
11 or the financial markets first. So the producing
12 industry with financial markets. And it would be
13 a question of access to capital. It s very hard
14 to say. I mean, I d have to sit down and think
15 through what the best early warning signs are.

16 I mean, I don t think you can sort of
17 say, well, if the price hits 35 dollars, that s
18 our early warning sign, because there are so many
19 other factors that could be moving the price. So,
20 I don t really have a good answer for you on that.
21 It s something to think about.

22 PRESIDING MEMBER BOYD: Okay. Five
23 minute break, which will turn into ten, and then
24 we ll start with the panel discussion.

25 (Off the record.)

1 PRESIDING MEMBER BOYD: Chairman keys,
2 would you like to make some introductory remarks,
3 and then we ll turn it over to Chuck Mizutani to
4 kind of do the coaching of the questions.

5 CHAIRMAN KEESE: Well, perhaps Mr.
6 Mizutani has it all laid out exactly, but what I
7 would like to do is put in context here that we
8 didn t discuss too much at the front end this
9 morning, and that is, what we are charged with
10 doing, and who we are.

11 This is the Energy Commission who is
12 trying to put together this report. We are doing
13 it with some of our cohorts who are in the
14 audience. The other agencies involved in
15 California, some of whom are direct energy
16 agencies and some of whom are in the broader
17 category.

18 And we re now charged with this
19 integrated energy report that is meant to be a
20 policy beacon, I guess, for California that all
21 agencies will follow so we will have coordinated
22 energy policies.

23 I m really pleased to hear the different
24 presentations today, and even though we re talking
25 about one subject, that where you would think

1 people were walking locked in step, we have heard
2 a diverse number of approaches to this same issue,
3 and enough commonality among the numbers that
4 we re not -- we re not disagreeing wildy in our
5 starting point. There are different views of
6 where the future is.

7 But if California and its agencies are
8 going to seek out a common thread to moving
9 forward, this is the process in which we re going
10 to take a shot at it. I m sure as we do this
11 biannually here, we ll get better every two years,
12 and perhaps we ll get to a point where can
13 establish what the markers are down the line that
14 should give us concern.

15 In our opening shot, I think we do have
16 to say something pretty solid in this area, that
17 it is -- it s a major building block to whatever
18 the policy should be. So I look forward to a
19 discussion here, and perhaps you have all the
20 questions, Chuck, so that you can just get the
21 answers that this committee needs to move forward
22 with.

23 MR. MIZUTANI: Well, first thing, Mr.
24 Chairman, I was just sort of scratching my head
25 for the last half a day when asking the question,

1 what is the question? But perhaps what I've sort
2 of come away with right now in terms of the
3 various presentation is it appears as if there is
4 sort of presentations that sort of focus on two
5 separate time frames. I think one is for the near
6 term and the other is really the longer term.

7 In terms of, I think, the morning
8 presentations, they seemed to be focusing really
9 on the longer term, and in the afternoon, the
10 sessions seemed to be focused on the near term,
11 but there doesn't seem to be much of an overlap.
12 And so the question still, I guess remains in my
13 mind is whether or not we are -- we will see a
14 point at which oil production will peak,
15 regardless of when it is. But I guess the
16 question is, is there a general consensus that oil
17 resources will peak in the future?

18 Perhaps I can start, maybe, just down
19 the row and get some responses.

20 DR. GAUTIER: As you know, I'm a
21 geologist, and I see oil and gas as being
22 molecules that are distributed in the Earth's
23 crust, you know, like anything else. But from my
24 point of view, very clearly, the resource in the
25 ground is enormous compared to the reserves that

1 are being produced. Truly enormous.

2 And so it ends up -- you know, I hate --
3 I hate agreeing with and cavorting with
4 economists. You know, it s an awful thing. But,
5 in fact, I find myself, having looked at oil and
6 gas resources for my career of 25 or 30 years
7 here, I am continually amazed that I can t tell
8 you how much there is in the ground. What I can
9 tell you is what results when humans work on the
10 resource base.

11 So, for example, I ve recently been
12 working on the world energy project, which is this
13 enormous view. At the same time I ve been running
14 a project looking at growth of reserves in the San
15 Joaquin Basin in California. Now the San Joaquin
16 Basin, you know, is just down here south a ways,
17 and it s been under production since well before
18 the turn of the previous century. It s been on
19 production since the 1800's.

20 Today if you press the operators down
21 there, I mean, they are really only pouring money
22 into a few fields, and it looks like they don t
23 even do production. They just get money that
24 flows right out of the ground and into the bank.
25 You know, it isn t -- nobody explores the

1 (inaudible) because all you do is invest
2 technology in these existing accumulations and
3 they get enormous, enormous production.

4 So if you look, say, at production in
5 California as a state you d say, well, it went
6 through a peak, and you could really demonstrate
7 that. But the question of exactly why did it peak
8 and does that peak reflect a hard edge to the
9 absolute geological supply, I d have to say, well,
10 no, it doesn t. Not from what I can see.

11 We don t produce offshore. The offshore
12 production has declined because you re really not
13 -- you re really not doing much investment out
14 there because people in Santa Monica Bay and the
15 Santa Barbara channel don t want to look at a
16 bunch of platforms out there. It s not -- you
17 know, it s not being intensely developed in LA
18 Basin and Ventura Basin because it s all covered
19 with houses and it s a real pain to try to do work
20 down there.

21 In the San Joaquin Basin, as I say,
22 these companies are not exploring for new fields.
23 They are just trying to tap and watching the money
24 flow out of these big old fields. So, for
25 example, this field I mentioned today, Midway

1 Sunset.

2 When I was born they began keeping
3 careful records there, and at that point the
4 estimated ultimately recoverable oil at Midway
5 Sunset stood at about 800 million barrels. Now
6 whatever it is, 20,000 wells later, estimated
7 ultimate recovery at Midway Sunset is in excess of
8 3,500 million barrels, and there are production
9 plans out decades into the future.

10 And if I press the geologist who work on
11 it, I say, well, do you know what the absolute
12 original oil in place is for the Midway Sunset
13 structure? Well, no. Who cares? What we care
14 about is we re imaging this reservoir on 3D or 4D
15 seismic, and we re going to send through these
16 amazing drill strings through there, and they re
17 producing layers of rock that are 10 -- you know,
18 they re 10 meters thick, and they re getting 90
19 percent of the oil back, and they re making a hell
20 of a lot of money doing it, and that s all they
21 care. That s really all they care.

22 And they re comparing, what do I do with
23 the money I invest at this ancient oil field in
24 California versus what would it do for me in
25 offshore West Africa or the North Sea or Sumatra o

1 wherever it is.

2 So getting back to your question,
3 clearly, someday, what I call conventional oil is
4 going to reach a peak, but will it be geologically
5 limited? I really doubt it. And will anybody
6 care? I really -- I really kind of doubt it. And
7 one more remark and then I ll shut up on this.

8 A couple of years ago, I mentioned this
9 at lunch, I was giving a talk on this world energy
10 project in Copenhagen, where there is a firmly
11 held belief that we are in imminent danger of
12 running out of oil. In three years or something
13 we re going to hit a hard supply edge, after which
14 we go off the cliff, and you better be running on
15 windmills.

16 And there was a woman in the back, a
17 wonderful woman who asked me, Dr. Gautier, please
18 tell me, in your opinion, what will be the price
19 of the final barrel of oil produced? And I never
20 answered it. I kind of regret it in retrospect.
21 But it s a wonderful question.

22 And I think it sort of frames your view
23 of the world, because, I guess, if you asked me,
24 the answer would be that last barrel would
25 probably be given away free because we will have

1 moved on with technology and other stuff and it
2 will have no value whatsoever.

3 So when my colleagues may say it will be
4 a cost of many human lives and zillions of
5 dollars, but it s a fundamentally different view
6 of the universe.

7 DR. SMITH: Well, I certainly agree with
8 the last barrel of oil wouldn t cost anything.
9 And the last barrel probably produced it may be in
10 250 years time, because I think using the term
11 running out of oil is an erroneous term. The
12 world will never run out of oil. We ll be
13 producing oil for as long as we need it.

14 But it s just -- the question is how
15 much. And I certainly, as you saw from my
16 presentation, I certainly do believe that we will
17 reach a peak, and I think it will be sooner rather
18 than later, probably sometime in the next decade,
19 maybe early in the one after that.

20 And this is based on data from the whole
21 world. And, really, I think the crucial fact
22 about the fact that we will reach a peak is the
23 fact that take, for example, the U.S. The U.S.
24 has reached a peak, and the U.S. is just a country
25 in the world. Sixty countries in this world have

1 reached a peak and are declining.

2 And there is really no conceivable way
3 that they will be able to get back to the peak
4 they were at before. They may slow decline. They
5 may have little subpeaks on their decline curve
6 because of new oil they discover. They will never
7 get back to that peak. And if you look at the
8 whole -- the globe totally, it seems to me common
9 sense that the globe is going to end up in the
10 same way, however much technology is put into it,
11 however much imaginative geology or whatever it
12 put into to.

13 So, really, I think it s not a question
14 of if but when, and that I think is where
15 (inaudible) should lie.

16 CHAIRMAN KEESE: Let me ask a question.
17 Are you accepting the \$20 target price for current
18 drilling and development activities?

19 DR. SMITH: I have -- I mean, the
20 analysis I have done is not dependent on price at
21 all. I don t -- I think that price and supply are
22 not really related.

23 CHAIRMAN KEESE: So if it goes to \$30 --

24 DR. SMITH: I -- \$30, then there would
25 be -- potentially there would be more drilling,

1 potentially there would be more discoveries. But
2 I don't think the impact in a significant way on
3 when -- on this peak or when it occurs. The only
4 thing that would impact on the peak is demand, and
5 clearly, price will control the market.

6 MS. EMERSON: I think the last barrel is
7 going to be sold on ebay, and I think it's going
8 to be very valuable.

9 PRESIDING MEMBER BOYD: It's kind of
10 like that (inaudible).

11 MS. EMERSON: Well, I guess the way I
12 would answer that question is I see a series of
13 peaks. Lots and lots and lots and lots of peaks
14 going on as far as we can see. And every time we
15 get to the downslope of the peak, the price starts
16 going back up, then the money comes in, and we'll
17 create the second peak. So I see it as lots and
18 lots of peaks, geographically all over the place.
19 So with that way the future could go on for
20 certainly more than 50 years.

21 DR. CAVALLO: Well, I based my work on
22 the USGS estimates. I think we should believe
23 them. I think -- I do agree that the term running
24 out of oil is calculated to cause panic, and I
25 don't think that's a very constructive way of

1 looking at the problem. But, as others have
2 pointed out, the United States has peaked, the
3 U.K. has peaked and Egypt has peaked.

4 Countries around the world do peak or
5 plateau. I think we can look at that as a signal
6 for what is going on out there. But, well, so I
7 think my analysis, I ll stand behind my analysis.

8 What I would -- I d also stand by my
9 suggestion for an alternative policy. If you want
10 to handle problems with oil, whether they be
11 environmental or resource constraints in the not
12 near future but intermediate future, I think my
13 suggestion of surcharges and rebates is a
14 reasonable way to approach the problem, to get
15 people to think about -- force people to think
16 about what they re doing by consuming gas in SUV s
17 or big cars. And it s -- it won t penalize them.
18 They can make the choice, but it makes them think
19 hard about what they re doing.

20 So that would be my suggestion is to
21 look at something like that as a way of handling
22 this problem and handling problems like congestion
23 and pollution.

24 CHAIRMAN KEESE: Kathryn?

25 MS. PHILLIPS: From what I gathered

1 today is that we may peak and we may not peak, we
2 have peaked and we haven't peaked. But to me it's
3 almost -- the question is almost not the right one
4 because the great thing about California is it's
5 not afraid to take a leadership role. We
6 recognize -- there are some agencies, at least,
7 and certainly a certain amount of the public has
8 recognized that we have problems because of our
9 dependence on oil products and how we use them and
10 what the results -- the environmental results are.

11 Not all of us are anxious to make our
12 problem the problems of other countries. We don't
13 -- we don't necessarily feel that it's -- that
14 we'd like to be more self-sufficient. We'd like
15 to not transfer our environmental problems to
16 other countries.

17 Given all of that, I think the state --
18 that the opportunity is there to figure out now
19 while there is at least some wiggle room, even if
20 you believe that we've peaked and we're on the
21 downhill slide, we have some wiggle room and it
22 seems to be that now is the time for the state to
23 figure out what -- what can we do to reduce our
24 dependence on oil, and I think the state is taking
25 some steps in that direction.

1 But, of course, it s going to have to
2 come from more than just the state. We re going
3 to have to figure out ways to encourage the
4 general public, and we re also going to have to
5 figure out ways to make sure that the oil
6 producers are paying some of the costs that
7 they ve been able to get away without paying, and
8 I m thinking in terms of environmental costs.

9 MR. FINLEY: First, I guess, I d say
10 thanks again for the invitation to speak here. I
11 guess for me the answer is going to depend on what
12 the question is. I mean, the -- if the question
13 is energy security and the answer is diversity of
14 supply and, you know, strategic reserve in case of
15 disruptions, which, you know, the federal
16 government has, and other countries already have,
17 and increasingly developing countries are seeking
18 to build, and flexibility of demand.

19 If the question is environmental in
20 nature, then obviously, you know, any solid
21 economic policy would say that the price should
22 reflect the true cost to society.

23 And so once that s -- what I m
24 struggling with is, you know, what you want out of
25 this. I mean, what s the question that is under

1 penning today s session? I mean, turning
2 literally to the question of long term supplies, I
3 guess I would say I would agree with Sarah. The
4 last barrel will be sold on ebay, and my
5 elaboration will be that it will be sold to a
6 museum for a collector s item because the world is
7 going to run out of demand before it runs out of
8 supply.

9 PRESIDING MEMBER BOYD: It will be sold
10 to a rich person who will take a tax deduction and
11 give to a museum.

12 MR. FINLEY: Well, see, there is tax
13 policy. Again, it faces it s relevance. I mean,
14 I think what I took away from Don s presentation
15 is that not only is the resource base enormous, it
16 is elastic. I mean, it s not elastic. That s the
17 wrong word. It has a ratchet effect to it. It
18 only goes one direction. It grows. And it grows
19 as technology expands our ability to reach it, and
20 as various places around the world upon up their
21 economies to the technology and the capital that
22 can be employed in the search of it.

23 And we definitely think of -- we don t
24 think of the world s energy resources in terms of
25 being a fixed pool, that that s all there is and

1 then there isn't anymore. We think of it in terms
2 of a supply. Like any commodity, as having a
3 supply curve that responds to changes in price and
4 demand in technology and government policy.

5 Too, I was struck by Dr. Smith's comment
6 that his analysis is independent of price because
7 he's an economist. To me, price is the only thing
8 that matters. And, I mean, again, the question
9 of, you know, what is the right price and what
10 ought to be reflected in it is a separate issue,
11 but, to me, the whole basis for the USGS work is
12 current technology, current prices, here is what
13 is recoverable, here is what we think could be
14 found.

15 If you had a higher price in the future,
16 which is what you would get if you started to move
17 into a more scarce environment, then you would
18 bring more technology to bear and you would expose
19 more of that resource pyramid that he ended his
20 presentation with.

21 The final point I would make is that the
22 price of oil is not going to get above the price
23 of competing fuels. I mean, right now you can
24 drill down through 10,000 feet of water, 20,000
25 feet of rock, bring it up to the surface, refine

1 it, give the government a 50 percent per gallon
2 tax, and still sell it at a profit in this country
3 at about 50 a gallon. You know, you can't buy
4 bottled water for that.

5 The reason why we use so much is because
6 it's cheap compared to everything else. We
7 already see when the price of oil gets out of line
8 with the price of natural gas, people who have the
9 ability to do so burn natural gas instead, or they
10 burn coal instead.

11 So there is going to be a ceiling on the
12 price of oil no matter what the resource base for
13 the oil market is because it's going to be set by
14 competition with natural gas, and if it moves
15 beyond that it will be set in terms of competition
16 with renewables. The reason why you don't see a
17 bigger share for those right now is because they
18 don't compete on a cost basis.

19 If we were to ever get to a point of
20 true scarcity in the oil market, you would get
21 that interfuel competition in a hurry. And I
22 think one of the lessons of history is that the
23 marketplace reacts with awesome speed and power
24 when it's given the right set of circumstances.

25 I mean, Saudi oil production when from

1 11 million barrels a day in 1980 to three million
2 barrels a day in 1985 because world oil demand
3 evaporated in five years. And that wasn't because
4 the Saudi Arabia was running out of oil. It was
5 because people said, all right, I'm going to drive
6 something else.

7 And so, you know, given the right
8 incentives in the marketplace, the market -- the
9 ability to adjust to these changing situations to
10 perceive scarcity will -- will mean that we never
11 need to worry about the resource constraint, or at
12 least not, you know, essentially, the degree that
13 I've heard presented here today.

14 MR. ESKEW: Mr. Chairman, I'm not sure I
15 remember the question anymore.

16 MR. FINLEY: Sorry. Sorry.

17 MR. ESKEW: If the question is will oil
18 peak, I don't want to sound like Bill Clinton, but
19 the answer is, you know, it depends on what you
20 mean by oil and what you mean by peak. And if you
21 mean world conventional oil peak because of hard
22 resource limitations, my answer is, probably not.
23 It might, but probably not.

24 And, again, if it ever does, it's going
25 to be a non-event as far as it will be of

1 historical interest more than an economic
2 calamity. And the reason is that the production
3 of other sources of energy that compete and can
4 supplant conventional crude oil production as well
5 as other ways to consume energy, that we don't
6 even have any idea now what they're going to be.
7 Those were -- the growth in those, both the demand
8 side and the production side, are going to make
9 the peak of conventional crude oil production,
10 again, an issue of historical interest more than
11 economic interest.

12 PRESIDING MEMBER BOYD: Let me --

13 MR. ESKEW: If we did believe -- I'm
14 sorry. I'll just go ahead and finish. If we did
15 believe that it were imminent, then I would
16 certainly compare that it's an issue that we
17 obviously need to address, but unlike the
18 consensus here, at least on the economists' side
19 of the table, is that, you know, it's not staring
20 us in the face.

21 PRESIDING MEMBER BOYD: Let me share
22 with you the dilemma of Commissioner Keese and
23 myself, and that is to worry about the future of
24 the nation of the State of California, vis a vis
25 the world, selfishly. And, you know, we're -- as

1 the world s fifth largest economy, were we a
2 nation we would probably be debating our own
3 strategic fuels reserve and playing on the world
4 scale a lot differently, but like it or not, we
5 are part of the United States, and there are times
6 when we don t like it.

7 In any event, so we find ourselves
8 somewhat of an island, and for reasons that are
9 hard to explain when you look at energy in
10 general, I mean, maybe we re at fault for the
11 electricity crisis which scared the financial
12 community away from energy for a while in total,
13 all forms of energy. Maybe the ripple, maybe that
14 will go away and we ll come back to some normalcy.

15 But we had a lot of trouble getting
16 refined product into the state, so last week we
17 were debating the question of a strategic fuels
18 reserve for finished product, not for crude oil,
19 and what have you, and that remains to be seen.
20 But California, also, is kind of on the cutting
21 edge of things historically, and we like to think,
22 those of us who are multiple generationed here,
23 and we like to think that cutting edge, you know,
24 particularly environmental.

25 I will confess to this audience that at

1 one time in my life I was the executive director
2 of the Air Board here for 15 years, so a lot of
3 these clean burning fuels and all that stuff were
4 on my watch, and we like to think that an
5 environmental concern leads to a lot of positive
6 and progressive things that happened to help our
7 environment. So, to me, cleaner burning fuels
8 will sweep the world in somebody's lifetime, more
9 or less.

10 Every developing economy wants a lot of
11 things, including mobility, and we think a car or
12 something like a car, but they also want a better
13 quality of life. And so what starts you off and
14 goes a lot of other places, and as I understand
15 it, the cleaner the fuel gets, the less you get
16 out of a barrel of crude oil, because it's more
17 exotic to make and it puts more pressure on a
18 barrel of crude and so on and so forth.

19 So that's one of those externalities
20 that will put some pressure on it, but it sounds
21 to me like -- I kind of came into this meeting
22 thinking that, you know, there is a probably a lot
23 of crude oil out there, and it will probably last
24 longer than I'll ever care, or even a couple of
25 generations of my family who follow me will care.

1 But there are other things that seem to
2 create problems for Californians. We do seem to
3 have high prices well beyond what the environment,
4 incremental cost is. We are somewhat of an
5 island. We are more interested in pushing
6 efficiency and what have you, and many of you
7 addressed efficiency as something that happens and
8 just happens, perhaps, spontaneously. I, for one,
9 don't think it does happen spontaneously in some
10 cases unless it's given a push. And this nation
11 isn't interesting in pushing it right now, but the
12 State of California probably is more interested in
13 pushing it.

14 So we have those kinds of dilemma's
15 facing us, and it's really hard to figure out, you
16 know, where we should be going next. So I would
17 just invite some discussion from any or all of you
18 about things California can do to seemingly
19 address -- or to address its seemingly unique
20 problems.

21 People aren't anxious at the moment to
22 build natural gas pipelines into California, and
23 we're very worried about, as we discussed this
24 morning, natural gas. People aren't expanding
25 refineries in California. In fact, until last

1 Thursday in this room for a decade nobody had ever
2 said they were even interested in increasing
3 refining capacity in the state. Sometimes you
4 blame it on environmental rules. I don't accept
5 that, but nonetheless, we do have kind of a
6 transportation fuel dilemma.

7 So we look at things like security
8 through diversity and gas to liquids and other
9 alternatives. And I'm just wondering if any of
10 you have any views on that or, you know, what it
11 is that might attract something else to the state
12 that addresses what we see as an oncoming
13 transportation fuel dilemma. Open to the floor.

14 MS. EMERSON: Well, speaking as not a
15 California resident, you know, when we look at you
16 guys, I mean, obviously, California is a -- has
17 been a trend setter on environmental controls and
18 fuel specifications. But the other reputation
19 you've got is the, you know, not in my backyard.
20 And I think that's part of the natural gas crisis
21 certainly had something to do with that -- the
22 power generation crisis.

23 And I guess what I'm a little confused
24 by, if you can't expand the refineries because
25 nobody wants (inaudible) and if you can't add

1 probably any more generation, and you ve got
2 issues with pipelines, it seems to me that the
3 decision is really on the consumption side. That
4 that really is what you re moving towards, because
5 there isn t going to be an industrial decision --
6 an industrial solution.

7 PRESIDING MEMBER BOYD: Well, we ve
8 proven we can build generation if it reaches a
9 crisis point, and have done a pretty good job of
10 that.

11 CHAIRMAN KEESE: And we ve proved we can
12 pay 40 cents more per gallon for gasoline than
13 anyone else in the country.

14 MS. EMERSON: And see, that, to me, in
15 my mind is a -- I mean, you re willing to do that.
16 The rest of the country isn t.

17 CHAIRMAN KEESE: Intentionally or not,
18 we re willing to do that.

19 MS. EMERSON: That s unusual.

20 MR. FINLEY: A couple of thoughts. It
21 was raised a couple of times here, the questions
22 about the financial shape of, you know, things
23 that affected financial decision making and
24 business investment decisions. But business crave
25 more than anything else when it comes to

1 investment on decision making predictability and
2 certainty.

3 And so anything that could be done to
4 increase the confidence of the business community
5 in the state s staying power, you know, like I
6 said, and the predictability and certainty of the
7 policy and regulatory regime, would lower the
8 perceived costs of doing business in the state.
9 It seems to me, and as Sarah mentioned, and
10 specifically regarding the question, the issue is
11 the full specifications here and the lack of --
12 the lack of substitutes around the world.

13 I mean, there are very few places that
14 have these fuel standards, and so, you know, if
15 you run into a supply problem with one of the very
16 few people who are configured to supply gasoline,
17 you can t do just what the rest of the country did
18 when, for example, Venezuela went offline, which
19 is to say, suck it in from anywhere else in the
20 world because it s a global marketplace and
21 everything is fungible. You know, that doesn t
22 apply to the same degree here.

23 So anything that could be done to move
24 those specifications to make them more widely
25 accepted elsewhere or to move the specifications

1 here into a place that is more readily substituted
2 elsewhere in the world would be helpful.

3 You mentioned natural gas. My thought
4 there is that, you know, as we heard today the
5 natural gas resource around the world, and this is
6 a general comment for the country and North
7 America at large, the natural gas resource around
8 the world is relatively useful compared to the oil
9 resource base. The trick is -- the problem is
10 that the North American market isn't connected
11 with the rest of the world in terms of a natural
12 gas marketplace right now.

13 The obvious way to make that connection
14 is to build more regasification terminals for
15 liquefying natural gas, and, you know, hope that
16 -- expect that there will be a marketplace to
17 supply that. Now, that involves tradeoffs. I
18 mean, I understand that those -- setting those are
19 very controversial. Certainly --

20 CHAIRMAN KEESE: They always have been.

21 MR. FINLEY: What was that?

22 CHAIRMAN KEESE: They always have been.

23 MR. FINLEY: Yeah. And that's sort of
24 been our experience elsewhere in the United States
25 as well. But if the question is, do you want to

1 see a natural gas market that continues to repeat
2 this boom bust cycle and that has prices, you
3 know, generally much higher than they've
4 historically been, or do I tap into a world market
5 where the costs are considerably lower? That's --
6 policy making is all about trade offs.

7 CHAIRMAN KEESE: I think you were on the
8 side that suggested that we really shouldn't be
9 looking -- that one of the reasons we don't have
10 to consider whether there is a cliff or not is
11 that we should be looking at the 10 year -- we
12 should be looking out about 10 years. I know
13 people were saying 2010 or 10 years. And at that
14 point we have no idea what it will be beyond that.

15 MR. FINLEY: Right.

16 CHAIRMAN KEESE: So if we're going to
17 say we're going to hit a cliff in 20 years, don't
18 even worry about that. Not because it isn't a
19 cliff, although I hear that too, but because you
20 don't know where you will be in 10 years. And as
21 you approach that, that's when you would start
22 thinking about anything further out. So that I
23 guess your advice to us as a committee, am I
24 correct in capsulizing it by saying that we
25 shouldn't be looking beyond 10 years?

1 MR. FINLEY: No, I m sorry. I didn t
2 mean to give that impression at all. I think it s
3 absolutely in your job to be worrying along a much
4 longer time horizon than that. What I was saying
5 is that my ability as an oil market analyst to
6 foresee oil market trends, you know, 10 years is
7 kind of the window in my crystal ball. And what I
8 was hoping, the point I was trying to convey was
9 that the lessons that I can generalize over, you
10 know, the 10 year window where my crystal ball has
11 some degree of clarity can easily be extended well
12 beyond that.

13 And so, I was hoping to illustrate with
14 a great degree of confidence what I thought would
15 happen through the end of the decade, and then say
16 and I don t see that these patterns and
17 developments are going to be derailed beyond that.
18 Admittedly, it s very difficult to see further
19 down the road.

20 CHAIRMAN KEESE: And in looking at your
21 analogy, which I happen to be very much in agree
22 with, but I think what I heard you saying, if
23 we re going to have LNG terminals on the West
24 Coast, it s going to take us five or six years to
25 get them. If they re going to come in they re

1 going to be financed on a 20 or 30 year cycle.

2 So if we don't see a need for natural
3 gas or an ability to get natural gas on the West
4 Coast 25 years from now, that's not a viable
5 project. And between cutting it close and saying
6 it will last for 25 years and not beyond is
7 probably not going to bring the financial markets
8 either. So we're going to have to say we do see
9 that we're unlimited supply of LNG around the
10 world for some extended period of time.

11 MR. FINLEY: We have a deposit in
12 Eastern Indonesia that would be happy to look at
13 selling on a long term basis to California for the
14 right price, of course. But we're certainly
15 confident that the resource base is substantially
16 sufficient to meet that demand, and that --

17 CHAIRMAN KEESE: And I guess I jumped
18 into the question, is that the time period we
19 should be thinking of as well? Should we be
20 looking at 20 or 25 years?

21 MS. EMERSON: I think maybe you're
22 referring to one of my concluding slides as well,
23 and what I suggested is the focus on trying to
24 understand what's going to happen should be on
25 that 10 to 20 year period. Let's call it zero to

1 20, in large part because you can't really know
2 anything in the period after that. There is so
3 many intangibles. There is so many things you
4 cannot quantify that it becomes much more of an
5 intellectual exercise.

6 So know what you can now was the
7 recommendation I was making. And in that time
8 frame, in zero to 20 years, you can begin to make
9 suggestions about LNG. I mean, frankly, I don't
10 think LNG is a panacea, because the high capital
11 costs are a problem. You can only make so many of
12 these receiving terminals, even in a 20 year time
13 frame, although I think there is creative ways to
14 finance them.

15 So that was the point about the time
16 horizon. And my feeling is that if you have a
17 sense of what's going to happen in the next 20
18 years, and the focus is there, and you begin to
19 see the early warning signs, something is not --
20 we're not going to have enough natural gas or
21 we're not going to have enough CARBOB or whatever,
22 then I think you can begin to take steps very
23 quickly. I don't think you have to have a 10 year
24 lead time on every policy. I think you've shown
25 that as a state on the lead time on some of the

1 policies you ve stepped into.

2 But I think I want to go back to the
3 other -- the original point. I don t think you re
4 going to find an industrial solution. If you
5 really want to move forward on reducing oil import
6 dependence and things like that, it s going to be
7 a demand side solution.

8 CHAIRMAN KEESE: I think that may have
9 been what the Chairman was fishing for.

10 PRESIDING MEMBER BOYD: Well, and the
11 question in my mind is, do you wait for efficiency
12 or do you force efficiency. As those who know me
13 in the audience come from a school that forced
14 technology or forced efficiency because California
15 couldn t wait for the standard market to bring it.

16 But in light of the arguments of, you
17 know, it s so far in the future and we can t see
18 that far that oil is available, it s hard to
19 convince the general public, you know, that we
20 really do need to start making some additional
21 shifts away from the conventional way we ve been
22 approaching things. And California, historically,
23 as been able to do it by tying it to air quality,
24 and I guess we ll still have to do that.

25 Every time there is an energy glitch,

1 Californians are people that generally get
2 interested in doing something about energy, but
3 the price comes back down like it is right now,
4 and they forget. So for years in my air agency in
5 this energy age we worked as partners, but usually
6 the energy people get in the front of the line and
7 then energy crisis will go away real quick and get
8 in line behind air quality and pull the energy
9 issue along. And that s just what we re going to
10 have to keep doing.

11 But until the world starts pricing the
12 externalities of the environmental costs into the
13 costs of oil, getting oil, bringing oil to the
14 marketplace, California finds itself in front of
15 that line and having to slog it s way through the
16 jungle of convincing publics and politicians and
17 everyone else that change is -- you know, change
18 is the right thing to do.

19 MS. EMERSON: Could I just ask a
20 question and play the devil s advocate? I mean, I
21 could certainly see the desire to promote high
22 quality air quality.

23 PRESIDING MEMBER BOYD: Right.

24 MS. EMERSON: So moving forward with
25 zero emission vehicles, making tighter and tighter

1 field specifications, I think those are admirable,
2 noble objectives for a state of this size. What s
3 wrong with oil import dependence? Tell me,
4 really, what s wrong?

5 CHAIRMAN KEESE: I d say it comes from
6 one source.

7 MS. EMERSON: But it doesn t. It comes
8 from --

9 CHAIRMAN KEESE: If what -- I recognize
10 that if it s under 40 percent maybe that s the
11 marker. Maybe when it gets to 60 percent you re
12 vulnerable. And maybe you can afford to take the
13 hit that happens when somebody takes the price
14 from \$20 -- I felt for 30 years that Saudi Arabia
15 has their hand on the ratchet, and they can put
16 whatever price they want.

17 But let s say five years from now they
18 take it from 20 to 35. Can the world economy take
19 that hit? How long can they take it for? How
20 long will it take for them to adjust?

21 MS. EMERSON: Sure, because you have 106
22 producing countries. The capital will suddenly
23 flood into all the other countries that have this
24 enormous resource. Saudi Arabia, I mean, yeah,
25 Saudi Arabia has got a lot of power. I m not

1 saying they don't. But they can't elevate prices
2 and hold them there. They can contribute to
3 volatility.

4 CHAIRMAN KEESE: It's how long they can
5 hold them is, I guess -- and it's not to their
6 benefit either.

7 MS. EMERSON: It's not to their benefit.

8 MR. ESKEW: Just as the early 80's show,
9 OPEC could hold a price higher than the market
10 needed it to be, but only for so long and at a
11 huge cost to themselves. And I think that's going
12 to be true forever. As a couple of people alluded
13 to, the security doesn't come necessarily through
14 doing everything yourself.

15 Security comes through diversification
16 and reduction of your role relative to any one
17 particular source or supply. And, you know, the
18 things that California can do to enhance security
19 through diversification are sure steps to enhance
20 the capability of the private companies,
21 primarily, who are going to invest in energy
22 supply projects.

23 And the key element that a government
24 can do is to -- I don't think it's the role of the
25 government to underwrite or subsidize the

1 economics projects that the shareholders
2 undertake, but what a government can do is to not
3 add additional layers of risk to those projects
4 that the market doesn't create.

5 Companies are very good at making
6 decisions about what's the appropriate level of
7 risk, what's an appropriate level of return for
8 the risk of a project. When you throw on top of
9 that a risk of, you know, having to go through 100
10 different citizens review boards and the rest of
11 the regulatory apparatus that, you know, I'm not
12 -- there are legitimate concerns that need to be
13 addressed, but there also are mechanisms to
14 address them that create a lot of timing risk, a
15 lot of just an approval risk. It makes it very
16 difficult for companies to complete projects.

17 And the other issue to come up was this
18 issue of refining capacity in California. And,
19 you know, certainly one of the -- you know, when
20 you look at investment patterns by oil refiners,
21 as in any other industry, the amount of money that
22 people with capital, the people who are willing to
23 invest in their facilities is -- has a link to the
24 amount of profit that those facilities make.

25 And when you have a long period of time,

1 such as (inaudible) three CARB diesel sequence,
2 there is a lot of capital that was required to be
3 planned into those facilities just to stay in
4 business just to make those regulations. And that
5 does crowd out capital that may have otherwise
6 gone into capacity expansion.

7 MS. PHILLIPS: Although, one of the
8 interesting things is that even though we have
9 fewer refineries than we had in the early 70's,
10 and we are operating at greater capacity, we are
11 producing more oil because of improved
12 efficiencies, I mean, more finished product
13 because of improved efficiencies at a lot of it s
14 refineries.

15 PRESIDING MEMBER BOYD: Let me answer
16 the question that was directed at me. I don t see
17 anything wrong with import oil dependence. It
18 doesn t squeeze out in California into more
19 transportation fuels, which is somewhere along the
20 lines with what s been discussed here.

21 Interestingly enough, the issue of
22 permitting in California was debated a lot last
23 week as well, just so you know that point, and I
24 think a lot of us see a need to improve the
25 permitting process. And, also, not in my backyard

1 is a dilemma that the state continues to deal with
2 and will continue to deal with in whatever way it
3 can. But it will -- you know, it s not going to
4 back off on the environmental requirements because
5 they re predicated on as of yet unmet public
6 health goals. So it s just something the rest of
7 the world will have to look at over the course of
8 trying to follow the same kind of paths we do.

9 In any event, I guess I went through the
10 issue on the table, if I have all the answers.
11 I m still scratching my head a little bit. Chuck,
12 we took over our panel. Did you have another
13 question you wanted to get answered?

14 MR. MIZUTANI: I suppose another
15 question is -- I think the question of, you know,
16 what you addressed, why should California care, I
17 think, really, why should California care is if
18 there is something out in the world market -- oil
19 market that will affect -- adversely affect
20 California, we care.

21 And perhaps that s the other question is
22 in terms of the world oil market, what are those
23 -- are there things that we should sort of track
24 or be aware of in terms of key drivers that could
25 affect California in the area of the world oil

1 markets.

2 DR. SMITH: If California is going to
3 rely on this huge resource of oil outside of --
4 the countries outside, I think you re making a big
5 mistake in becoming import dependent because I do
6 -- I personally do not believe there is this huge
7 resource. And I m not alone in this. It s
8 certainly in Europe. I mean, I m surprised to
9 hear BP, because the geologists in BP tend to
10 follow my view, certainly do in London. Like
11 Francis Harper, who is head of resource
12 assessment, he s generally of the view.

13 But there is not a vast resource, and
14 the USGS have somewhat overdone the potential for
15 additional resources. I don t know if you speak
16 to BP about --

17 MR. FINLEY: Would you like me to --

18 DR. SMITH: Yes.

19 MR. FINLEY: Yeah, absolutely. We have
20 ongoing discussions. In an organization of
21 100,000 people you re bound to have people who
22 hold different viewpoints. I mean, I would say
23 that the view of the senior management is at least
24 to the extent that I m aware of is that, you know,
25 as far out as we can see we don t -- you know, in

1 the next 10 to 20 and beyond years, we don't
2 perceive an imminent peak in non-OPEC production.
3 And beyond that, the question is, will human
4 ingenuity continue to expose the deeper parts of
5 that resource pyramid are not hard to tell. And
6 so that's kind of the thinking.

7 And, you know, we are always worrying
8 about what's next, what's the next big play, where
9 is that next great province going to come from,
10 because significant amounts of R&D money go into
11 trying to anticipate those and be a leader in
12 them. You know, it --

13 DR. SMITH: So, where is the next big
14 supply?

15 MR. FINLEY: Well, that's the research
16 project we've just been tasked with. So, you
17 know, maybe in a couple years we'll be able to
18 come back and speak to our outlook through 2020
19 instead of 2010.

20 DR. SMITH: In my discussions with your
21 BP geologists --

22 MR. FINLEY: Right.

23 DR. SMITH: -- I don't see one at the
24 moment.

25 MR. FINLEY: Yeah. In my experience

1 having worked on energy markets and worked with
2 geologists for 20 years, this is not a new
3 dynamic. This has been, at least in my experience
4 working as a federal government economist before
5 joining BP, the exact same dynamic played out time
6 and again. You know, this is what we can see now.
7 This is what we know. This is what we can prove.

8 And then five years later some
9 innovation comes along that you haven't expected,
10 and it's like, okay, well, okay now I'll extend
11 the frontier up to here but this is really all I
12 can see right now and I can't, you know -- I can't
13 make a scientific judgment about, you know, with
14 any confidence about what's beyond that until the
15 next innovation comes along.

16 DR. SMITH:: In my experience that
17 hasn't -- I haven't seen that. I mean, like, for
18 example, deep water is a sort of panacea that
19 people present, but I don't think it's different
20 as all that. But deep water has been talked about
21 and analyzed certainly since I started working as
22 a geologist 20 years ago. And so it's not really
23 new, deep water. It's just new because we have
24 the technology to develop it. But the concept of
25 it was known about 20 years ago.

1 And so I have a difficulty in
2 envisioning a concept that s learned about now
3 that we will be developing new technology, because
4 I think, generally, geologists are very, very --
5 have been very good at their job and they ve
6 explored everywhere and found all the big things.
7 And most of the oil that we are producing right
8 now comes from the big things that were discovered
9 in the 60's and before.

10 DR. GAUTIER: I was hired in the 70's at
11 Mobil, and at the USGS there was a widespread
12 acceptance of the idea that we would be looking at
13 \$100 oil within a very short period of time
14 because we knew for sure that there simply was not
15 sufficient oil out there to keep the price down.
16 And we have been surprised ever since.

17 The idea of looking at the -- forgive me
18 on this reserve growth thing, but the idea of
19 looking at sizes of fields that have been found
20 through time, and then you show the declining size
21 through time -- and, of course, some of it may
22 very well be as you say. It is easier to find big
23 fields that are plump and can stand these big
24 structures that we ve found.

25 As I said earlier, we don t know how

1 much oil is in them, really, and this declining
2 size, at least in part, it s like when we went out
3 here to Sacramento, and we measured the diameters
4 of trees out here and attached them to the unit in
5 which they were found. Well, you know, you d see
6 that the trees planted in 1960 are, indeed, larger
7 than the trees planted in 1990. So one conclusion
8 could be that the trees are just getting smaller
9 and we re facing a wood shortage.

10 But then a possibility is that people
11 apply technology into those discoveries, into
12 those trees. The trees have indeed grown, and
13 that s, at least part of it.

14 We look -- for example, we just did a
15 study for an unnamed intelligence agency of Iraq.
16 And, you know, I don t know why they wanted -- I
17 don t know why they cared about Iraq. I have no
18 idea, but we dug up -- we were given and looked at
19 a whole bunch of really kind of secret data, and
20 we looked at everything we could pull together.

21 And Iraq is sitting there with the
22 reserves to production that, I don t know, it s
23 ridiculous. It s like a hundred -- you know, a
24 hundred or something, the RP ratio. And yet when
25 we look at both the undiscovered resources and the

1 state of the technology there, I mean, it s this
2 technology that was put in decades ago.

3 It s been ignored. Nobody s invested in
4 it. It s -- it has been neglected, and it looks
5 to me like the biggest threat in the world right
6 now is that something is going to pump all this
7 money in there, and soon the price is going to
8 collapse because you could drive the price down
9 almost without limit. I mean, that s how it looks
10 to us. You could be looking at it a country there
11 that produces like Saudi Arabia.

12 And I don t know that that s the case,
13 but surely there are situations like this case
14 with Midway Sunset. We look around the world, we
15 see fields with 41 billion barrel, we think, of
16 oil in place. They ve got reserves of a few
17 billion barrels, and they ve got 500 wells in the
18 whole field. And I look at this trifling little
19 Midway Sunset down there, which now I see with
20 cumulative, you know, estimate ultimate of 3.5
21 billion.

22 And I admit, that s not a little field,
23 but by world standards, it ain t big, and the
24 28,000 wells and no limit to where the production
25 is going to end up, it makes you think that maybe

1 if somebody went into Saudi Arabia and Baku and
2 Iraq and Iran and all these places that have been
3 undercapitalized for decades with these clever --
4 these clever Bakersfieldian techniques, you know,
5 that a little growth would be a huge surprise
6 there.

7 If you look around the world there are
8 indeed places that are not explored. The entire
9 Arctic, out of 20 or 30 some provinces in the
10 Arctic, most of them we didn't even assess. We
11 didn't even look at them because they're off the
12 screen because there is ice, you know, and there
13 is environmental issues.

14 And so there are -- there are whole
15 geologic provinces up there that are as big as the
16 State of Alaska. I mean, those are full of
17 sedimentary rocks. There isn't a well in them.
18 There is not a single well in them. And you can
19 -- I could probably show you five provinces around
20 the Arctic that we haven't a clue. There might be
21 nothing, but there might be huge amounts of oil.
22 We just don't know.

23 I think the question comes to aesthetics
24 and ethics and kind of what it is you want your
25 society to be and do. I mean, in all the

1 arguments we've heard from Kathryn, you know, when
2 I grew up in California in the early 50's, maybe
3 that would have been a great time to say, maybe we
4 don't want this thing to sprawl all the way to
5 Bakersfield, all the way from Sacramento to Palo
6 Alto, and, you know, that that would have been a
7 good time to have thought about that particular
8 issue. Right now we're kind of stuck with this
9 world currently.

10 PRESIDING MEMBER BOYD: Don't get me
11 going on land use planning in this state.

12 DR. SMITH: The Arctic may be a big area
13 unexplored, but I think most oil companies
14 disagree with you in that most oil companies have
15 -- are not interested in a lot of the Arctic
16 because it's mostly gas. I think gas is obviously
17 -- and it will be explored for gas, which is fine.
18 I have no problem with that.

19 But with the gas as reserves growth
20 thing, I think, with respect, you're guilty of
21 thinking that these foreigners overseas haven't
22 done a good job. And I certainly -- like the
23 Russians and the Chinese, they have drilled their
24 fields up more intensely than Midway Sunset, if
25 you look at their major fields. And I don't think

1 even Saudi Aramco -- they re not stupid. They re
2 perfectly capable of doing the work. And they
3 have been but they --

4 DR. GAUTIER: But they don t need to,
5 you see, because they re trying to hold production
6 down. They don t need to produce. They want to
7 produce less.

8 DR. SMITH: Yeah, they have been ordered
9 to produce down, but around 70 percent of their
10 oil comes from one field, which was discovered in
11 1948 or something like that.

12 DR. GAUTIER: With some spotted in 1894.

13 DR. SMITH: Exactly. And it s
14 declining.

15 MR. ESKEW: Well, let me just as just a
16 practical test. The issue is, A, do we have to
17 worry about it, and B, when do we have to worry
18 about it. You know, if you look at the world
19 around you, and Sarah alluded to production
20 forecast, it was very similar to how we do it.

21 And a lot of it is looking at what
22 companies are doing, what countries are saying
23 they re going to do, and where people are putting
24 up pipelines. And if you just go through and
25 count projects over the next seven to ten years,

1 there is an enormous influence of new oil in the
2 world oil market.

3 Now, five years from now if you do that
4 same exercise again, and you don t find any
5 projects, then you start to worry that maybe we
6 are drilled up. But at this point there is so
7 much activity, so much capital, so many projects
8 going on, that it s very difficult to raise
9 concern over the ultimate availability of the
10 resource.

11 CHAIRMAN KEESE: So, your advice would
12 be that in our deliberations on setting an energy
13 policy for the State of California that supply
14 should not be the driver?

15 MR. ESKEW: I think supply is an issue
16 that is determined by the world market, and
17 California needs to make sure that it s access to
18 world supplies is not hampered by your policies.

19 CHAIRMAN KEESE: But it s
20 infrastructure, it s environment, it s our other
21 concerns that should be the driver in this issue.

22 MR. ESKEW: Right. And your concerns
23 are, do we use that supply in a responsible or
24 environmentally sound manner, can we bring it in
25 an efficient and economic fashion.

1 MS. PHILLIPS: It s sort of like if you
2 let -- in this case if you let supply be the
3 driver in California, it s like heroin addicts
4 sitting around wondering if you have enough opium
5 fields. It s really knowing what to do --

6 MR. FINLEY: I think to get to the
7 question of what should California be worried
8 about, I mean, I would not say everything is fine
9 in the world oil market and you don t need to
10 worry about supply. I mean, I would say that
11 supply disruptions are a way of life, and price
12 volatility is something that the state and the
13 federal government, and, you know, any -- and, you
14 know and the whole world needs to be concerned
15 about.

16 And frankly, I m more concerned about it
17 now than I was a couple years ago because I think
18 that OPEC is trying to hold the price too high,
19 and that they re setting themselves and the rest
20 of us up for a period of greater than average
21 price volatility. I mean, some price volatility
22 is not only normal but desirable, as the mechanism
23 for which the market -- to which the market
24 functions.

25 But too much volatility, you know, is

1 very damaging to both producers and consumers,
2 frankly. And unfortunately, that s the situation
3 that I fear we are in with OPEC s efforts to hold
4 prices above what we think is a sustainable price.
5 And, by the way, that the gas market is likely to
6 be even worse in terms of price volatility.

7 And so then the question is, you know,
8 what role is there for governments? You know,
9 what do governments do about that? You don t want
10 to -- I don t think it should be objective of
11 policy to remove all volatility, because that
12 would remove market signals and make the markets
13 much less efficient and dangerous.

14 But I think there are things that
15 governments can do through smart policy on both,
16 you know, the production and the consumption side
17 to promote -- to reduce vulnerability, to promote
18 offsets and substitution. And these are things
19 that will help smooth those excessive peaks and
20 troughs out of the marketplace.

21 And I would say that if I were sitting
22 here in California -- well, I know sitting myself
23 in Washington, that s one thing I m worried about,
24 price volatility in the marketplace to an unusual
25 degree in the near future.

1 PRESIDING MEMBER BOYD: I would say to
2 BP s credit that BP sits at the table with those
3 of us who participate in, you know, California s
4 transportation future, i.e. the fuel cell
5 partnership and hydrogen, the path to hydrogen,
6 and the President of this country, no enemy of
7 oil, has said that there must be something wrong
8 out there because we need to plan for that future.

9 So there are interests in various
10 corners in energy security, and obviously, not
11 everybody thinks we ll have a solid hold in the
12 Middle East all the time.

13 MS. EMERSON: Can I respond to your
14 question about what we should worry about in the
15 world market? I can say unequivocally, I wouldn t
16 worry about crude oil supplies, but you are a
17 quality island in auto fuels, and you re going to
18 have volatile fuel prices for many more years, and
19 you re going to have huge spikes year in and year
20 out because you -- there are only so many
21 refineries in the world who can meet your
22 specification and deliver it when you ve had these
23 spikes.

24 And once in the Gulf Coast are going to
25 have a harder and harder time coming to your aid

1 because their own capacity is being maxed out. So
2 now you re talking about -- you re depending on
3 this in Finland to take all the way around South
4 America, or even, perhaps, they can go through the
5 canal, and that, to me, is your biggest Achilles
6 heel. As long as you remain the quality island
7 that you are, the crude supply issue is minuscule
8 in comparison in terms of your vulnerability to
9 oil prices.

10 CHAIRMAN KEESE: I agree with you. That
11 is number one, our number one vulnerability. I
12 think number two is natural gas.

13 PRESIDING MEMBER BOYD: Well, I think
14 when it comes to that question, we have to make
15 other choices. I agree with that comment. I came
16 in here thinking that was a problem and I m
17 leaving here thinking that s still a problem, and
18 that just means we have to make other choices, as
19 I think you said earlier in response to my
20 comment, in the transportation sector and what
21 fuels of transportation, etcetera, etcetera.

22 We need to take that into account so we
23 are more concerned about efficiency than the rest
24 of the country is. And, you know, watch this
25 space. We ll probably be pushing that subject a

1 lot harder in the not too distant future. For --
2 that s just one of the things we ll have to do for
3 that very reason.

4 I have no final -- oh, there was a
5 question in the audience, Mr. Abelson.

6 MR. ABELSON: I guess I just wanted to
7 voice one discomfort with the way the conversation
8 has gone, at least from what I m hearing, and
9 that s that the issue of whether there is a marked
10 physical peak of some kind coming in the next
11 decade or two is actually probably pretty critical
12 to the decisions that the state can make. If
13 there is any reason to think there was, even if
14 substitution were the answer, and substitution has
15 a lot of policy implications for it as well, you
16 know, policy makers would want to know that.

17 And it seems to me that I ve been very
18 struck by an approach that Dr. Smith is taking.
19 And I don t know whether all of you are
20 disagreeing with his approach or whether folks are
21 talking past each other. As I hear the economists
22 saying, well, in the past, you know, when the
23 prices go -- when the supply gets short the price
24 goes up, when the price goes up the exploration
25 comes along, the technology innovates and we get

1 more supply and it all just goes along.

2 And I think I heard Dr. Smith say, well,
3 if you look at kind of what s out there, kind of
4 hindcasting, I don t know if that s the right
5 technical way to think of it, but kind of look at
6 what s been going on for 100 years instead of just
7 kind of looking forward to the way we ve been
8 going, there is kind of an end to that train ride.
9 And we have some reason to think that s coming
10 sooner rather than later.

11 So my comment was simply to ask you
12 folks if there is a possibility of finding out
13 whether you really disagree with each other, or
14 whether you re talking past each other.

15 DR. SMITH: That s a good point,
16 actually, because most of the economic points that
17 have been made I ve agreed with in every one of
18 the presentations. The only problem I have is the
19 supply theory. The rest I totally agree with.
20 And, certainly, with comments you made about LNG
21 for California makes a lot of sense, and working
22 on substitutes for whatever reason makes a lot of
23 sense too.

24 So on that side, I think I tend to agree
25 with things that have been said apart from this

1 point about unlimited resource. And my view is
2 that oil and gas is finite, and by definition
3 there will be a peak eventually to come.

4 MR. ESKEW: I guess I ll kick off the
5 economist ball here. But, you know, in my view,
6 there is a kind of a mix of humility and
7 arrogance. I know I don t know what the
8 geologists -- I know I don t know what the
9 resource endowment really is. I also know that
10 you don t know it and nobody knows it.

11 All I know, there is essentially what I
12 can see people have been able to do with the
13 resource endowment of the world. And while I
14 agree theoretically, there is a limit to how much
15 hydrocarbons can be extracted from the world.

16 I guess my basic disagreement is that I
17 think the analysis that starts with saying, here
18 is what I know and here is what the applications
19 of that are, where I disagree with that is the
20 here s what I know part. I think there is too
21 much that we don t know to be able to conclude and
22 say truly this is where the peak is.

23 I agree that from what I know, just as
24 if you look at the Gulf of Mexico or you look at
25 any other restricted region, you can do that

1 analysis and you can come up with a very credible
2 answer. It s when you span the scope to say, this
3 is what the world can do, that I have a
4 philosophical disagreement.

5 PRESIDING MEMBER BOYD: Well, I -- go
6 ahead.

7 MR. FINLEY: Actually, I was going to
8 ask Dr. Cavallo to --

9 DR. CAVALLO: Well, I guess I seem to be
10 one of the few who believes what Don has done is
11 correct, and that he has made -- his group has
12 made a good effort to understand world resources.
13 And if you look at what he says for resources for
14 individual provences and compare them to
15 production data, you see that it s about what
16 you d expect.

17 You see places that, like the U.K., that
18 have peaked. According to Don s assessment, they
19 should be. There is not much more -- you know,
20 you should be on the downslope. There s not that
21 much more oil left there. The United States, the
22 same thing. Although there is lots more oil in
23 the Gulf of Mexico that you re getting at now with
24 BP, that doesn t mean production is going to ramp
25 up to 10 million barrels a day again. I mean,

1 production really does peak.

2 And when you say you can't do this for
3 the whole world, the whole world is just a sum of
4 these individual provinces. So when you start
5 looking at these individual provinces and you see
6 production peaking, by gosh, you know, that's
7 what's happening all over the world. One by one
8 these provinces plateau or peak.

9 So I think the problem is amenable to
10 analysis. I think the USGS estimates are a good
11 place to start with that analysis. And you -- if
12 you're not convinced by -- California isn't
13 convinced by my analysis or Dr. Smith's analysis,
14 you can follow production trends. And I think the
15 next five years will really tell you what's going
16 on.

17 And unfortunately, as I indicated, price
18 isn't a good indicator of what's going on, and
19 that's really your problem that people only pay
20 attention to price, and so you're going to have to
21 find a way to give that signal. But I think you
22 can clearly see a problem, not in the next five
23 years, but possibly in the next 10, and certainly
24 in the next 20. That would be my --

25 And you can -- it's not just that I'm

1 pulling this out of the blue. I based this on
2 what s happening today in these different oil
3 provences.

4 DR. GAUTIER: Forgive me, though, aren t
5 -- we have to either be predicting geology or
6 price. We can t say, well, the geology -- I can t
7 -- I misunderstood the argument, because aren t
8 you, in fact, predicting that there is a price --
9 huge price spike that s coming up. Isn t that
10 what you re predicting?

11 DR. CAVALLO: No, no, no.

12 DR. GAUTIER: But if there isn t a price
13 spike, then who cares?

14 DR. CAVALLO: Oh, it will be -- prices
15 will start to rise, and that s what I did discuss
16 that in my talk. It depends on how you approach
17 it.

18 DR. GAUTIER: But I mean the only issue
19 -- the only reason we care about producing oil is
20 because we use it, and the problem with running
21 out of supply is that the price, as I understand
22 it, would go non-linear, and then we re stuck with
23 a huge price, correct? So, you re predicting a
24 high price?

25 DR. CAVALLO: Ultimately.

1 DR. GAUTIER: In 2010?

2 DR. CAVALLO: What I said in my talk was
3 that it depends on how you approach this peak.
4 Okay? If the present system stays together and
5 OPEC remains the swing producers -- I think we all
6 know OPEC is the swing producer. They re reduced
7 production substantially in the last couple of
8 years to maintain the price. That s easily
9 visible. Okay? OPEC is the swing producer.

10 Now, if that -- that system stays in
11 place and non-OPEC peaks, as I think it will in
12 say 10 years, probably around 10 years, then OPEC
13 will be in control of the market after that, and
14 they will continue to supply increasing
15 quantities, but the price will go up gradually.
16 They re not interesting in wrecking the system.
17 They want to maintain the world economy. They re
18 not out to destroy everyone.

19 So they ll give you time to adapt to the
20 new regime. So that was one scenario I had. My
21 big worry is that what will happen is the United
22 States will seize control of Iraq. As you
23 mentioned, the production potential of Iraq is
24 enormous. And they will ramp production up to six
25 million barrels a day.

1 And OPEC may not hang together, as you
2 were assuming that OPEC will remain in control of
3 the market. If they re not the price will go to
4 \$10 a barrel or lower, and that will be a real
5 problem because consumption will increase. People
6 just love cheap oil. And it will wreck BP. BP
7 won t like \$10 a barrel. They didn t like it 98,
8 did they?

9 MR. FINLEY: Oh, no.

10 DR. CAVALLO: Okay. Well, that s --

11 MR. FINLEY: We re not advocating that.

12 DR. CAVALLO: Those are the two
13 scenarios that I presented, and I think, you know,
14 you can pick which one you like. I think I like
15 the OPEC scenario, but I can t say right this
16 instant what will happen, but I am afraid that the
17 non-OPEC ramp up in price will occur. And --

18 DR. GAUTIER: I guess what my complaint
19 is here is that we have -- now the geologists are
20 making -- I mean, the geologists are making the
21 economic prediction here. And that, in fact, is
22 what your prediction is. And the economists don t
23 see the signals.

24 You know, if we really knew -- if we
25 knew that in the year 2010 we re going to have an

1 oil shortage, well, then, I ll talk with the smart
2 people and we ll buy some futures somewhere and
3 we ll do a deal, you know, and the price will
4 start rising. Even in my limited understanding,
5 the prices started rising now in anticipation of
6 that, right?

7 DR. CAVALLO: Uh-hmm.

8 DR. GAUTIER: So, I guess what you re
9 arguing is that you, in fact, know more about the
10 resource than anybody, and only you and you --

11 DR. CAVALLO: No. You too. You too.

12 DR. GAUTIER: -- have an understanding
13 of what --

14 MR. FINLEY: I think there is a
15 fundamental disconnect, and the fundamental
16 disconnect is that, and I hope this isn t an
17 unfair characterization -- I think of the world s
18 resources as flexible. It is not -- the amount
19 that is ultimately recoverable, in terms of the
20 reserve base of the world, depends on price and
21 technology.

22 And what I ve heard, you know, from Drs.
23 Cavallo and Smith is price doesn t matter. There
24 is a fixed amount of oil that can be accessed, you
25 know. And what I thought I heard from Dr. Gautier

1 was, you know, that the way the USGS thinks of its
2 own assessments that form the baseline for all of
3 the discussion that we've had here, is as an
4 estimate based on a single assumption about price
5 and a single assumption about technology, and that
6 if you change the price assumption or if you
7 change the technology assumption, the resource
8 base changes too.

9 And the history has been that technology
10 changes, prices come down and allow you to get at
11 a bigger, bigger chunk of that resource pyramid
12 that he showed. And so I think that the debate,
13 does that resource pyramid change over time with
14 changes in technology and price, or does it not?
15 And I would say that that's the core of the
16 disagreement that you're hearing here.

17 DR. CAVALLO: It hasn't changed in the
18 United States. I mean, you saw prices triple when
19 OPEC took control of the market, and, you know,
20 production did not come back in the United States.
21 So it didn't drop off a cliff. Okay? You're not
22 going to drop off a cliff. That's what I'm
23 saying. I'm not preaching gloom and doom.

24 What I am saying is that there are
25 limits, and we can cope with those limits, and we

1 can look at production, we can look at resource
2 bases and we can cope, but we have to be willing
3 to cope.

4 MR. ESKEW: Certainly, the lower 48, you
5 know, doesn't have any flexibility, but geology
6 rules in the lower 48. I don't know --

7 DR. CAVALLO: It rules everywhere.

8 MR. ESKEW: -- who would want to
9 disagree, but only because it hasn't had to. But
10 with the other issue is it's not only the concept
11 of is the resource flexible or finite, it's also,
12 what is the resource? Is it -- if you're just
13 talking about conventional oil, then maybe your
14 numbers are falling off, but there is a lot more
15 to supply than conventional oil.

16 You know, there is probably -- if the
17 world really needed to exploit it, there is
18 probably 15 million barrels a day of oil sands
19 that could be produced based on the billions of
20 barrels of existing resource. You know, in 1980
21 by wife was designing plants, coal gasification
22 plants. It still runs today. You know, it
23 actually does pretty good at \$5 gas. But, you
24 know, we got plenty of coal.

25 Supply is not the issue. It's how much

1 supply can you produce at a given price.

2 DR. SMITH: Yeah, well I am just talking
3 about oil and about conventional oil. I m not
4 talking about (inaudible) either. Maybe there are
5 plots that (inaudible) but actually there is a
6 long period of slow decline. And so of course
7 there is substitutes, but the problem here I don t
8 think is -- I don t really disagree with the USGS
9 on their resources estimate. I might be a little
10 bit low. You ve got 3,000 billion and I ve got
11 2,500 billion, but it s just -- it s within error.

12 But the problem, I think is the rate in
13 which production can be brought onstream. That s
14 the key, I think. And as soon as the world is
15 aware of it, it might potentially be a beginning
16 of decline in conventional production, but better
17 for the future. And that substitutes can be
18 brought onstream.

19 I mean, the oil sands, they re not new
20 things. They ve been around for 25 years. Sunco
21 have been doing it for years and years and
22 struggling with problems with technology and
23 problems with price, problems with gas supply,
24 because as soon as oil prices go up gas is going
25 to go up too, which will make them much less

1 economic.

2 MR. ESKEW: You should see their
3 stockpile.

4 PRESIDING MEMBER BOYD: We have a
5 question from the audience, finally.

6 MR. MATTHEWS: I m Scott Matthews. I m
7 with the Energy Commission. I ve been listening
8 to the debate all day. It s been fascinating. I
9 think it was Kathryn that summarized it well, that
10 we know it s declining and not declining, and that
11 there will be a peak and not be a peak.

12 And listening about this whole
13 discussion you ve just been having about price and
14 the supply reacting to price. But on the same
15 token you re saying that the price is artificially
16 high because OPEC is restricting demand --
17 restricting supply, therefore, keeping the price
18 high, reducing demand from what it would normally
19 be if you had a totally well-functioning
20 competitive market.

21 So, therefore, we ought to be producing
22 a lot more oil now than the economics would call
23 for, right? Because you re making a lot of money
24 producing oil, if you re not OPEC. You ought to
25 be -- the California oil fields ought to be seeing

1 a price that they would never see if we -- if it
2 weren t for OPEC. And why is there a decline in
3 California and a decline in the United States, and
4 a decline in these places if Dr. Smith is right
5 that they re, in fact, declining. I haven t heard
6 anybody say they disagree with you, so that s an
7 open question.

8 But I m just sort of trying to weigh all
9 that and would like to hear responses to that, to
10 the issue. If you re seeing artificially high
11 price, why isn t, you know -- if we go down to
12 what the real price would be, we wouldn t see a
13 price signal.

14 DR. CAVALLO: That was my point,
15 actually, that you would see a price signal. That
16 the price is -- the market price is decoupled from
17 production costs. If you let Saudi Arabia,
18 somebody else said this too, if you let Saudi
19 Arabia produce what it could you wouldn t have an
20 oil industry in the Gulf of Mexico.

21 Is that what you want? Well, I don t
22 think so. But Saudi oil is dirt cheap. 1,500
23 wells, you know, that s all they need.

24 DR. GAUTIER: In the California fields I
25 would submit to you that by in large the major

1 companies, the capital and expertise of which
2 would be required, decided long ago they simply
3 weren't going to explore and do work in
4 California, because -- from the point of real
5 exploration, because of all the reasons and the
6 decisions that are made. You don't explore
7 offshore. You really can't work in the LA Basin.
8 What's left is the San Joaquin, and there they are
9 just -- that is just a cash cow, and that money
10 just flows out, and they really don't care about
11 maximizing production.

12 That's not the issue. The issue is
13 maximizing profit in those properties, and they
14 are doing it, and they're doing it big time. And
15 they're deciding on every dollar whether they're
16 going to spend it on milking the resource out of
17 -- the oil out of those fields in California or
18 whether they're going to put it -- where else
19 they'll put it.

20 And I think to push out to lower
21 quality, higher cost resources in California
22 doesn't look as attractive to them as taking that
23 same capital and putting it wherever, either
24 Azerbaijan or offshore West Africa. Something
25 like that. That would be my answer. They don't

1 care to maximize -- they don't care if they
2 maximize production in California. They don't
3 care to maximize production in California. It's
4 not their thing.

5 DR. CAVALLO: They're maximizing profit.

6 DR. GAUTIER: That's right.

7 DR. CAVALLO: That's what they want.

8 MR. FINLEY: I prefer to think of it as
9 shareholder returns.

10 DR. CAVALLO: All right. Sorry. Wrong
11 euphemism. But, again, it's about money. I mean,
12 this is -- this is about money, and there is a lot
13 of money to be made in oil, and, you know, as long
14 as OPEC can maintain that price, you guys are
15 doing just fine. If they can't maintain the
16 price, then you folks are in big trouble.

17 PRESIDING MEMBER BOYD: I'm suddenly
18 beginning to envy the position that California is
19 in in that it is momentarily independent from the
20 world because I'm beginning to conclude that we
21 have kind of turned a corner, and we're going to
22 have to kind of make our own kinds of decisions
23 here, and check in on this world to be every two
24 years to make sure that we're still in step.

25 I want to thank all of you for what, to

1 me, has been an absolutely stimulating day, and
2 unbelievably interesting subject. I hate to
3 return to the real world tomorrow morning.

4 And California, I think, through this
5 event today, has dug deeper into the subject than
6 perhaps it ever has. And through both legislative
7 direction and maybe as a result of (inaudible) I
8 think this agency will dig deeper into the subject
9 in perpetuity than it has in the past. So I look
10 forward to us having future discussions with all
11 of you in whatever form it might be. And, again,
12 thank you very much for the contributions you ve
13 given us today.

14 I don t find myself necessarily
15 disagreeing with anybody. I find that a very
16 comfortable position because it s -- Kathryn did
17 summarize things well. It still is a subject in
18 flux, and maybe California doesn t have to deal
19 with it quite as much as I thought we did coming
20 into the day. Thank you, very much. Have a good
21 evening everybody.

22 (Whereupon, at 5:15 p.m., the workshop
23 was adjourned.)

24 --o0o--

CERTIFICATE OF REPORTER

I, PETER PETTY, an Electronic Reporter,
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